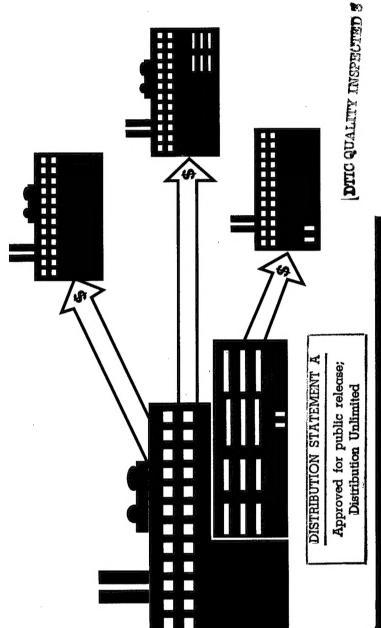
Department of Defense

# Companies Participating in the Subcontracting Program Department of Defense

Fiscal Year 1996



DIRECTORATE FOR INFORMATION OPERATIONS AND REPORTS (DIOR)

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# Companies Participating in the Department of Defense Subcontracting Program

Fiscal Year 1996

Department of Defense
Washington Headquarters Services
Directorate for Information
Operations and Reports

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### FOREWORD

Companies Participating in the Department of Defense Subcontracting Program is published semiannually and provides summary data on Department of Defense subcontracting program commitments to small business firms, small disadvantaged business firms, women owned small business firms, and historically black colleges and universities/minority institutions.

## TABLE OF CONTENTS

# PART I - INTRODUCTION AND EXPLANATION OF CODES

### LIST OF TABLES

| TABLE | LE   |
|-------|--|
| II-1  | Dollar Amount and Percent Distribution of Awards by DoD Contractors, by Service, According to Type of Business: FY 1996 and FY 1995  |
| 11-2  | Summary of DoD Subcontracting Program by State: FY 1996  |
| II-3  | 50 Business Firms in Ranked Order by Largest Dollar Volume as Reported on the Standard Form 295: FY 1996   |
| II-4A | II-4A 50 Business Firms in Ranked Order by Percent of Total Awards to Small Businesses and<br>Dollar Volume to Small Businesses as Reported on the Standard Form 295: FY 1996                          |
| II-4B | 50 Business Firms in Ranked Order by Largest Dollar Volume to Small Businesses as Reported on the Standard Form 295: FY 1996   |
| II-5A | 50 Business Firms in Ranked Order by Percent of Total Awards to Small Disadvantaged<br>Businesses and Dollar Volume to Small Disadvantaged Businesses as Reported on the<br>Standard Form 295: FY 1996 |
| II-5B | 50 Business Firms in Ranked Order by Largest Dollar Volume to Small Disadvantaged<br>Businesses as Reported on the Standard Form 295: FY 1996  |
| II-6A | 50 Business Firms in Ranked Order by Percent of Total Awards to Women Owned Small Businesses and Dollar Volume to Women Owned Small Businesses as Reported on the Standard Form 295: FY 1996           |
| II-6B | 50 Business Firms in Ranked Order by Largest Dollar Volume to Women Owned Small Businesses as Reported on the Standard Form 295: FY 1996   |

# LIST OF TABLES (Concluded)

#### PART

INTRODUCTION AND EXPLANATION OF CODES

### INTRODUCTION

This report presents a variety of subcontract data collected from Department of Defense (DoD) large business firms that have received at least one award in excess of \$500,000 (\$1,000,000 for construction). Public Law (P.L.) 95-507, as amended, requires that these contractors establish a small business subcontracting program and report to DoD semiannually, using Standard Form (SF) 295, on subcontract awards. As required by P.L. 103-355, Federal Acquisition Streamlining Act, the SF 295 was revised for fiscal year (FY) 1996 and reporting requirements have been changed from quarterly to semiannual. This publication has been revised to represent the changes.

small businesses, small disadvantaged businesses, Historically Black Colleges and Universities or Minority Institutions, and women Table Il-1, page 8, shows the dollar amount and percentage distribution of awards from DoD contractors to large businesses, owned small businesses for FY 1996 and FY 1995.

organization's location, which may or may not be the place of performance. Only those locations for which data were reported are displayed. The U.S. Territory Total line contains the cumulative amounts for all the U.S. Territories (Puerto Rico, Guam, Virgin Table II-2, page 9, (formerly known as Table II-5) summarizes DoD subcontracting program awards by the reporting Islands, etc.) reported as one entity. During the current reporting period, five of the reporting organizations were located in Puerto Rico, seven were located in Guam, and one was located in American Samoa. As a result of the SF 295 revised reporting requirements, this publication includes new tables to reflect the top 50 business firms in ranked order as follows:

Table II-3, page 10, by largest dollar volume;

Table II-4A, page 11, by percentage of total awards to small businesses and dollar volume to small businesses;

Table II-4B, page 12, by largest dollar volume to small businesses;

Table II-5A, page 13, by percentage of total awards to small disadvantaged businesses and dollar volume to small disadvantaged businesses;

Table II-5B, page 14, by largest dollar volume to small disadvantaged businesses;

# INTRODUCTION (Concluded)

Table II-6A, page 15, by percentage of total awards to women owned small businesses and dollar volume to women owned small businesses; and

Table II-6B, page 16, by largest dollar volume to women owned small businesses.

Sections 1 through 4, pages 20 through 47. Commercial product information is presented in Part III, Section 5, pages 71 through 73. Detailed information from the Army, Navy, Air Force, and Defense Logistics Agency (DLA) is presented in Part III, Part III listings present statistics resulting from the information submitted by the contractors and subcontractors on the SF 295.

deducted, while modifications and other positive adjustments are treated as increases). If the negative adjustments exceed the positive Data in this report reflect the net value of subcontracting obligations, (i.e., terminations or other downward adjustments are adjustments, a minus sign is shown to the right of the net amount displayed. Negative adjustments to obligations may also cause the percent of awards to be greater than 100 percent.

Dollar amounts in the Summary tables, as well as the Detail tables, are given in thousands.

# **EXPLANATION OF CODES**

CODE: Unique 4-digit number identifying each plant.

Type of contractor as follows: P - prime contractor; S - subcontractor; B - both prime and subcontractor. TYPE:

RMKS: Contractor did (Y) or did not (N) provide required comments.

Amount of subcontracts placed with Historically Black Colleges and Universities or Minority Institutions. HBCU/MI:

Amount of subcontracts placed with Women Owned Small Business concerns. WOB:

Total Count: The total number of contractors reported for the section.

The total number of contractors reported in the current submission for the section. Total Reported: An asterisk following a code number indicates that although a report was required, none was received for this fiscal submission. NOTE:

### PARTII

# SUMMARY TABLES

by DoD Contractors, by Service, According to Type of Business: **Dollar Amount and Percent Distribution of Awards** Fiscal Year 1996 and Fiscal Year 1995 Table II-1

### Fiscal Year 1996

| Service   | Contractors              | Total<br>Business   | Large<br>Business         | Pct  | Small<br>Business | Pct   | Small<br>Disadvantaged | Pot  | Women Owned<br>Business | Pct | HBCU/MI | Pct |
|-----------|--------------------------|---|---------------------------|------|-------------------|-------|------------------------|------|-------------------------|-----|---------|-----|
| Army      | 658                      | \$2,561,743   | \$906,349                 | 35.4 | \$1,655,394       | 64.6  | \$288,442              | 11.3 | \$193,264               | 7.5 | \$404   | 0   |
| Navy      | 374                      | \$4,780,574   | \$2,462,581               | 51.5 | \$2,317,993       | 48.5  | \$275,764              | 5.8  | \$173,408               | 3.6 | \$849   | 0   |
| AF        | 19                       | \$252,865   | \$115,738                 | 45.8 | \$137,127         | 54.2  | \$15,735               | 6.2  | \$10,508                | 4.2 | \$1,800 | 0.7 |
| DLA       | 1,189                    | 1,189 \$39,758,185  | \$24,075,197              | 9.09 | 60.6 \$15,682,988 | 39.4  | \$2,191,748            | 5.5  | \$1,173,718             | က   | \$5,567 | 0   |
| Total DoD |                          | 2,240 \$47,353,367  | \$27,559,866              | 58.2 | 58.2 \$19,793,501 | 41.8  | \$2,771,689            | 5.9  | \$1,550,898             | 3.3 | \$8,620 | 0   |
|           |                          |   |                           |      | Fiscal Year 1995  | ear 1 | 995                    |      |                         |     |         |     |
| Service   | Contractors              | Total<br>Business   | Large<br>Business         | Pct  | Small<br>Business | Pc    | Small<br>Disadvantaged | Pot  | Women Owned Business    | Pc  | HBCU/MI | Pct |
| Armv      | 591                      | \$2 141 913   | \$834 065                 | 38.0 | \$1.307.847       | 1     | \$228.208              | 107  | \$123 19B               | ιι  | ¥       | *   |
| Nav       | 343                      | \$5,054,094   | \$2.735,331               | 54.1 | \$2.318.763       | 45.9  | \$250,289              | 5.0  | \$132,172               | 2.0 | \$212   | *   |
| AF,       | 15                       | \$296,749   |                           | 52.1 | \$142,093         | 47.9  | \$15,696               | 5.3  | \$10,370                | 3.5 | 80      | 0.0 |
| DLA       | 1,217                    | \$37,539,029  | \$22,147,752              | 59.0 | 59.0 \$15,391,278 | 41.0  | \$2,105,798            | 5.6  | \$967,351               | 2.6 | \$2,819 | *   |
| Total DoD | 2,166                    | 45,031,785  | 25,871,804                | 57.5 | 57.5 19,159,981   | 42.5  | 2,599,989              | 5.8  | 1,233,089               | 2.7 | 3,032   | *   |
| NOTE      | Table amou<br>Totals may | Table amounts are given in thousan<br>Totals may not add due to rounding. | n thousands.<br>rounding. |      |                   |       |                        |      |                         |     |         |     |

\* Less than 0.0%.

Table II-2 Summary of DoD Subcontracting Program by State: Fiscal Year 1996

DOLLARS IN THOUSANDS

| STATE   | COU    | TOTAL<br>\$ AMT | LARGE<br>\$ AMT | PCT        | SMALL   | P 0      | DISADV<br>\$ AMT | PCT  | WOB<br>\$ AMT | PCT            | * HBCU/M | P C T    |
|---|--------|-----------------|-----------------|------------|---------|----------|------------------|------|---------------|----------------|----------|----------|
| Alabama   | 47     | -               | 9               | 45.5       |         | i.       | 0                | t    |               |                |          |          |
| Alaska  | 24     | 15.29           | 2,0             | , ,        | 0 6     | 0. 4. 0. | N L              | 5.0  | m (           | 4.             | 1,445    | 4.0      |
| Arizona   | 28     | 3               | 5 5 6           | 0.84       | - 6     | 100      |                  | 7.7  | NI            | 17.2           | 0        | 0        |
| Arkansas  | 10     | 6               | 36,56           | •          | 45.4    | 5 4 5    | 2, -             | D 4  | 0 0           | ى<br>ئ         | 0 (      | 0        |
| California  | 358    | 80,4            | 03,32           | 64.5       | 77 11   | 1 40     | 0.0              | . u  | 5,0           | 7 6            |          | 0 (      |
| Colorado  | 52     | 4               | 914,08          |            | 355,4   | 28       | 59.86            | . 4  | 46 31         | 5 G            | 733      | 0 0      |
| Connecticut   | 52     | 27,16           | 85,88           | 28         | 41,2    | 4        | 3.75             | 8    | . **          | 0 0            |          | <b>.</b> |
| District of Columbia  | 4 (    | ŝ               | 6,186           |            | 7,36    | 54.4     | 26               | 6.1  | 262           | 0.00           | 0 0      | o c      |
| District of Columbia  | 12     | 45,7            | 26,47           |            | 9,26    | 42.1     | 1                | 2.4  |               | 9.01           | 0 0      | o c      |
| Florida   | 82     | 6               | 3,03            |            | 7,3     | 42.1     | 6,35             | 6.3  | 4.05          | 3 . 6          | 4        | o c      |
| G eorgia  | 52     | 47.6            | 74,81           | 60.7       | 72,83   | 39.3     | 9                | 8.   | -             | i w            | 328      | 0 0      |
|   | 20     | 6               | 49              |            | 1.4     | 50.6     | 1,92             | w    | 8.44          | 10.3           | 1        | c        |
| 9100111   | 1      | 23,08           | 9,52            |            | 13,56   | 58.8     | 4,77             | 20.7 | "             | 11.1           | •        | 0        |
| 2000  | 0 0    | 13,82           | 01,64           |            | 2,2     | 57.4     | 1,95             | 4.6  | 2,44          | 4.7            | 170      | 0        |
| 2000  | 97     | -               | -               |            | 93,66   | 42.5     | 57               | 3.5  | ~             | 2              | 0        | 0        |
| X and X   | , .    | 26,20           | 72,12           |            | 6,06    | 55.8     | 0,14             | 6.2  |               | ю              | 95       | 0.1      |
| Kentucky  | - 0    | 2 4             | 03,42           |            | 8 0     | 49.6     | 1,09             | 6.5  | -             | 6.0            | 0        |          |
| Louisiana   | 000    | 0,00            | 3               |            | 05,20   | 36.1     | 4,12             | 4.1  |               | 1.9            | 0        | 0        |
| M comment   | א<br>מ | 4.00            | 20, 10          | ,          | 36,83   | 4        | 02               | 2.4  |               | 5.6            | 402      | 0.1      |
| Marviand  | α α    | 0 0             | 00,00           | - (        | 75,35   | 48 3     | 1,88             | 1.2  | 1,75          | 1.             | 0        | 0        |
| Massachusetts   | 200    | 1 0             | 7,40            | 9 0        | 7,10    | 6.0      | 1,88             | 5.1  | 6,3           | 2.6            | 294      | 0        |
| Michigan  | , m    | 0 0 0           | 00,200          | 20         | 02,00   | 0 t      | 7,11             | 4.   | 8,14          | 3.1            | 0        | 0.1      |
| Minnesota   | 3 6    | 58 24           | 00,20           | , t        | 0,00    | 50.1     | 2,00             | υ.   |               | 3.6            | 50       | 0        |
| Mississippi   | 17     | 75.86           | 20,0            | T          | 0 0 0 0 | 00.1     | 2,35             | 4. 0 | 1,63          | က              | 0        | 0        |
| Missouri  | 4      | 2               | 46              | ~          | 2 7     | 4 4 6    | 1 0              | 9.2  | 99,9          | න (<br>ර       |          | 0        |
| Montana   | 4      | 17,32           | 2.88            | . 60       | 14 43   | 20.00    | ָר ע<br>פיני     | 0 0  |               | 7 7            | 245      | 0        |
| Nebraska  | 11     | 25              | 52              | -          | 1 2     | , a      | 9 0              |      |               |                | 0        | 0        |
| Nevada  | 5      | 33,546          | 20,535          | 61.2       | 13.011  | 0 00     | 100,1            | 0 0  | 400           | <del>د</del> ر | 0 (      | 0        |
| New Hampshire   | 10     | 22,44           | 56,61           | æ          | 83      | 51.6     | 5 67             | 0 0  |               | ۸<br>ن د       |          |          |
| New Jersey  | 29     | 83              | 57,66           | 0          | 41.17   | 40.4     | 5 23             | 9 6  |               | 4 0            | <i>T</i> |          |
| New Mexico  | 23     | 86,22           | 52              | 3          | 69,70   | 37.4     | 0                | 2.9  | 787           | 3. 4           | 7 7 7    | 0 0      |
| New York  | 109    | 58,06           | 92,69           | ø          | 5,37    | 43.5     | 1.31             | 5.2  |               | . 6            | -        |          |
| North Carolina  | 4 1    | 03              | 46,14           | O          | 46,88   | 50.1     | 6,85             | 9.5  | 9.19          | , e            | 0 0      | ) c      |
| North Dakota  |        | 5,33            | 1,56            | O          | 3,76    | 9.07     | 413              | 7.7  |               | 7.4            | 0        | 0 0      |
| 0 H O C H O | 4 (    | 4 6             | 1,38            | ຕ .        | 8,04    | 46.3     | ,05              | 5.1  | 61            | 3.8            | 0        | 0        |
| Constitution  | 7 + 1  | 2 6             | 50              | 4.         | 0,95    | 65.9     | CD.              | 00   | 3             | 12.5           | 0        | 0        |
| Pennsylvania  | - 0    | 2 6             | 7 0             | 4.         | 24,93   | 45.6     | 2,83             | 5.2  | 55,           | 4.7            | 0        | 0        |
| Rhode Island  | 200    | 23.28           | 0,0             | <b>†</b> C | 1 0     | 9.04     | 7.9              | 5.5  | ,71           | 4.             | -        | 0        |
| South Carolina  | 29     | 8               |                 | ) r        | 0,0     | 000      | 8 6              | 9.1  | 55            | 2.4            | 0        | 0        |
| South Dakota  | 2      | 5.5             | 5,0             | 0.04       | , ,     | 37.75    | 15,649           | 2    | TT 1          | -              | 2        | 0        |
| Tennessee   | 36     | 40              | 06 54           | y (        | 0 0     | - 0      | 2 ;              | 20.1 | -             | 4              | 0        | 0        |
| Texas   | 136    | 91,80           |                 | 9 (5       | 56.00   | 1 to 10  | 4 4              | 4. 0 | 5,0           | 2 .            | 1        | 0        |
| Utah  | 18     | 59              | 160.25          | 1          | 2 6     | 20.00    | 44,44            | 0 0  | 40,           | 9. 6           | 282      | 0        |
| Vermont   | 5      | 57              | 18.77           | · m        | 24 80   | 9 4 4    | . 6              | 0 L  | 0 0           | ا رو<br>دن     | 0        | 0        |
| Virginia  | 133    | 27              | 09,60           | 4          | 12.67   | 45.0     |                  | 4 0  | 9 0           | . c            |          | 0        |
| Washington  | 72     | 51,10           | 8,07            | ~          | 3 0 2   | 32.8     | 77 18            | ) h  | 200           | o<br>o         | 080      | 0 (      |
| West Virginia   | 9      | 31,52           | 60,97           | 9          | 70.54   | 53.6     | 2 2              |      | 0 7 7         |                | 0 0      |          |
| Wisconsin   | 27     | 30              | 8,55            | 59.2       | 7.75    | 40.8     |                  | . 6  | 2 7 0         | 0.0            | 2        | - 0      |
| U S. STATE TOTAL  | 2.227  | 6               | 47              | α          |         |          |                  |      |               |                |          | 5        |
| U S. TERRITORY TOTAL  | 13     | 25,973          |                 | 2.82       | n n     | 8. 1.7   | 2,765,000        | 8.30 | ,550,826      | က (<br>က (     | 8,620    | 0        |
| ** GRAND TOTAL **   | 2,240  | 36              | 86              | ω          | 3 5     |          | 0 0              | o 4  | ~ c           |                | 0        | 0        |
|   |        |                 |                 |            |         |          | 00'11'           | n.   | 30°           |                | 8,620    | 0        |

Table II-3
50 Business Firms in Ranked Order by Largest
Dollar Volume as Reported on the Standard Form 295
Fiscal Year 1996

| Rank  | Rank CODE                    | Company  | City   | ST         | RMKS          | RMKS TYPE    | Total<br>\$AMT | Small Business<br>\$AMT PCT | ness | Sm. Dis. Business<br>\$AMT PCT |      | Women Owned Bus. | Bus. | HBCU/MI    | MI         |
|-------|------------------------------|--|--|------------|---------------|--------------|----------------|-----------------------------|------|--------------------------------|------|------------------|------|------------|------------|
| -     | 3514 MCDONNELL               | 3514 MCDONNELL DOUGLAS CORPORATION                           | STIDILE  | 2          | >             | c            | 007 020 0      | 000                         | ;    |                                |      |                  |      |            | 5          |
| 2     | 532 HUGHES AIR               | 532 HUGHES AIRCRAFT COMPANY                                  | LOC ANCELES  | 2 6        | - >           | 2. (         | 2,270,739      | 568,430                     | 25   | 119,689                        | 5.3  | 45,631           | 7    | 245        | 0          |
| 1 67  | A317 NOBTHDOD                | 4347 NORTHOOD COORTS AND | LOS ANGELES  | Y .        | - :           | 20           | 1,672,959      | 633,382                     | 37.9 | 126,641                        | 7.6  | 34,304           | 2.1  | 0          | C          |
| 4     | 163 ROEING COMPANY           | ABANY  | EL SEGUNDO   | S :        | z:            | <b>m</b>     | 1,267,372      | 322,344                     | 25.4 | 75,603                         | 9    | 37,670           | က    | 51         | C          |
| י ער  | 717 MCDONNEL                 | MCDONNELL DOLLGLAS CORBIO 42                                 | SEATILE  | NA         | z :           | <b>m</b>     | 1,086,475      | 274,761                     | 25.3 | 58,304                         | 5.4  | 29,934           | 2.8  | 0          | c          |
| 9 (5) | 661 LOCKHEED N               | LOCKHEED MARTIN MISSILES & SDA                               | CONG BEACH   | Y :        | z:            | <b>m</b> 1   | 929,824        | 109,923                     | 11.8 | 18,210                         | 7    | 8,360            | 6.0  | 0          | 0          |
| 7     | 766 NEWPORT N                | 766 NEWPORT NEWS SHIPBUILDING & DD                           | NEWBORTNER   | 5          | z:            | 20 (         | 900,176        | 136,584                     | 15.2 | 33,351                         | 3.7  | 12,793           | 4.1  | 0          | 0          |
| . 00  | 5606 TEXAS INSTI             | 5606 TEXAS INSTRIMENTS INCORPORATED                          | NEWPOK! NEWS   | ¥ >        | z :           | 2 1          | 873,523        | 416,997                     | 47.7 | 40,327                         | 4.6  | 19,894           | 2.3  | 66         | 0          |
| 0.00  | 6692 RAYTHEON                | RAYTHEON ELECTBONIC SYSTEMS                                  | DALLAS   | × :        | z             | <b>m</b> 1   | 844,454        | 340,286                     | 40.3 | 60,237                         | 7.1  | 26,819           | 3.2  | 151        | 0          |
| 0,0   | 2830 LOCKHEED                | 2830 LOCKHEED MARTIN ACTRONALTICS                            | ANDOVER  | Y O        | z             | <b>m</b> 1   | 776,515        | 476,451                     | 61.4 | 54,742                         | 7    | 12,958           | 1.7  | 0          | 0          |
|       | 407 LOCKHEED                 | 407 LOCKHEED/FORT WORTH ON                                   | DENVER   | 0 7        | Z :           | <b>a</b>     | 746,556        | 123,303                     | 16.5 | 23,512                         | 3.1  | 15,926           | 2.1  | 0          | 0          |
| 12    | 7207 LOCKHEED A              | 7207 I OCKHEED MARTIN AERONAUTICAL S                         | MOKIN WOKIN  | ×:         | > ;           | <b>a</b> (   | 662,933        | 183,464                     | 27.7 | 21,570                         | 3.3  | 14,053           | 2.1  | 0          | 0          |
| 1 6   | 6675 NOPTHOOP                | 6675 NOBTHEOD COMMAN CORDORATION                             | MAKIELIA   | Y S        | > :           | ۵.           | 591,890        | 187,558                     | 31.7 | 23,690                         | 4    | 11,192           | 1.9  | 181        | 0          |
| 4     | 6900 GENERAL EL              | 6900 GENERAL ELECTRIC COMPANY                                | GLEN BURNIE  | OW C       | z;            | <b>a</b> 1   | 582,801        | 206,835                     | 35.5 | 24,122                         | 4.1  | 6,958            | 1.2  | 0          | 0          |
| 15    | 7372 LILLY ELLAND COMPANY    | COMPANY  | CINCINNALI   | 5 :        | <b>&gt;</b> : | <b>.</b>     | 579,189        | 229,265                     | 39.6 | 24,371                         | 4.2  | 10,199           | 1.8  | 0          | 0          |
| 16    | 654 INGALLS SHI              | 654 INGALLS SHIPBILL DING OF 11                              | PASCACOLIS   | 2 :        | z:            | <b>a</b> . ( | 475,694        | 175,224                     | 36.8 | 19,537                         | 4.1  | 13,280           | 2.8  | 0          | 0          |
| 17    | 5669 I OCKHEED MARTIN        | ABTIN  | MOODED   | ρ.         | z;            | 2. (         | 440,999        | 199,237                     | 45.2 | 4,649                          | 1.   | 325              | 0.1  | 0          | 0          |
| - 82  | 7430 LOCKHEED A              | 7430 LOCKHEED MARTIN VOLIGHT SYSTEM                          | SPAN DESIGNA   | Z À        | <b>&gt;</b> : | 2.0          | 432,659        | 209,789                     | 48.5 | 21,957                         | 5.1  | 12,366           | 2.9  | 0          | 0          |
| 6     | 405 GENERAL DY               | 405 GENERAL DYNAMICS COBRESCHED                              | GRAND PRAIRIE  | <u> </u>   | z:            | m 1          | 429,869        | 92,355                      | 21.5 | 8,623                          | 7    | 3,702            | 6.0  | 0          | 0          |
| 20    | 1029 BELL HELICO             | 1029 BELL HELICOPTER TEXTRON INC                             | EDET WORTH   | - }        | z z           | ı.           | 417,866        | 106,373                     | 25.5 | 7,173                          | 1.7  | 3,830            | 6.0  | 0          | 0          |
| 21    | 6664 GTE TECHNO              | 6664 GTE TECHNOLOGY AND SYSTEMS                              | NEEDLAM HEICHTOAK  | × 5        | Z;            | <b>.</b> .   | 403,131        | 203,588                     | 50.5 | 22,599                         | 5.6  | 22,328           | 5.5  | 0          | 0          |
| 22    | 898 SCIENCE API              | 898 SCIENCE APPLICATIONS INT. CORP                           | SAN DIEGO  | X X X      | - 2           | ם מ          | 390,325        | 156,642                     | 40.1 | 26,215                         | 6.7  | 32,432           | 8.3  | 0          | 0          |
| 23    | 6615 UNITED TECH             | 6615 UNITED TECHNOLOGIES CORP                                | STRATEGO   | 5 5        | zz            | 1            | 356,842        | 152,941                     | 42.9 | 20,350                         | 2.2  | 9,944            | 2.8  | 0          | 0          |
| 24    | 696 LOCKHEED N               | 696 LOCKHEED MARTIN ELECTRONICS &                            | OPINAL POPINAL POPINA POPI |            | z             | ממ           | 327,907        | 124,187                     | 37.9 | 23,279                         | 7.1  | 8,161            | 2.5  | 0          | 0          |
| 25    | 6670 SANDERS A               | 6670 SANDERS A LOCKHEED MARTIN COM                           | NACHIA   | 2 3        | z :           | ם מ          | 316,275        | 120,786                     | 38.2 | 18,211                         | 5.8  | 9,545            | က    | 187        | 0.1        |
| 26    | 6314 TEXTRON MA              | 6314 TEXTRON MARINE & LAND SYSTEMS                           | NASHOA<br>MINO DI TANO   | Ξ:         | z :           | m 1          | 301,381        | 156,007                     | 51.8 | 15,119                         | S    | 5,860            | 9.1  | 994        | 0.3        |
| 27    | 1186 LOCKHEED IN             | 1186 I OCKHEED MADTIN INFORMATION SY                         | NEW ORLEANS  | Y i        | z             | <b>a</b> . 1 | 296,760        | 122,951                     | 41.4 | 4,594                          | 1.5  | 5,554            | 6.   | 0          | 0          |
| 280   | 6476 MOTOBOL & INC           | INC.   | ORLANDO,   | 1          | > :           | <u> </u>     | 278,087        | 89,327                      | 32.1 | 17,050                         | 6.1  | 7,298            | 2.6  | 0          | c          |
| 0 6   | 1275 HARRIS COD              | 1275 HABBIS COBDIEL ECTBONIC SYSTEMS                         | SCOTTSDALE   | AZ         | z :           | 20           | 255,207        | 115,924                     | 45.4 | 15,967                         | 6.3  | 6,773            | 2.7  | 0          | 0          |
| 30    | 561 LORAL /FEDE              | 561 LORAL/FEDERAL SYSTEMS DIV                                | MELBOURNE  | ۲ i        | <b>-</b> :    | 00 1         | 250,199        | 105,421                     | 42.1 | 12,535                         | 2    | 12,901           | 5.2  | 95         | 0          |
| 3     | 5483 LOCKHEED M              | 5483 I OCKHEED MARTIN EEDERAL SVETEM                         | ONE CO   | ż          | z             | 2. 1         | 248,802        | 69,736                      | 28   | 15,241                         | 6.1  | 7,647            | 3.1  | 0          | 0          |
| 32    | 1976 ALLIANT TECHSYSTEMS INC | HSYSTEMS INC   | MANASSAS   | × :        | 2 2           | 20 0         | 242,821        | 91,618                      | 37.7 | 11,440                         | 4.7  | 6,611            | 2.7  | 0          | 0          |
| 33    | 7449 SPACE & FI F            | 7449 SPACE & FLECTRONICS INTEGRATIO                          | DEDONING BEACH   | 2 6        | 2 2           |              | 234,465        | 120,679                     | 51.5 | 12,478                         | 5.3  | 4,852            | 2.1  | 0          | 0          |
| 34    | 6625 PRC INC.                |  | MCIFAN   | <b>5</b> 5 | 2 2           | 0 0          | 230,043        | 55,318                      | 24.5 | 19,894                         | 9.6  | 6,464            | 2.8  | 0          | 0          |
| 35    | 3689 GRUMMAN AL              | 3689 GRUMMAN AEROSPACE CORPORATION                           | MELBOURNE  | ς <u>π</u> | 2 >           | 0 11         | 228,608        | 84,230                      | 36.7 | 12,022                         | 5.2  | 4,246            | 6.   | 0          | 0          |
| 36    | 653 LITTON SYST              | 653 LITTON SYSTEMS INC/GUIDANCE &                            | WOODLAND HILLS   | C Y        | - 2           |              | 213 374        | 100,058                     | 25.3 | 18,957                         | 00 t | 1,942            | 6.0  | 0          | 0          |
| 37    | 545 ITT AEROSPA              | 545 ITT AEROSPACECOMMUNCATIONS DIV                           | FORT WAYNE   | z          | z             | ι Δ.         | 206 339        | 76.707                      | 27.5 | 180'-1                         | 0 0  | 13,345           | 6.3  | 0          | 0          |
| 38    | 7227 LOCKHEED M              | 7227 LOCKHEED MARTIN CORPORATION                             | UTICA  | λ          | z             | 0.           | 198,565        | 110,109                     | 55.5 | 8 254                          | 6.4  | 9 7 96           | D. 4 | <b>o</b> 6 | 0 (        |
| 66    | 2069 ALLISON ENG             | ALLISON ENGINE COMPANY                                       | INDIANAPOLIS   | z          | z             | m            | 190,767        | 95,726                      | 50.2 | 4.687                          | 2.5  | 2369             | 1 0  | <b>o</b> c | <b>o</b> c |
| 7 4   | 6944 CITOTRONIO DATA CONTROL | INOLOGIES CORP   | EAST HARTFORD  | CT         | z             | n.           | 187,954        | 90,947                      | 48.4 | 8,845                          | 4.7  | 5,747            | 1 5  | o c        | o c        |
| 7 2   | 6446 DUM DEMED               | 6444 ELECTRONIC DATA SYSTEMS CORP                            | HERNDON  | Y          | z             | m            | 178,539        | 73,879                      | 41.4 | 21,190                         | 11.9 | 1,806            | -    | o c        | 0 0        |
| 7 6   | Spot Dun Branch              | 6896 OUM DEMICIPATION SERVICES CORP                          | FINDLAY  | НО         | <u>-</u>      | 0            | 168,847        | 96,128                      | 56.9 | 23,584                         | 4    |                  | 10.5 | 0 0        | 0 0        |
| 2 4   | 428 AVONDALE IN              | AVONDALE INDUSTRIES INC.                                     | FINDLAY  | НО         | z             | •            | 168,847        | 96,128                      | 56.9 | 23,847                         | 14.1 |                  | 10.5 | 0          | · c        |
| 45    | 6965 WESTINGHOL              | SOC AVENTAGE INDUSTRIES, INC.                                | GULFPORT,  | MS         | z             | •            | 167,867        | 51,708                      | 30.8 | 2,675                          | 1.6  |                  | 9.0  | 0          | 0 0        |
| 46    | 2141 OSHKOSH TBIICK COBB     | ISE ELECTRIC CORP  | SCHENECTADY  | À.         | z             | ^            | 160,227        | 22,453                      | 14   | 1,820                          | 1.1  |                  | 9    | 0          | 0 0        |
| 47    | 3586 1 OP AL VOLIGHT SYSTEMS | TY CVOTERIO  | OSHKOSH  | × i        | z             | •            | 159,999        | 59,253                      | 37   | 22,998                         | 14.4 |                  | 0.3  | 0          | · c        |
| 48    | 323 E-SYSTEMS IN             | 323 E-SYSTEMS INC/GREENVILLE DIVIS                           | CDECNALLE  | ×          | z             | m /          | 159,965        | 41,649                      | 56   | 6,817                          | 4.3  |                  | 6.0  | 0          | 0          |
| 49    | 6646 UNITED DEFENSE IP       | NSE I P  | VORK   | × 6        | Z >           |              | 159,586        | 70,781                      | 4.4  | 6,528                          | 4.1  | 12,621           | 7.9  | 100        | 0.1        |
| 20    | 229 GENERAL DYI              | 229 GENERAL DYNAMICS CORP/I AND SYS                          | STERI INC HEICHTON   | X X        | - 2           | ~ ~          | 155,919        | 89,101                      | 57.1 | 20,965                         | 13.4 | 17,747           | 11.4 | 0          | 0          |
|       |                              |  | O'ENLING PERGIT  |            | 2             |              | 154,308        | 131,769                     | 85.4 | 17,580                         | 11.4 | 2,300            | 1.5  | 0          | 0          |
|       |                              |  |  |            | -             |              |                |                             |      |                                |      |                  |      |            |            |

10

Table II-4A
50 Business Firms in Ranked Order by Percent of Total
Awards to Small Businesses and Dollar Volume to
Small Businesses as Reported on the Standard Form 295
Fiscal Year 1996

|  |  |  |  |  |  |   |  |  |   |  |   | 4.  |                        |  |                | _                                     |                                       |   | , ,   |  | Ŭ   | _  |  |   |  | Ū   |   |                                   |  |  |   |                                   |  |  |   |   |  |   |   |   |  |  |
|--|--|--|--|--|--|---|--|--|---|--|---|---|------------------------|--|----------------|---------------------------------------|---------------------------------------|---|---|--|---|--|--|---|--|---|---|-----------------------------------|--|--|---|-----------------------------------|--|--|---|---|--|---|---|---|--|--|
| 0  | 0  | 0  | 0  | 0 0  | <b>o</b> c   | o c   | 0  | 0  | 0   | 0  | 0 !   | 2 0   | 0 0                    | 0  | 0              | 0                                     | 0 (                                   | o c   | 0   | 0  | 0   | 0  | 0 (  | o c   | 0  | 0   | 0   | 0                                 | Ö C  | 0 0  | 0   | 0                                 | 0  | 0 0  | o c   | oc  | 0  | 0   | 0   | 0   | 0  | 0  |
| 3.6  | 48.6   | 4.7  | 0  | 7.9  | 9 4  |   |  | 3.7  | 1.2   | 0  | 0   | 4.0<br>4.0  | 9 6                    | 13.6   | 8.0            | 2                                     | 18.7                                  | 0 0   | 3.1   | 0  | 11.5  | 0  | 19.1   | 56.7  | 1.5  | 0   | 0.2   | 0 9                               | 42.2   | 0  | 0   | 0                                 | 4.4  | 30.3   | o c   | 0   | 0  | 0   | 0   | 0   | 5.6  | 0  |
| ιΩ   | 17   | 4  | 0  | 3,298  | 21.0   | 730   | 880  | 260  | 61  | 0  | 0 0   | 280   | 138                    | 341  | 18             | 48                                    | 381                                   | 0   | 55  | 0  | 200   | 0  | 252  | 649   | 16   | 0   | 2   | 0                                 | 380  | 0  | 0   | 0                                 | 29   | 195  | o c   | 0   | 0  | 0   | 0   | 0   | 31   | 0  |
| 8.4  | 54.8   | 100  | 0  | 4.4  | 7.0  | 32.9  | 3.6  | 8.8  | က   | 4  | ဖ   | ט ער  | 22.4                   | 3.3  | 0              | 2.5                                   | 4. 0                                  | 0.4   | 24.2  | 20   | 88.5  | 94.7   | 90,  | 56.7  | 0  | 0   | 0   | 11.2                              | 36.3   | 0  | 0   | 15                                | 4.4  | 61.1   | 25.2  | 8.0   | 0  | 6.0   | 0   | 0   | 94.4   | 100  |
| 11   | 19   | 83   | 0 0  | 9990   | 1 952  | 4.365   | 380  | 335  | 150   | 165  | 246   | 176   | 591                    | 82   | 0              | 61                                    | G 7                                   | r 00  | 429   | 355  | 1,530   | 1,316  | 1,318  | 649   | 0  | 0   | 0 !   | 115                               | 679  | 0  | 0   | 104                               | 29   | 583  | 157   | က   | 0  | 2   | 0   | 0   | 526  | 554  |
| 164  | 161.8  | 134.1  | 110.4  | 9 6  | 9 6  | 100   | 100  | 100  | 100   | 100  | 9 4   | 9 0   | 100                    | 100  | 100            | 9 9                                   | 9 6                                   | 9 6   | 100   | 100  | 100   | 9 5  | 3 5  | 9 00  | 100  | 100   | 100   | 100                               | 9 00   | 100  | 100   | 100                               | 100  | 3 5  | 100   | 100   | 100  | 100   | 100   | 9 5   | 100  | 9 5  |
| 214  | 25   | 112  | 63   | 20.049   | 20,02  | 13.271  | 10,481   | 6,959  | 4,929   | 4,124  | 4,092   | 3.180   | 2,633                  | 2,511  | 2,425          | 2,386                                 | 2,036                                 | 1,965   | 1,776   | 1,773  | 1,730   | 1,390  | 1,318  | 1,144   | 1,095  | 1,090   | 1,061   | 1,021                             | 824  | 789  | 715   | 969                               | 665  | 5.43   | 628   | 623   | 612  | 589   | 586   | 561   | 199  | 554  |
| 130  | 35   | 8 1  | 24 5 40  | 20.952   | 20,082   | 13,271  | 10,481   | 6,959  | 4,929   | 4,124  | 3,672   | 3.180   | 2,633                  | 2,511  | 2,425          | 2,386                                 | 2,030                                 | 1,965   | 1,776   | 1,773  | 1,730   | 1,390  | 1 159  | 1,144   | 1,095  | 1,090   | 1,061   | 120,1                             | 824  | 789  | 715   | 969                               | 643  | 636  | 628   | 623   | 612  | 589   | 586   | 561   | 227  | 554  |
| ۵.   | a. (   | 2. 0   | ı c  | L Q  | ۵.   | Δ.  | ۵  | ۵.   | ۵.  | ۱ ۵  | <u>.</u> 0  | . a.  | ۵                      | ۵  | ۱ ۵            | <b>2</b> . c                          | La                                    | . a   | ۵   | ۵.   | <b>a</b> 1  | 1 0  | LQ   | ۵   | ۵  | <b>a</b> (  | 2 6   | <b>.</b> 0                        | . a  | ۵  | ۵.  | ۵. ۵                              | ı. o   |  | ۵.  | ۵   | ۵.   | ۵.  | <b>a</b> .  | o., c   | L C  | T C  |
| Z  | <b>z</b> :   | <b>z</b> ;   | - 2  | zz   | <b>&gt;</b>  | >   | Z  | z  | Z   | Z:   | Z 2   | · >   | z                      | Z  | z:             | Z 2                                   | <b>z</b> >                            | z   | z   | Z  | Z   | Z 2  | Z  | z   | z  | <b>&gt;</b> :   | <b>-</b> 2  | zz                                | z  | >  | Z   | z                                 | Z 2  | Z  | z   | z   | z  | Z   | > :   | Z 2   | Z 2  | <b>z</b> >   |
| ¥:   | Ξ :  | 3 8  | 5 6  | S X  | AL   | S   | ₹  | Σ  | ¥:  | ≶ :  | <u> </u>  | . ¥   | ž                      | ¥  | A :            | = >                                   | £ 0                                   | ₹   | ΡA  | Q<br>W   | ž ž   | ž  | ž  |   |  | A G   | ¥ 5   | ≤ 2                               | ×  | CA   | PA:   | żί                                | 1 8  | 5 ≿  | 5   | S   | Ĩ  | H <sub>0</sub>  | ₫:  | ب<br>د ب  | 2 6  | 5 6  |
| ANCHORAGE  | HONOLULU   | VIO AHOMA CITY   | ALIGUSTA   | LAMPASAS   | AUBURN   | DURHAM  | LOUISVILLE   | GREAT FALLS  | HOUSTON   | NORFOLK  | CHICAGO   | SAN ANGELO  | CARSON CITY            | ANCHORAGE  | DILLSBURG      | ANCHORAGE                             | DENVER                                | LOUISVILLE  | IRVINE  | KANSAS CITY  | GRAND ISLAND  | WAIDAHII   | EAST SYRACUSE  | SLIDELL   | SOUTH SAN FRAN   | CLEARFIELD  | DEINBECK  | FATONTOWN                         | BELLEVUE   | PLS VRDS PNSL  | LANCASTER   | BROOKLYN                          | ALTADENA   | LEXINGTON  | VIRGINIA BEACH  | FRESNO  | HONOLULU   | TOLEDO  | LAKE CITY   | PAGO PAGO   | OS ANGELES   | VODK   |
| 5215 ALASKA PETROLEUM CONTRACTORS  | 4935 HOWILL R M CORPORATION  | 2900 H T B INC   | 4931 MC KNIGHT CONSTRUCTION CO INC   | 3738 GUYCO ENGINEERING CO  | 7249 CONNER BROTHERS CNSTR CO  | 6463 COASTAL GOVERNMENT SERVICES, I   | 5343 SULLIVAN & COZART, INC  |  | 5918 BYLER, W T CO, INC   | 6308 HOY CONSTRUCTION, INC   | 6517 MCHUGH CONSTRUCTION COMPANY, J   | 7471 ALBERT, REECE INC  | 5059 CHROMALLOY NEVADA | 7242 STRAND HUNT CONSTRUCTION, INC   | 69/4 LUBAR INC | 4231 GASTON & ASSOCIATES INC          | 4162 UNIVERSITY OF DENVER (COLORADO   | 6154 HALL CONTRACTING CORPORATION   |   | CIALISTS IN  | 6259 MASON TECHNOLOGIES INC   | 7509 WESTERN FROMERING LTD   | 4619 STRUCTURAL ASSOCIATES INC   | 4542 IT-OHM-JOINT VENTURE   | 5064 HSQ TECHNOLOGY, A CORPORATION   | 6998 BAYER CLOTHING GROUP INC   | 6539 PETERSON CONTRACTORS INC   | 6380 FITZPATRICK & ASSOCIATES INC | 4986 RED SAMM CONSTRUCTION INC   | 5408 DEL-JEN INC   | 6005 RETTEW ASSOCIATES, INC                                       | 4852 WERR FLECTRIC COMPANY OF FLA | 6231 MALL CRAFT INC  | 7359 MOUNTAIN ENTERPRISES, INC.                                      | 4218 NES GOVERNMENT SERVICES INC.   | 7673 MAULDIN-DORFMEIER CONSTRUCTION   | 7621 STV INC   | 4941 TOLTEST INC  | 2427 SHARREDT TAIGHTTERNO OO  |   |  | 5402 VOITH HYDRO INC   |
| - (  | N (*   | 7  | 40   | 9  | 2  | 8   | <b>o</b>   | 2 :  | = :   | 7 6  | 5 4   | 15  | 16                     | 17   | Σ Q            | 20                                    | 7                                     | 22  | 23  | 24   | 2,5   | 27   | 28   | 59  | 8  | 2 6   | 33.0  | 3 48                              | 35   | 36   | 37  | 0 0                               | 40   | 4  | 42  | 43  | 44   | 45  | 5 t   | 4 4   | 49   | 20   |
| ANCHORAGE AN WAR TO BOOK AND THE PARTY OF TH | JOSEPH PERFORMENT PERFORMENT AND | 4356 TOWILL FOR CORPORATION HONOLULU HI N P 35 57 161.8 19 54.8 17 4 | 4356 TOWILL R M CORPORATION HONOLULU HI N P 130 214 164 11 8.4 5 4356 TOWILL R M CORPORATION HONOLULU HI N P 35 57 161.8 19 54.8 17 4925 MADERIA PROPRENCIAL PROPR | 4356 TOWILL R M CORPORATION HONOLULU HI N P 35 57 161.8 19 54.8 17 4925 MADSEN-JOHNSON CORPORATION HUDSON WI N P 83 112 134.1 83 100 4 4934 MC KNIGHT CONSTRUCTION COLNE ALGERTA CA N D 44.5 110.4 0 0 0 | 4325 ALASARA FETROLEUM CONTRACTORS ANCHORAGE AK N P 130 214 164 11 8.4 5 4356 TOWILL R M CORPORATION HONOLULU HI N P 35 57 161.8 19 54.8 17 4325 MADERIA CORPORATION HUDSON WI N P 83 112 83 100 4 4325 MADERIA CONSTRUCTION CO INC AUGUSTA GA N P 41,549 100 5,990 14.4 3,298 3738 GUYCO ENGINEERING CO LAMPASAS TX N P 20,952 20,652 100 5,990 | 2325 FLASAR FETRULEUM CONTRACTORS 4325 TOWILL R M CORPORATION 4925 MADSEN-JOHNSON CORPORATION 4926 MADSEN-JOHNSON CORPORATION 4927 MADSEN-JOHNSON CORPORATION | 9.25 ALASAR TETROLEOM CONTRACTORS         ANCHORAGE         AK         N         P         130         214         164         11         84         5           4.356 TOWILL R M CORPORATION         HONOLULU         HI         N         P         35         161.8         19         54.8         17           4925 MADSEN-JOHNSON CORPORATION         HUDSON         WI         N         P         87         61.12         134.1         83         100         4           2900 H TB, INC         OKLAHOMA CITY OK         Y         P         57         63         110.4         0 <td>925 PALIZARA PERFORMENDIA PARTICIPATION         ANCHICIANA         ANCHICIANA         ANCHICIANA         ANCHICIANA         ANCHICIANA         ANCHICANA         ANCHICANA</td> <td>4956 TOWILL CORPORATION CORPORATION HUBSON WITH N P 130 214 164 11 84 5 17 14 184 185 19 1856 TOWILL CORPORATION HUBSON WITH N P 13 127 112 134.1 83 100 4 17 18 18 19 54.8 17 18 18 19 54.8 17 18 18 19 54.8 17 18 18 19 54.8 17 18 18 19 54.8 17 18 18 19 54.8 17 18 18 19 54.8 17 18 18 19 54.8 17 18 18 19 54.8 17 18 18 18 18 18 18 18 18 18 18 18 18 18</td> <td>4356 TOWILL M CORPORATION HUDSON VILLAGE AND P 41,549 HONOLULU HIN P 42,550 HTB, INC 2900 HTB, INC 2</td> <td>4925 TOWLELL M CORPORATION HUDSON VITA MARIANE CONSTRUCTION CORPORATION HUDSON VITA MARIANE CONSTRUCTION CONFORMED HUDSON VITA MARIANE CONSTRUCTION CO INC AUGUSTA  4926 TOWLEL HONDLULU HI N P</td> <td>4925 MADSEN-JOHNSON CORPORATION HUBSON VILLAMPASAS TASS CONSTRUCTION CO INC AUGUSTA 631 104 10 6,990 14.4 3,298 3738 GUYCO ENGINEERING CO AUBUNN C Y P C 20,952 20,982 100 1,993 5.2 713 5343 GUYCO ENGINEERING CO AUBUNN C Y P C 20,952 20,982 100 1,993 5.2 713 5343 GUYCO ENGINEERING CO AUBUNN C Y P C 20,952 20,982 100 1,993 5.2 713 5343 GUYCO ENGINEERING CO AUBUNN C Y P C 10,481 200 5918 BYLER, W T CO, INC 6908 HOY CONSTRUCTION OF GREAT FALLS FALLS OF CONSTRUCTION OF GREAT FALLS</td> <td>  12</td> <td>  12 PLANCE CONTINUED NOT COMPONENTIAL NOT CONTINUED NOT CON</td> <td>  12</td> <td>  10   10   10   10   10   10   10   10</td> <td>  10   10   10   10   10   10   10   10</td> <td>4356 MADSEN-JOHNSON CORPORATION HUDSON WI N P 83 112 161.8 4 15 4 17 84 5 4 18 4 18 6 4 18 8 4 18 18 18 18 18 18 18 18 18 18 18 18 18</td> <td>925 FORMULE RANCE/ORDERATION         ANY CHORRAGE         AK         N         P         130         214         164         11         84         5           925 MADSEN-JOHNSON CORPORATION         HONOLULU         WI         N         P         35         16.1         10         548         17           4925 MADSEN-JOHNSON CORPORATION         HUDSON         WI         N         P         63         10.4         0</td> <td>435 MADELLON CORPORATION HUBSON WINNER MACHET REPRESENCE NOT CORPORATION CONTRICTOR WINNER MACHET WAS ANCHOUNDED WINNER WINNER MACHET WAS ANCHOUNDED WINNER WINNER WINNER WINNER WINNER WINNER WINNER BROTHERS COAST TO KNIGHT CONSTRUCTION CO MACHET WINNER WINNER BROTHERS COAST WAS ANCHORAGE WINNER WINNER BROTHERS COAST WAS ANCHORAGE WINNER WINNER</td> <td>4925 MADSEN-JOHNSON CORPORATION 4925 MADSEN-JOHNSON CORPORATION 4925 MADSEN-JOHNSON CORPORATION 4925 MADSEN-JOHNSON CORPORATION 4925 MADSEN-JOHNSON CORPORATION 4926 MADSEN-JOHNSON CORPORATION 4927 MADSEN-JOHNSON CORPORATION 4928 MATIONAL CORPORATION 4929 MATIONAL CORPORATION 4939 MATIONAL CORPORATION 4939 MATIONAL CORPORATION 4939 MATIONAL CORPORATION 4939 MATIONAL SPECIALISTS INC 4939 MATIONAL CORPORATION 4939 MATIONAL SPECIALISTS INC 4939 MATIONAL SPECIALISTS INC 4939 MATIONAL MATIONAL</td> <td>### SASE TOWILLE M. CORPORATION HUDSON ### HONOLUUU HI N P 130 214 164 11 84 5 ### HONOLUUU HI N P 130 214 164 11 84 5 ### HONOLUUU HI N P 130 214 164 11 84 5 ### HONOLUUU HI N P 130 214 164 11 84 5 ### HONOLUUU HI N P 130 214 163 100 4 ### HONOLUUU HI N P 130 214 163 100 4 ### HONOLUUU HI N P 130 21 100 100 3 ### HONOLUUU HI N P 130 31 100 4 ### HONOLUUU HI N P 130 31 100 4 ### HONOLUUU HI N P 130 31 100 31 100 31 31 31 31 31 31 31 31 31 31 31 31 31</td> <td>4355 TOWILL RM CORPORATION  4356 TOWILL RM CORPORATION  4365 TOWILL RM CORPORATION  4366 TOWING BROTHERS CONSTRUCTION  4366 TOWING BROTHERS CONSTRUCTION  4366 TOWING BROTHERS CONSTRUCTION  4367 TOWING BROTHERS CONSTRUCTION  4368 TOWING BROTHERS CONSTRUCTION  4369 TOWING BROTHERS CONSTRUCTION  4369 TOWING BROTHERS CONSTRUCTION  4369 TOWING BROTHERS CONSTRUCTION  4360 TOWING BROTHERS  4370 TOWING BROTHERS  4370 TOWING BROTHERS  4370 TOWING BROTHERS  4370 TOWING BROTHERS  4770 TOWING BROTHE</td> <td>4955 MACORPORATION CORPORATION HUDSON WIN P 19 19 19 14 11 84 5 19 4 19 19 19 19 19 19 19 19 19 19 19 19 19</td> <td>4955 MADERIA CORPORATION CONCINULUL RECEILS CONSTRUCTION COMPANY, J. SAN ANGELO P. S. S. STRUCTION CONSTRUCTION COMPANY, J. SAN ANGELO P. S. S. STRUCTION COMPANY, J. S. S. STRUCTION COMPANY, J. S. S.</td> <td>## AND CORPORATION CORPORATION HOUSENED WIN N P 130 57 1618 19 64 11 84 5 5 48 4 5 48 48 5 5 5 1618 M. N P 14154 19 19 19 19 19 19 19 19 19 19 19 19 19</td> <td>### A356 TOWILL R MCORPORATION OR PAINTING THE WORLD WIN N P 75 1618 19 19 19 44 1 1 84 15 19 19 19 19 19 19 19 19 19 19 19 19 19</td> <td>  2500 MILL R M CORPORATION</td> <td>  2905 MINICAL CONSTRUCTION COMPANY   N P   75   75   75   75   75   75   75  </td> <td>### CONVILL R M CORPORATION HONDOLLU  ### HINDSON W N N P 83 112 1431 19 548 15  ### HINDSON W N N N P 83 112 1431 83 100 44  ### HINDSON W N N N P 83 112 1431 83 100 44  ### HINDSON W N N N P 83 112 1431 83 100 44  ### HINDSON W N N N P 845 112 1431 83 100 44  ### HINDSON W N N N P 845 112 1431 83 100 44  ### HINDSON W N N N P 845 112 1431 83 100 44  ### HINDSON W N N N P 845 112 1431 100 15990 114 3298  ### HINDSON W N N N N N N N N N N N N N N N N N N</td> <td>4955 TOWILL RM CORPORATION (LINEAUTINAL UPS) 4961 MONDLULU HI N P</td> <td>  A</td> <td>  ASSESTIVATE REPRESENCE   AND CORPORATION   AND</td> <td>  2500 HT PROJECTOR CONTRACTOR NOT NOT NOT NOT NOT NOT NOT NOT NOT NOT</td> <td>  1985  </td> <td>  250   150</td> <td>### CARPORATION ONCOURT NOT NOT NOT NOT NOT NOT NOT NOT NOT NO</td> <td>  1985  </td> <td>  Colonier Record Control Colonier   Colonier Record Colonier</td> <td>  1985  </td> <td>4625 YOMENER PROTHEREX NECES IN THE MAN IN PAGE TO THE MAN INT PAGE TO THE MAN IN PAGE TO THE MAN INT PAGE TO THE MAN</td> <td>4625 TOWING TO CORPORATION CONTROL HIS NO. 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1</td> | 925 PALIZARA PERFORMENDIA PARTICIPATION         ANCHICIANA         ANCHICIANA         ANCHICIANA         ANCHICIANA         ANCHICIANA         ANCHICANA         ANCHICANA | 4956 TOWILL CORPORATION CORPORATION HUBSON WITH N P 130 214 164 11 84 5 17 14 184 185 19 1856 TOWILL CORPORATION HUBSON WITH N P 13 127 112 134.1 83 100 4 17 18 18 19 54.8 17 18 18 19 54.8 17 18 18 19 54.8 17 18 18 19 54.8 17 18 18 19 54.8 17 18 18 19 54.8 17 18 18 19 54.8 17 18 18 19 54.8 17 18 18 19 54.8 17 18 18 18 18 18 18 18 18 18 18 18 18 18 | 4356 TOWILL M CORPORATION HUDSON VILLAGE AND P 41,549 HONOLULU HIN P 42,550 HTB, INC 2900 HTB, INC 2 | 4925 TOWLELL M CORPORATION HUDSON VITA MARIANE CONSTRUCTION CORPORATION HUDSON VITA MARIANE CONSTRUCTION CONFORMED HUDSON VITA MARIANE CONSTRUCTION CO INC AUGUSTA  4926 TOWLEL HONDLULU HI N P | 4925 MADSEN-JOHNSON CORPORATION HUBSON VILLAMPASAS TASS CONSTRUCTION CO INC AUGUSTA 631 104 10 6,990 14.4 3,298 3738 GUYCO ENGINEERING CO AUBUNN C Y P C 20,952 20,982 100 1,993 5.2 713 5343 GUYCO ENGINEERING CO AUBUNN C Y P C 20,952 20,982 100 1,993 5.2 713 5343 GUYCO ENGINEERING CO AUBUNN C Y P C 20,952 20,982 100 1,993 5.2 713 5343 GUYCO ENGINEERING CO AUBUNN C Y P C 10,481 200 5918 BYLER, W T CO, INC 6908 HOY CONSTRUCTION OF GREAT FALLS FALLS OF CONSTRUCTION OF GREAT FALLS | 12                     | 12 PLANCE CONTINUED NOT COMPONENTIAL NOT CONTINUED NOT CON | 12             | 10   10   10   10   10   10   10   10 | 10   10   10   10   10   10   10   10 | 4356 MADSEN-JOHNSON CORPORATION HUDSON WI N P 83 112 161.8 4 15 4 17 84 5 4 18 4 18 6 4 18 8 4 18 18 18 18 18 18 18 18 18 18 18 18 18 | 925 FORMULE RANCE/ORDERATION         ANY CHORRAGE         AK         N         P         130         214         164         11         84         5           925 MADSEN-JOHNSON CORPORATION         HONOLULU         WI         N         P         35         16.1         10         548         17           4925 MADSEN-JOHNSON CORPORATION         HUDSON         WI         N         P         63         10.4         0 | 435 MADELLON CORPORATION HUBSON WINNER MACHET REPRESENCE NOT CORPORATION CONTRICTOR WINNER MACHET WAS ANCHOUNDED WINNER WINNER MACHET WAS ANCHOUNDED WINNER WINNER WINNER WINNER WINNER WINNER WINNER BROTHERS COAST TO KNIGHT CONSTRUCTION CO MACHET WINNER WINNER BROTHERS COAST WAS ANCHORAGE WINNER WINNER BROTHERS COAST WAS ANCHORAGE WINNER | 4925 MADSEN-JOHNSON CORPORATION 4926 MADSEN-JOHNSON CORPORATION 4927 MADSEN-JOHNSON CORPORATION 4928 MATIONAL CORPORATION 4929 MATIONAL CORPORATION 4939 MATIONAL CORPORATION 4939 MATIONAL CORPORATION 4939 MATIONAL CORPORATION 4939 MATIONAL SPECIALISTS INC 4939 MATIONAL CORPORATION 4939 MATIONAL SPECIALISTS INC 4939 MATIONAL SPECIALISTS INC 4939 MATIONAL | ### SASE TOWILLE M. CORPORATION HUDSON ### HONOLUUU HI N P 130 214 164 11 84 5 ### HONOLUUU HI N P 130 214 164 11 84 5 ### HONOLUUU HI N P 130 214 164 11 84 5 ### HONOLUUU HI N P 130 214 164 11 84 5 ### HONOLUUU HI N P 130 214 163 100 4 ### HONOLUUU HI N P 130 214 163 100 4 ### HONOLUUU HI N P 130 21 100 100 3 ### HONOLUUU HI N P 130 31 100 4 ### HONOLUUU HI N P 130 31 100 4 ### HONOLUUU HI N P 130 31 100 31 100 31 31 31 31 31 31 31 31 31 31 31 31 31 | 4355 TOWILL RM CORPORATION  4356 TOWILL RM CORPORATION  4365 TOWILL RM CORPORATION  4366 TOWING BROTHERS CONSTRUCTION  4366 TOWING BROTHERS CONSTRUCTION  4366 TOWING BROTHERS CONSTRUCTION  4367 TOWING BROTHERS CONSTRUCTION  4368 TOWING BROTHERS CONSTRUCTION  4369 TOWING BROTHERS CONSTRUCTION  4369 TOWING BROTHERS CONSTRUCTION  4369 TOWING BROTHERS CONSTRUCTION  4360 TOWING BROTHERS  4370 TOWING BROTHERS  4370 TOWING BROTHERS  4370 TOWING BROTHERS  4370 TOWING BROTHERS  4770 TOWING BROTHE | 4955 MACORPORATION CORPORATION HUDSON WIN P 19 19 19 14 11 84 5 19 4 19 19 19 19 19 19 19 19 19 19 19 19 19 | 4955 MADERIA CORPORATION CONCINULUL RECEILS CONSTRUCTION COMPANY, J. SAN ANGELO P. S. S. STRUCTION CONSTRUCTION COMPANY, J. SAN ANGELO P. S. S. STRUCTION COMPANY, J. S. S. STRUCTION COMPANY, J. S. | ## AND CORPORATION CORPORATION HOUSENED WIN N P 130 57 1618 19 64 11 84 5 5 48 4 5 48 48 5 5 5 1618 M. N P 14154 19 19 19 19 19 19 19 19 19 19 19 19 19 | ### A356 TOWILL R MCORPORATION OR PAINTING THE WORLD WIN N P 75 1618 19 19 19 44 1 1 84 15 19 19 19 19 19 19 19 19 19 19 19 19 19 | 2500 MILL R M CORPORATION         | 2905 MINICAL CONSTRUCTION COMPANY   N P   75   75   75   75   75   75   75 | ### CONVILL R M CORPORATION HONDOLLU  ### HINDSON W N N P 83 112 1431 19 548 15  ### HINDSON W N N N P 83 112 1431 83 100 44  ### HINDSON W N N N P 83 112 1431 83 100 44  ### HINDSON W N N N P 83 112 1431 83 100 44  ### HINDSON W N N N P 845 112 1431 83 100 44  ### HINDSON W N N N P 845 112 1431 83 100 44  ### HINDSON W N N N P 845 112 1431 83 100 44  ### HINDSON W N N N P 845 112 1431 100 15990 114 3298  ### HINDSON W N N N N N N N N N N N N N N N N N N | 4955 TOWILL RM CORPORATION (LINEAUTINAL UPS) 4961 MONDLULU HI N P | A                                 | ASSESTIVATE REPRESENCE   AND CORPORATION   AND | 2500 HT PROJECTOR CONTRACTOR NOT | 1985   1985 | 250   150 | ### CARPORATION ONCOURT NOT NOT NOT NOT NOT NOT NOT NOT NOT NO | 1985   1985 | Colonier Record Control Colonier   Colonier Record Colonier | 1985   1985 | 4625 YOMENER PROTHEREX NECES IN THE MAN IN PAGE TO THE MAN INT PAGE TO THE MAN IN PAGE TO THE MAN INT PAGE TO THE MAN | 4625 TOWING TO CORPORATION CONTROL HIS NO. 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 |

Table II-4B
50 Business Firms in Ranked Order by Largest
Dollar Volume to Small Businesses as
Reported on the Standard Form 295
Fiscal Year 1996

|        |                                     |          |                     |         |           |            |         | Small Business | SSAU | s. Bu  |      | Women Owned Bus. | ed Bus. | HBCU/MI | M   |
|--------|-------------------------------------|----------|---------------------|---------|-----------|------------|---------|----------------|------|--------|------|------------------|---------|---------|-----|
| A<br>X | CODE Company                        |          | City                | ST      | RMKS TYPE |            | \$AMT   | \$AMT          | PCT  | SAMT   | PCT  | \$AMT            | PCT     | \$AMT   | PCT |
| -      | 6857 TIMKEN COMPANY, THE            |          | CANTON              | Ю       | z         | 0          | 663,147 | 265,374        | 40.0 | 6,498  | 1.0  | 17,412           | 2.6     | 0       | 0.0 |
| 7      | 3514 MCDONNELL DOUGLAS CORPORATION  | ORATION  | ST. LOUIS           | OM      | ×         |            | 328,558 | 265,088        | 20.0 | 56,646 | 4.3  | 18,342           | 4.1     | 137     | 0.0 |
| m      | 6853 PICKER INTERNATIONAL INC       |          | CLEVELAND           | HO      | z         | 0          | 597,701 | 216,139        | 36.2 | 11,082 | 1.9  | 6,199            | 1.0     | 0       | 0.0 |
| 4      | 5606 TEXAS INSTRUMENTS INCORPORATED | PORATED  | DALLAS              | ×       | <b>→</b>  | m          |         | 202,977        | 35.5 | 35,649 | 6.2  | 26,873           | 4.7     | 0       | 0.0 |
| 20     | 6692 RAYTHEON COMPANY               |          | ANDOVER             | MA      | z         |            |         | 185,119        | 57.0 | 12,790 | 3.9  | 3,890            | 1.2     | 0       | 0.0 |
| 9      | 163 BOEING COMPANY                  |          | SEATTLE             | WA      | z         | m          | 548,587 | 126,781        | 23.1 | 27,037 | 4.9  | 14,319           | 5.6     | 0       | 0.0 |
| 7      | 766 NEWPORT NEWS SHIPBUILDING & DR  | NG & DR  | <b>NEWPORT NEWS</b> | X       | z         | 0          | 239,491 | 114,420        | 47.8 | 8,508  | 3.6  | 4,185            | 1.7     | 0       | 0.0 |
| 8      | 6900 GENERAL ELECTRIC COMPANY       | <u></u>  | CINCINNATI          | ы       | z         | m          | 303,402 | 109,285        | 36.0 | 12,385 | 4.4  | 4,151            | 1.4     | 0       | 0.0 |
| o      | 229 GENERAL DYNAMICS CORP/LAND SYS  | AND SYS  | STERLING HEIGHTSMI  | 2       | z         | ۵.         | 125,351 | 108,567        | 86.6 | 11,476 | 9.2  | 3,878            | 3.1     | 0       | 0.0 |
| 10     | 6664 GTE TECHNOLOGY AND SYSTEMS     | EMS      | NEEDHAM HEIGHTSMA   | MA      | <b>→</b>  | m          | 249,995 | 99,840         | 39.9 | 12,503 | 5.0  | 22,092           | 8.8     | 0       | 0.0 |
| 7      | 407 LOCKHEED/FORT WORTH CO          |          | FORT WORTH          | ×       | <b>→</b>  | m          | 273,244 | 97,326         | 35.6 | 12,729 | 4.7  | 6,562            | 2.4     | 0       | 0.0 |
| 12     | 4317 NORTHROP CORP/AIRCRAFT DIV.    | DIV.     | HAWTHORNE           | CA      | z         |            | 495,617 | 96,712         | 19.5 | 26,940 | 5.4  | 10,650           | 2.1     | 51      | 0.0 |
| 13     | 654 INGALLS SHIPBUILDING/DIV OF LI  | FLI      | PASCAGOULA          | MS      | z         | 0          | 208,931 | 91,618         | 43.9 | 2,954  | 4.   | 118              | 0.1     | 0       | 0.0 |
| 4      | 6670 SANDERS, A LOCKHEED MARTIN COM | TIN COM  | NASHUA              | Ŧ       | z         | m          | 142,334 | 76,919         | 54.0 | 6,446  | 4.5  | 2,612            | 1.8     | 142     | 0.1 |
| 15     | 6675 NORTHROP GRUMMAN CORPORAATION  | ORAATION | GLEN BURNIE         | Q       | z         | m          | 260,864 | 73,290         | 28.1 | 9,175  | 3.5  | 1,723            | 0.7     | 0       | 0.0 |
| 16     | 2069 ALLISON ENGINE COMPANY         |          | INDIANAPOLIS        | z       | <b>→</b>  | 80         | 142,663 | 72,188         | 50.6 | 3,298  | 2.3  | 1,459            | 1.0     | 0       | 0.0 |
| 17     | 6615 UNITED TECHNOLOGIES CORP       | ۰        | STRATFORD           | C       | z         | 00         | 183,952 | 71,012         | 38.6 | 12,375 | 6.7  | 4,610            | 2.5     | 0       | 0.0 |
| 18     | 653 LITTON SYSTEMS INC/GUIDANCE &   | VCE &    | WOODLAND HILLS      | S       | z         | <b>m</b>   | 113,988 | 61,933         | 54.3 | 6,064  | 5.3  | 5,707            | 5.0     | 0       | 0.0 |
| 19     | 6944 ELECTRONIC DATA SYSTEMS CORP   | CORP     | HERNDON             | ××      | z         | 8          | 149,761 | 61,825         | 41.3 | 14,581 | 9.7  | 0                | 0.0     | 0       | 0.0 |
| 20     | 661 LOCKHEED MARTIN MISSILES & SPA  | & SPA    | SUNNYVALE           | CA<br>O | z         | 8          | 466,509 | 59,890         | 12.8 | 12,460 | 2.7  | 4,568            | 1.0     | 0       | 0.0 |
| 21     | 1976 ALLIANT TECHSYSTEMS INC        |          | HOPKINS             | Z       | z         | ۵.         | 124,660 | 59,864         | 48.0 | 5,779  | 4.6  | 1,781            | 1.4     | 0       | 0.0 |
| 22     | 2830 LOCKHEED MARTIN ASTRONAUTICS   | AUTICS   | DENVER              | 8       | z         | 8          | 225,909 | 59,407         | 26.3 | 10,773 | 4.8  | 6,700            | 3.0     | 0       | 0.0 |
| 23     | 6658 BROWN & ROOT SERVICES CO       | ORP      | HOUSTON             | ×       | z         | •          | 141,175 | 59,083         | 41.9 | 2,193  | 1.6  | 23,795           | 16.9    | 0       | 0.0 |
| 24     | 3488 CARLSON WAGONLIT TRAVEL        |          | SAN ANTONIO         | ĭ       | z         | <u>a</u>   | 75,819  | 58,493         | 77.1 | 52,832 | 69.7 | 34,716           | 45.8    | 0       | 0.0 |
| 25     | 6646 UNITED DEFENSE, LP             |          | YORK                | PA      | <b>-</b>  | 80         | 91,981  | 55,879         | 8.09 | 8,925  | 9.7  | 6,018            | 6.5     | 0       | 0.0 |
| 26     | 1029 BELL HELICOPTER TEXTRON INC.   | INC.     | FORT WORTH          | ×       | z         |            | 107,501 | 55,639         | 51.8 | 6,818  | 6.3  | 6,040            | 5.6     | 0       | 0.0 |
| 27     | 898 SCIENCE APPLICATIONS INTL CORP  | CORP     | SAN DIEGO           | CA      | z         | •          | 139,996 | 54,874         | 39.2 | 7,673  | 5.5  | 2,373            | 1.7     | 0       | 0.0 |
| 28     | 405 GENERAL DYNAMICS CORP/EL        | LECTRIC  | GROTON              | ᇈ       | z         | ۵.         | 243,900 | 53,147         | 21.8 | 4,459  | 1.8  | 2,443            | 1.0     | 0       | 0.0 |
| 29     | 1275 HARRIS CORP/ELECTRONIC SY      | SYSTEMS  | MELBOURNE           | 딮       | <b>-</b>  |            | 129,750 | 52,212         | 40.2 | 6,447  | 5.0  | 5,450            | 4.2     | 74      | 0.1 |
| 30     | 503 ALLIANT TECHSYSTEMS, INC.       |          | MAGNA               | 5       | z         |            | 83,908  | 51,517         | 61.4 | 2,907  | 3.5  | 1,010            | 1.2     | 0       | 0.0 |
| 31     | 6476 MOTOROLA, INC                  |          | SCOTTSDALE          | ΑZ      | z         |            | 114,718 | 50,685         | 44.2 | 7,575  | 9.9  | 3,764            | 3.3     | 0       | 0.0 |
| 32     | 696 LOCKHEED MARTIN ELECTROI        | ONICS &  | ORLANDO             | చ       | z         |            | 105,835 | 49,947         | 47.2 | 6,215  | 5.9  | 3,874            | 3.7     | 0       | 0.0 |
| 33     | 5483 LORAL FEDERAL SYSTEMS COMPANY  | OMPANY   | MANASSAS            | ×       | z         |            | 127,862 | 48,100         | 37.6 | 4,056  | 3.2  | 3,443            | 2.7     | 0       | 0.0 |
| 34     | 6561 TRW EMPLYEES CHRTBLE ORGNZTION | SGNZTION | REDONDO BEACH       | CA      | z         | <b>a</b>   | 151,966 | 46,649         | 30.7 | 13,032 | 8.6  | 5,225            | 3.4     | 133     | 0.1 |
| 35     | 323 E-SYSTEMS INC/GREENVILLE DIVIS  | DIVIS    | GREENVILLE          | ×       | z         | ۵.         | 83,829  | 45,398         | 54.2 | 3,008  | 3.6  | 9,439            | 11.3    | 0       | 0.0 |
| 36     | 1362 MARTIN MARIETTA CORP           |          | MOORESTOWN          | Z       | z         | ۵.         | 67,047  | 45,031         | 67.2 | 3,379  | 2.0  | 3,875            | 5.8     | 0       | 0.0 |
| 37     | 717 MCDONNELL DOUGLAS CORP/         | 2/C-17   | LONG BEACH          | S       | z         | ۵.         | 410,265 | 44,368         | 10.8 | 6,478  | 1.6  | 3,166            | 0.8     | 0       | 0.0 |
| 38     | 6265 DALLAS AIRMOTIVE, INC.         |          | DALLAS              | ×       | z         |            | 123,985 | 42,155         | 34.0 | 1,488  | 1.2  | 996              | 0.8     | 0       | 0.0 |
| 33     | 6625 PRC INC.                       |          | MC LEAN             | \$      | z         | m          | 133,568 | 41,927         | 31.4 | 5,874  | 4.4  | 2,073            | 1.6     | 0       | 0.0 |
| 40     | 3586 LORAL VOUGHT SYSTEMS           |          | DALLAS              | ×       | z         | 8          | 159,965 | 41,649         | 26.0 | 6,817  | 4.3  | 1,367            | 6.0     | 0       | 0.0 |
| 4      | 1407 SERV-AIR, INC.                 |          | GREENVILLE          | ×       | z         | æ          | 68,500  | 41,426         | 60.5 | 2,800  | 4.1  | 274              | 4.0     | 0       | 0.0 |
| 42     | 5669 LOCKHEED MARTIN                |          | MOORESTOWN          | 3       | z         | •          | 106,673 | 41,154         | 38.6 | 6,258  | 5.9  | 948              | 6.0     | 0       | 0.0 |
| 43     | 5895 OHM REMEDIATION SERVICES       | S CORP.  | FINDLAY             | F       | z         | <b>a</b> . | 66,083  | 40,503         | 61.3 | 10,748 | 16.3 | 7,831            | 11.9    | 0       | 0.0 |
| 44     | 6693 RAYTHEON SERVICE COMPAN        | ×N       | BURLINGTON          | MA      | z         | ۵.         | 63,483  | 40,349         | 63.6 | 4,919  | 7.7  | О                | 0.0     | 0       | 0.0 |
| 45     | 946 LORAL                           |          | ST PAUL             | Z       | z         | <u>a</u>   | 62,838  | 39,716         | 63.2 | 3,239  | 5.2  | 2,513            | 4.0     | 0       | 0.0 |
| 46     | 6719 ALLIED SIGNAL, INC.            |          | ROCKY MOUNT         | SC      | z         | 8          | 49,931  | 38,856         | 77.8 | 3,075  | 6.2  | 2,365            | 4.7     | 0       | 0.0 |
| 47     | 1588 ROCKWELL INTNL CORP/COLLINS AV | LINS AV  | CEDAR RAPIDS        | ₹       | z         | m          | 69,875  | 38,196         | 54.7 | 3,665  | 5.2  | 2,245            | 3.2     | 0       | 0.0 |
| 48     | 760 NATIONAL STL SHIPBUILDING       | 00 5     | SAN DIEGO           | Š       | z         | ۵.         | 114,944 | 38,087         | 33.1 | 3,306  | 2.9  | 1,045            | 6.0     | 0       | 0.0 |
| 49     | 7009 UNITED TECHNOLOGIES CORF       | d.       | EAST HARTFORD       | C       | z         | _          | 85,641  | 37,815         | 44.2 | 4,345  | 5.1  | 1,919            | 2.2     | 0       | 0.0 |
| 20     | 3689 GRUMMAN AEROSPACE CORP         | PORATION | MELBOURNE           | 교       | z         | 00         | 137,498 | 37,747         | 27.5 | 11,848 | 9.6  | 933              | 0.7     | 0       | 0.0 |

Table II-5A
50 Business Firms in Ranked Order by Percent of Total
Awards to Small Disadvantaged Businesses and Dollar Volume to
Small Disadvantaged Businesses as Reported on the Standard Form 295
Fiscal Year 1996

|                  | Company                             | City             | ST       | RMKS | TYPE     | Total<br>\$AMT                          | Small Business<br>\$AMT PCT | siness | Sm. Dis. Business<br>\$AMT PCT | usiness<br>PCT | Women Owned Bus.<br>\$AMT PCT | ed Bus.<br>PCT | HBCU/MI<br>\$AMT P | /MI<br>PCT |
|------------------|-------------------------------------|------------------|----------|------|----------|---|-----------------------------|--------|--------------------------------|----------------|-------------------------------|----------------|--------------------|------------|
| VESTE            | 7509 WESTERN ENGINEERING LTD        | WAIPAHU          | Ξ        | z    | ۵        | 1,318                                   | 1,318                       | 100    | 1,318                          | 100            | 252                           | 19.1           | 0                  | 0          |
| RCO              |                                     | LOS ANGELES      | CA<br>CA | z    | ۵        | 554                                     | 554                         | 100    | 554                            | 100            | 0                             | 0              | 0                  | 0          |
| NTERS            | 7626 INTERSTATE/HOLMES AND NARVER   | RANCHO CORDOVACA | ACA      | z    | Δ.       | 320                                     | 320                         | 100    | 320                            | 100            | 320                           | 100            | 0                  | 0          |
| RACE             | 7342 GRACE PACIFIC CORPORATION      | AIEA             | Ī        | z    | ۵        | 269                                     | 269                         | 100    | 269                            | 100            | 0                             | 0              | 0                  | 0          |
| OAST,            | 239 COASTAL REFINING & MARKETING I  | HOUSTON          | ×        | z    | ۵        | 263                                     | 263                         | 100    | 263                            | 100            | 0                             | 0              | 0                  | 0          |
| ANILE            | 7527 HANIL ROBERTS (JV) CORP        | TAMUNING         | 9        | >    | ۵.       | 227                                     | 227                         | 100    | 227                            | 100            | 0                             | 0              | 0                  | 0          |
| FTRIC            | 6918 METRIC CONSTRUCTION CO, INC    | THOUSAND OAKS    | ĕ<br>Ö   | z    | ۵        | 114                                     | 114                         | 100    | 114                            | 100            | 0                             | 0              | 0                  | 0          |
| NDUST            | 5839 INDUSTRIAL TECHNOLOGY          | HONOLULU         | Ī        | z    | ۵        | 96                                      | 96                          | 100    | 96                             | 100            | 96                            | 100            | 0                  | 0          |
| RISTO            | 7213 BRISTOL BABCOCK INC            | WATERTOWN        | CT       | z    | Φ.       | 95                                      | 95                          | 100    | 95                             | 100            | 0                             | 0              | 0                  | 0          |
| ADSEN            | 4925 MADSEN-JOHNSON CORPORATION     | HUDSON           | ₹        | z    | ۵        | 83                                      | 112                         | 134.1  | 83                             | 100            | 4                             | 4.7            | 0                  | 0          |
| <b>IETRIC</b>    | 7533 METRIC CONSTRUCTION CO, INC    | THOUSAND OAKS    | CA       | >    | ۵        | 78                                      | 78                          | 100    | 78                             | 100            | 0                             | 0              | 0                  | 0          |
| OVAG             | 5290 NOVA GROUP, INC                | NAPA             | CA       | z    | ۵        | 09                                      | 09                          | 100    | 09                             | 100            | 0                             | 0              | 0                  | 0          |
| DVANC            | ADVANCED TECHNOLOGY SYSTEMS,        | MC LEAN          | *        | z    | ۵        | 14                                      | 4                           | 100    | 4                              | 100            | 0                             | 0              | 0                  | 0          |
| ED RIV           | 7628 RED RIVER SERVICE CORPORATION  | MARLOW           | š        | >    | ۵        | 25                                      | 25                          | 100    | 25                             | 100            | 0                             | 0              | 0                  |            |
| REWE             | BREWER ENVIRONMENTAL INDS           | HONOLULU         | Ī        | >    | S        | 24                                      | 24                          | 100    | 24                             | 100            | · c                           | • •            | c                  | 0          |
| AS PIE           | LAS PIEDRAS CONSTRUCTION CORP       | LAS PIEDRAS      | PR       | z    | Δ.       | 20                                      | 20                          | 100    | 20                             | 100            | · c                           | · C            | · C                | 0 0        |
| KAMO             | 5046 OKAMOTO WILSON AND ASSOCIATES  | HONOLULU         | Ī        | >    | . a      | 2                                       | 18                          | 100    | 8                              | 9 9            | o c                           | 0 0            | o c                | •          |
| EVINE            | 7598 LEVINE-FRICKE INC              | EMERYVILLE       | Y S      | z    | . v      | 5 4                                     | <u> </u>                    | 8 6    | 9 9                            | 100            | , c                           | 12 5           | 0 0                | o c        |
| UMME             | 5288 RUMMEL, KLEPPER & KAHL         | BALTIMORE        | MD       | z    | Δ.       | 16                                      | 19                          | 100    | 9                              | 100            | 0 0                           | 2              | o c                |            |
| 5979 FLINTCO INC | OINC                                | TULSA            | Š        | >    | Δ.       | ======================================= | -                           | 100    | - +                            | 100            | 0 0                           |                | 0 0                | o c        |
| UENAS            | 7657 DUENAS AND ASSOCIATES          | TAMUNING         | G        | >    | . v      | ======================================= | = =                         | 100    |                                | 5 5            | 0 0                           |                | 0 0                | o c        |
| OLZE             | 6055 VOLZ ENGINEERING & SURVEYING.  | SAINT LOUIS      | W        | z    | ο Δ      | ======================================= | -                           | 5 6    |                                | 100            | 0 0                           |                | 0 0                | o c        |
| HESTE            | 7571 CHESTER ENVIRONMENTAL INC      | CORAOPOLIS       | PA       | z    | Δ.       | 10                                      | 10                          | 100    | 10                             | 100            | 0 0                           | • •            | 0 0                | · c        |
| DP FLO           | ADP FLOUR DANIEL                    | TUCSON           | ¥.       | z    | Δ.       | 8                                       | 2                           | 100    | 2                              | 100            | 0 0                           | 0              | o c                | · c        |
| LARK             | CLARK NXSN OWEN BRBRI/GBSN          | NORFOLK          | *        | z    | ۵        | -                                       | -                           | 100    | ٠-                             | 100            | · +-                          | 100            | C                  |            |
| POHN             | 4579 SPOHN INVESTMENT CORP/SPOHN HO | CORPUS CHRISTI   | ×        | z    | ۵        | 172                                     | 171                         | 99.2   | 171                            | 99.2           | 26                            | 15.3           | 0                  | 0          |
| IASON            | 6259 MASON TECHNOLOGIES INC         |                  | PR       | z    | ۵        | 1,390                                   | 1,390                       | 100    | 1,316                          | 94.7           | 0                             | 0              | 0                  | 0          |
| 1CCO             | 6850 MCCONNELL DOWELL AMERICAN SAMO | PAGO PAGO        | AS       | z    | ۵        | 557                                     | 557                         | 100    | 526                            | 94.4           | 31                            | 5.6            | 0                  | 0          |
| TANS             | STAN'S CONTRACTING INC              | AIEA             | Ī        | z    | ۵        | 2,428                                   | 2,355                       | 46     | 2,245                          | 92.4           | 157                           | 6.5            | 0                  | 0          |
| ROUP             | GROUP 70 INTERNATIONAL, INC         | HONOLULU         | ፹        | z    | ۵        | 110                                     | 100                         | 91.1   | 100                            | 91.1           | 0                             | 0              | 0                  | 0          |
| ELLA             | CELLA BARR ASSOCIATES               | TUCSON           | ΑZ       | z    | ۵        | 38                                      | 36                          | 93.9   | 35                             | 806            | -                             | 3.1            | 0                  | 0          |
| CHED             | 4399 SCHEDULED AIRLINES TRAFFIC OFF | ARLINGTON        | *        | z    | ۵        | 20,614                                  | 19,929                      | 2.96   | 18,617                         | 90.3           | 15,709                        | 76.2           | 0                  | 0          |
| TNOO             | 7359 MOUNTAIN ENTERPRISES, INC.     | LEXINGTON        | ¥        | z    | ۵.       | 636                                     | 636                         | 100    | 574                            | 90.2           | 0                             | 0              | 0                  | 0          |
| VALTE            | 6471 WALTER DORWIN TEAGUE ASSOC     | NEW YORK         | ž        | z    | ۵.       | 705                                     | 636                         | 90.2   | 636                            | 90.2           | 0                             | 0              | 0                  | 0          |
| <b>ITSUN</b>     | 5067 MITSUNAGA & ASSOCIATES INC     | HONOLULU         | Ī        | z    | ۵        | 263                                     | 245                         | 93.1   | 237                            | 80             | 220                           | 83.5           | 0                  | 0          |
| SDIS             | 7486 U S DISMANTLEMENT              | GRAND ISLAND     | ×        | z    | ۵        | 1,730                                   | 1,730                       | 100    | 1,530                          | 88.5           | 200                           | 11.5           | 0                  | 0          |
| 4ACDO            | 5806 MACDONALD-STEPHENS ENGINEERS   | SAN DIEGO        | CA       | z    | ۵        | 48                                      | 43                          | 90.5   | 42                             | 87.8           | 0                             | 0              | 0                  | 0          |
| RITON            | TRITON MARINE CNSTR CORP            | HOUSTON          | ¥        | z    | ۵.       | 156                                     | 156                         | 100    | 137                            | 87.5           | 55                            | 35.1           | 0                  | 0          |
| NANT             | QUANTALEX INC                       | LAKEWOOD         | 00       | z    | ۵.       | 264                                     | 246                         | 93     | 229                            | 86.8           | 229                           | 86.8           | 0                  | 0          |
| CIENT            | 6438 SCIENTIFIC ECOLOGY GROUP INC   | CARLSBAD         | ΣZ       | z    | ۵        | 287                                     | 283                         | 98.7   | 242                            | 84.5           | 111                           | 38.7           | 0                  | 0          |
| MCO G            | 7295 IMCO GENERAL CONSTRUCTION,     | BELLINGHAM       | W        | z    | ۵.       | 51                                      | 51                          | 100    | 43                             | 84.1           | 43                            | 84.1           | 0                  | 0          |
| CSIN             | 7532 ECS INCORPORATED               | HONOLULU         | Ī        | >    | ۵        | 7                                       | 7                           | 100    | 6                              | 83.9           | 0                             | 0              | 0                  | 0          |
| BHE &            | ABHE & SVOBODA, INC                 | PRIOR LAKE       | Z        | >    | <b>a</b> | 899                                     | 877                         | 97.5   | 754                            | 83.8           | 2                             | 0.5            | 0                  | 0          |
| ED SA            | 4986 RED SAMM CONSTRUCTION INC      | BELLEVUE         | W        | z    | ۵        | 824                                     | 824                         | 100    | 629                            | 82.4           | 0                             | 0              | 0                  | 0          |
| VESTIN           | 6443 WESTINGHOUSE ELECTRIC CORP     | CARLSBAD         | Σ        | z    | œ        | 329                                     | 325                         | 98.7   | 263                            | 79.9           | 113                           | 34.4           | 0                  | 0          |
| AISER            | 6062 KAISER ENGINEERS INTERNATIONAL | FAIRFAX          | *        | z    | ۵        | 650                                     | 598                         | 92     | 516                            | 79.4           | 0                             | 0              | 0                  | 0          |
| VILLBF           | 4158 WILLBROS BUTLER ENGINEERS, INC | TULSA            | š        | >    | ۵.       | 52                                      | 43                          | 84.1   | 38                             | 74.7           | 6                             | 5.3            | 0                  | 0          |
| OLDE             | 5063 GOLDER ASSOCIATES INC          | ANCHORAGE        | AK       | z    | ۵        | 28                                      | 27                          | 96.8   | 21                             | 74.1           | 0                             | 0              | 0                  | 0          |
| KAHAI            | 5404 OKAHARA & ASSOCIATES INC       | HILO             | Ī        | z    | ۵        | 345                                     | 262                         | 92     | 254                            | 73.7           | 9                             | 1.8            | 0                  | 0          |
| NDER             | 6494 ANDERSON, ART ASSOCIATES INC   | BREMERTON        | WA       | z    | ۵        | 1                                       | Ξ                           | 100    | 80                             | 73.4           | က                             | 26.6           | 0                  | 0          |
|                  |                                     |                  |          |      |          |   |                             |        |                                |                |                               |                |                    |            |

Table II-5B
50 Business Firms in Ranked Order by Largest
Dollar Volume to Small Disadvantaged Businesses as
Reported on the Standard Form 295

First Half Fiscal Year 1996

| Rank | CODE Company                           | City               | ST     | RMK | RMKS TYPE    | Total<br>\$AMT | Small Business<br>\$AMT PCT | siness<br>PCT | Sm. Dis. Business<br>\$AMT PCT |      | Women Owned Bus<br>\$AMT PCT | led Bus.<br>PCT | HBCU/MI<br>\$AMT P | AI PCT     |
|------|--|--------------------|--------|-----|--------------|----------------|-----------------------------|---------------|--------------------------------|------|------------------------------|-----------------|--------------------|------------|
| •    | MOLTAGOGGO ON IOLIOG LIGHMOGOM \$130   | Silver He          |        | >   |              | 022 000 4      | 000 300                     | ć             | 0,00                           | ,    | 40.04                        |                 | 10,                | (          |
| - 0  | 3209 CAPI CONTRELL DOUGLAS CORPORATION | SI. LOUIS          | 2 3    | - 2 | ממ           | 1,328,558      | 265,088                     | 2 1           | 56,646                         | 4, 0 | 18,342                       | 4.              | 13/                | <b>o</b> ( |
| 7    | 3488 CARLSON WAGONLII IRAVEL           | SAN ANI ONIC       | ×      | Z : | <b>1</b> , 1 | 618'6/         | 58,493                      | 17.7          | 52,832                         | 69.7 | 34,716                       | 45.8            | 0                  | 0          |
| m ·  | 5606 TEXAS INSTRUMENTS INCORPORATED    | DALLAS             | ×      | > : | <b>m</b>     | 571,931        | 202,977                     | 35.5          | 35,649                         | 6.2  | 26,873                       | 4.7             | 0                  | 0          |
| 4    | 163 BOEING COMPANY                     | SEATTLE            | Š      | z   | æ            | 548,587        | 126,781                     | 23.1          | 27,037                         | 4.9  | 14,319                       | 2.6             | 0                  | 0          |
| S.   | 4317 NORTHROP CORP/AIRCRAFT DIV.       | HAWTHORNE          | S      | Z:  | <b>m</b>     | 495,617        | 96,712                      | 19.5          | 26,940                         | 5.4  | 10,650                       | 2.1             | 51                 | 0          |
| 9    | 6546 COMPUTER SCIENCES CORPORATION     | FALLS CHURCH       | \$     | z   | σ.           | 91,244         | 35,416                      | 38.8          | 15,463                         | 16.9 | 3,371                        | 3.7             | 28                 | 0          |
| 1    | 6944 ELECTRONIC DATA SYSTEMS CORP      | HERNDON            | \$     | z   | æ            | 149,761        | 61,825                      | 41.3          | 14,581                         | 9.7  | 0                            | 0               | 0                  | 0          |
| 80   | 6561 TRW EMPLYEES CHRTBLE ORGNZTION    | REDONDO BEACH      | S      | z   | œ            | 151,966        | 46,649                      | 30.7          | 13,032                         | 8.6  | 5,225                        | 3.4             | 133                | 0.1        |
| 6    | 6692 RAYTHEON COMPANY                  | ANDOVER            | ¥      | z   | ۵.           | 324,721        | 185,119                     | 25            | 12,790                         | 3.9  | 3,890                        | 1.2             | 0                  | 0          |
| 10   | 407 LOCKHEED/FORT WORTH CO             | FORT WORTH         | ×      | >   | æ            | 273,244        | 97,326                      | 35.6          | 12,729                         | 4.7  | 6,562                        | 2.4             | 0                  | 0          |
| 1    | 6664 GTE TECHNOLOGY AND SYSTEMS        | NEEDHAM HEIGHTS    | ¥      | >   | æ            | 249,995        | 99,840                      | 39.9          | 12,503                         | 5    | 22,092                       | 8.8             | 0                  | 0          |
| 12   | 661 LOCKHEED MARTIN MISSILES & SPA     | SUNNYVALE          | S      | z   | œ            | 466,509        | 59,890                      | 12.8          | 12,460                         | 2.7  | 4,568                        | -               | 0                  | 0          |
| 13   | 6900 GENERAL ELECTRIC COMPANY          | CINCINNATI         | HO     | z   | œ            | 303,402        | 109,285                     | 36            | 12,385                         | 4.1  | 4,151                        | 1.4             | 0                  | 0          |
| 14   | 6615 UNITED TECHNOLOGIES CORP          | STRATFORD          | CT     | z   | œ            | 183,952        | 71,012                      | 38.6          | 12,375                         | 6.7  | 4,610                        | 2.5             | 0                  | 0          |
| 15   | 3689 GRUMMAN AEROSPACE CORPORATION     | MELBOURNE          | 교      | z   | В            | 137,498        | 37,747                      | 27.5          | 11,848                         | 8.6  | 933                          | 0.7             | 0                  | 0          |
| 16   | 229 GENERAL DYNAMICS CORP/LAND SYS     | STERLING HEIGHTS   | Σ      | z   | ۵.           | 125,351        | 108,567                     | 86.6          | 11,476                         | 9.5  | 3,878                        | 3.1             | 0                  | 0          |
| 17   | 6853 PICKER INTERNATIONAL INC          | CLEVELAND          | R      | z   | ۵.           | 597,701        | 216,139                     | 36.2          | 11,082                         | 1.9  | 6,199                        | -               | 0                  | 0          |
| 18   | 6671 ASSURANCE TECHNOLOGY CORP         | CARLISLE           | Ā      | z   | ۵            | 31,546         | 26,313                      | 83.4          | 10,792                         | 34.2 | 618                          | 2               | 0                  | 0          |
| 19   | 2830 LOCKHEED MARTIN ASTRONAUTICS      | DENVER             | ္ပ     | z   | 8            | 225,909        | 59,407                      | 26.3          | 10,773                         | 4.8  | 6,700                        | ღ               | 0                  | 0          |
| 20   | 5895 OHM REMEDIATION SERVICES CORP.    | FINDLAY            | ĕ      | z   | ۵            | 66,083         | 40,503                      | 61.3          | 10,748                         | 16.3 | 7,831                        | 11.9            | 0                  | 0          |
| 51   | 1369 BDM FEDERAL INC                   | MCLEAN             | 8      | z   | ω            | 85,435         | 24,009                      | 28.1          | 10,277                         | 12   | 823                          | -               | 0                  | 0          |
| 22   | 561 LORAL/FEDERAL SYSTEMS DIV.         | OWEGO              | ž      | z   | ۵.           | 172,080        | 34,786                      | 20.2          | 9,196                          | 5.3  | 4,687                        | 2.7             | 0                  | 0          |
| 23   | 6675 NORTHROP GRUMMAN CORPORAATION     | <b>GLEN BURNIE</b> | Q      | z   | œ            | 260,864        | 73,290                      | 28.1          | 9,175                          | 3.5  | 1,723                        | 0.7             | 0                  | 0          |
| 24   | 6646 UNITED DEFENSE, LP                | YORK               | PA     | >   | 8            | 91,981         | 55,879                      | 8.09          | 8,925                          | 9.7  | 6,018                        | 6.5             | 0                  | 0          |
| 25   | 766 NEWPORT NEWS SHIPBUILDING & DR     | NEWPORT NEWS       | \$     | z   | ۵            | 239,491        | 114,420                     | 47.8          | 8,508                          | 3.6  | 4,185                        | 1.7             | 0                  | 0          |
| 26   | 1186 LOCKHEED MARTIN INFORMATION SY    | ORLANDO,           | 교      | >   | 8            | 150,081        | 37,651                      | 25.1          | 7,901                          | 5.3  | 2,207                        | 1.5             | 0                  | 0          |
| 27   | 5668 MARTIN MARIETTA SERVICES, INC.    | CHERRY HILL        | Z      | z   | œ            | 32,060         | 17,100                      | 53.3          | 7,844                          | 24.5 | 1,501                        | 4.7             | 0                  | 0          |
| 28   | 898 SCIENCE APPLICATIONS INTL CORP     | SAN DIEGO          | S      | z   | ۵            | 139,996        | 54,874                      | 39.2          | 7,673                          | 5.5  | 2,373                        | 1.7             | 0                  | 0          |
| 29   | 6476 MOTOROLA, INC                     | SCOTTSDALE         | Υ      | z   | B            | 114,718        | 50,685                      | 44.2          | 7,575                          | 9.9  | 3,764                        | 3.3             | 0                  | 0          |
| 30   | 1029 BELL HELICOPTER TEXTRON INC.      | FORT WORTH         | ĭ      | z   | ۵            | 107,501        | 55,639                      | 51.8          | 6,818                          | 6.3  | 6,040                        | 5.6             | 0                  | 0          |
| 31   | 3586 LORAL VOUGHT SYSTEMS              | DALLAS             | ĭ      | z   | 8            | 159,965        | 41,649                      | 26            | 6,817                          | 4.3  | 1,367                        | 6.0             | 0                  | 0          |
| 32   | 6857 TIMKEN COMPANY, THE               | CANTON             | F      | z   | Ф            | 663,147        | 265,374                     | 9             | 6,498                          | -    | 17,412                       | 2.6             | 0                  | 0          |
| 33   | 717 MCDONNELL DOUGLAS CORP/C-17        | LONG BEACH         | S      | z   | ۵            | 410,265        | 44,368                      | 10.8          | 6,478                          | 1.6  | 3,166                        | 0.8             | 0                  | 0          |
| 8    | 1275 HARRIS CORP/ELECTRONIC SYSTEMS    | MELBOURNE          | 교      | >   | œ            | 129,750        | 52,212                      | 40.2          | 6,447                          | S    | 5,450                        | 4.2             | 74                 | 0.1        |
| 32   | 6670 SANDERS, A LOCKHEED MARTIN COM    | NASHUA             | Ĭ      | z   | <b>B</b>     | 142,334        | 76,919                      | 54            | 6,446                          | 4.5  | 2,612                        | 1.8             | 142                | 0.1        |
| 36   | 5669 LOCKHEED MARTIN                   | MOORESTOWN         | 3      | z   | ۵            | 106,673        | 41,154                      | 38.6          | 6,258                          | 5.9  | 948                          | 6.0             | 0                  | 0          |
| 37   |  | ORLANDO            | 급 ;    | z:  | <b>m</b> 1   | 105,835        | 49,947                      | 47.2          | 6,215                          | 5.9  | 3,874                        | 3.7             | 0                  | 0          |
| 38   | 653 LITTON SYSTEMS INC/GUIDANCE &      | WOODLAND HILLS     | 5      | z:  | <b>m</b> 1   | 113,988        | 61,933                      | 54.3          | 6,064                          | 5.3  | 5,707                        | 0               | 0                  | 0          |
| 38   | 5330 JONES, JA MANAGEMENT SERVICES     | CHARLOTTE          | S S    | z:  | <b>a</b> .   | 11,320         | 10,532                      | 63            | 5,937                          | 52.5 | 275                          | 2.4             | 0                  | 0          |
| 40   | 6625 PRC INC.                          | MCLEAN             | \$     | z:  | <b>20</b> 1  | 133,568        | 41,927                      | 31.4          | 5,874                          | 4.4  | 2,073                        | 9.              | 0                  | 0          |
| 4    | 19/6 ALLIANI JECHSYSTEMS INC           | HOPKINS            | Z      | z   | 1            | 124,660        | 59,864                      | 48            | 5,779                          | 4.6  | 1,781                        | 4.1             | 0                  | 0          |
| 45   | 462 GRUMMAN CORP/AIRCVRAFT SYSTEMS     | BETHPAGE           | ż      | > : | <b>m</b>     | 73,898         | 32,913                      | 44.5          | 5,646                          | 7.6  | 3,373                        | 4.6             | 0                  | 0          |
| 43   | 6563 BBDO WORLDWIDE INC                | NEW YORK           | ž      | z   | ٩            | 52,931         | 13,600                      | 25.7          | 5,584                          | 10.6 | 2,564                        | 4.8             | 0                  | 0          |
| 4    | 982 TRW INC/SYSTEMS INTEGRATION GR     | FAIRFAX            | \$     | z   | В            | 24,234         | 12,884                      | 53.2          | 5,148                          | 21.2 | 1,199                        | 4.9             | 0                  | 0          |
| 45   | 4301 INCO ALLOYS INTERNATIONAL, INC    | HUNTINGTON         | ⋛      | z   | ۵            | 42,860         | 25,399                      | 59.3          | 5,040                          | 11.8 | 3,739                        | 8.7             | 28                 | 0.1        |
| 46   | 4930 MORRISON KNUDSEN CORP             | BOISE              | ₽      | z   | ۵            | 12,266         | 8,266                       | 67.4          | 5,034                          | 41   | 2,806                        | 22.9            | 0                  | 0          |
| 47   | RAYTHEON SERVICE COMPANY               | BURLINGTON         | MA     | z   | <b>a</b>     | 63,483         | 40,349                      | 63.6          | 4,919                          | 7.7  | 0                            | 0               | 0                  | 0          |
| 48   | 341 ESCO ELECTRONICS CORPORATION       | STLOUIS            | S<br>N | >   | Θ            | 29,764         | 16,999                      | 57.1          | 4,824                          | 16.2 | 120                          | 4.0             | 0                  | 0          |
| 49   | 6499 CUBIC DEFENSE SYSTEMS INC         | SAN DIEGO          | S i    | Z   | <b>a</b>     | 18,774         | 12,279                      | 65.4          | 4,614                          | 24.6 | 483                          | 2.6             | 0                  | 0          |
| 20   | 3718 HONEYWELL INC/MILITARY AVIONIC    | CLEARWATER         | ī      | z   | m            | 33,853         | 12,698                      | 37.5          | 4,481                          | 13.2 | 386                          | 7:              | 0                  | 0          |

Table II-6A
50 Business Firms in Ranked Order by Percent of Total
Awards to Women Owned Small Businesses and Dollar Volume to
Women Owned Small Businesses as Reported on the Standard Form 295
Fiscal Year 1996

| AI<br>PCT                      | 0                                 | 0                          | 0                             | 0                                 | 0                 | 0                     | 0                     | 0                          | 0                                  | 0                         | 0                               | 0                                  | 0                               | 0                  | 0                                | 0                               | 0                               | 0                            | 0                       | 0                       | 0                                   | 0                              | 0         | 0                                   | 0                           | 0                        | 0      | 0       | 0                       | 0                         | 0                    | 0                               | 0                           | 0                         | 0 (                      | <b>-</b>                     |                   | 0            | 0                             | 0                              | 0                                  | 0                             | 0                    | 0                              | 0                                  | 20                                  | 0                                   | 0                           | 0                      |
|--------------------------------|-----------------------------------|----------------------------|-------------------------------|-----------------------------------|-------------------|-----------------------|-----------------------|----------------------------|------------------------------------|---------------------------|---------------------------------|------------------------------------|---------------------------------|--------------------|----------------------------------|---------------------------------|---------------------------------|------------------------------|-------------------------|-------------------------|-------------------------------------|--------------------------------|-----------|-------------------------------------|-----------------------------|--------------------------|--------|---------|-------------------------|---------------------------|----------------------|---------------------------------|-----------------------------|---------------------------|--------------------------|------------------------------|-------------------|--------------|-------------------------------|--------------------------------|------------------------------------|-------------------------------|----------------------|--------------------------------|------------------------------------|-------------------------------------|-------------------------------------|-----------------------------|------------------------|
| HBCU/MI<br>\$AMT P             | 0                                 | 0                          | 0                             | 0                                 | 0                 | 0                     | 0                     | 0                          | 0                                  | 0                         | 0                               | 0                                  | 0                               | 0                  | 0                                | 0                               | 0                               | 0                            | 0                       | 0                       | 0                                   | 0                              | 0         | 0                                   | 0                           | 0                        | 0      | 0       | 0                       | 0                         | 0                    | 0                               | 0                           | 0 (                       | 0 (                      | 0                            | 0 0               | 0            | 0                             | 0                              | 0                                  | 0                             | 0                    | 0                              | 0                                  | 0                                   | 0                                   | 0                           | 0                      |
| ed Bus.<br>PCT                 | 100                               | 100                        | 100                           | 100                               | 100               | 100                   | 100                   | 100                        | 100                                | 100                       | 100                             | 8.66                               | 87                              | 86.8               | 84.4                             | 84.1                            | 83.5                            | 79.4                         | 77.9                    | 77.7                    | 76.2                                | 75                             | 74.3      | 73.1                                | 72.7                        | 69.2                     | 69     | 64.8    | 61.8                    | 61                        | 59.3                 | 58.9                            | 58.2                        | 56.7                      | 56.4                     | 200.                         | 54.4              | 53.9         | 53.9                          | 53.8                           | 52.7                               | 52.5                          | 51.8                 | 51.1                           | 50.6                               | 20                                  | 49                                  | 48.6                        | 47.7                   |
| Women Owned Bus.<br>\$AMT PCT  | 320                               | 96                         | 48                            | 47                                | 39                | 18                    | 10                    | 9                          | 7                                  | 2                         | -                               | 100                                | 934                             | 229                | 187                              | 43                              | 220                             | 164                          | 33                      | 362                     | 15,709                              | 09                             | 7         | 49                                  | 119                         | 31                       | 628    | 7       | 106                     | 88                        | -                    | 95                              | 13                          | 649                       | 501                      | 103                          | 5 507             | 1.453        | 513                           | 55                             | 146                                | 73                            | 2,053                | 13                             | 2,099                              | 0                                   | 816                                 | 11                          | 324                    |
|                                | 100                               | 100                        | 0                             | 0                                 | 0                 | 0                     | 0                     | 0                          | 0                                  | 0                         | 100                             | 0                                  | 0                               | 86.8               | 19.4                             | 84.1                            | 06                              | 4.9                          | 22.1                    | 12.9                    | 90.3                                | 0                              | 25.7      | 26.9                                | 72.7                        | 0                        | 24.5   | 0       | 4.2                     | 63.3                      | 40.7                 | 0                               | 0                           | 56.7                      | 0 0                      | 5. £                         | 25.1              | 54.5         | 5.3                           | 5.1                            | 0                                  | 0                             | 16.1                 | 51.1                           | 45.3                               | 20                                  | 65.7                                | 54.8                        | 4.2                    |
| Sm. Dis. Business<br>\$AMT PCT | 320                               | 96                         | 0                             | 0                                 | 0                 | 0                     | 0                     | 0                          | 0                                  | 0                         | -                               | 0                                  | 0                               | 229                | 43                               | 43                              | 237                             | 10                           | 6                       | 9                       | 18,617                              | 0                              | 2         | 18                                  | 119                         | 0                        | 223    | 0       | 7                       | 92                        | -                    | 0                               | 0                           | 649                       | 0 [                      | 2 2                          | 2 538             | 1.468        | 51                            | 5                              | 0                                  | 0                             | 639                  | 13                             | 1,881                              | 0                                   | 1,093                               | 19                          | 59                     |
|                                | 100                               | 100                        | 100                           | 100                               | 100               | 100                   | 100                   | 100                        | 100                                | 100                       | 100                             | 100                                | 6.76                            | 93                 | 100                              | 100                             | 93.1                            | 100                          | 100                     | 90.6                    | 2.96                                | 100                            | 100       | 100                                 | 89.5                        | 92                       | 83.5   | 92      | 74.5                    | 66.8                      | 100                  | 9                               | 71.8                        | 9 5                       | 80.8                     | 0.0                          | 63.2              | 93.1         | 83.6                          | 100                            | 58.4                               | 79.7                          | 82                   | 100                            | 96.4                               | 20                                  | 94.9                                | 161.8                       | 86.1                   |
| Small Business<br>\$AMT PCT    | 320                               | 96                         | 48                            | 47                                | 39                | 18                    | 10                    | 9                          | 7                                  | 7                         | -                               | 100                                | 1,051                           | 246                | 221                              | 51                              | 245                             | 206                          | 42                      | 422                     | 19,929                              | 80                             | Ø         | 29                                  | 146                         | 34                       | 760    | 9.      | 128                     | 97                        | 7                    | 162                             | 17                          | 1,144                     | 717                      | 474                          | 6.401             | 2.509        | 797                           | 102                            | 162                                | 11                            | 3,247                | 26                             | 4,002                              | 0                                   | 1,579                               | 22                          | 584                    |
| Total<br>\$AMT                 | 320                               | 96                         | 48                            | 47                                | 39                | 18                    | 10                    | 9                          | 7                                  | 7                         | -                               | 100                                | 1,073                           | 264                | 221                              | 51                              | 263                             | 206                          | 42                      | 465                     | 20,614                              | 80                             | 6         | 67                                  | 163                         | 45                       | 911    | 17      | 171                     | 145                       | 2                    | 162                             | 23                          | 1,144                     | 888                      | 503                          | 10 122            | 2.694        | 953                           | 102                            | 278                                | 140                           | 3,961                | 26                             | 4,152                              | 0                                   | 1,664                               | 32                          | 629                    |
| RMKS TYPE                      | ۵.                                | ۵                          | ۵.                            | ۵                                 | ۵.                | ۵.                    | ۵                     | ۵.                         | ۵                                  | ۵.                        | ۵.                              | ۵                                  | ۵.                              | ۵.                 | ۵                                | Δ.                              | ۵                               | ۵.                           | ۵                       | Q.                      | Δ.                                  | <u>α</u>                       | ۵         | <u>α</u>                            | <u>α</u> .                  | <u>α</u>                 | ۵.     | ۵.      | ۵.                      | s)                        | ۵.                   | Ω. (                            | D. (                        | <b>1</b> . (              | a. c                     | L 0                          | . 0.              | . a.         | ۵.                            | ۵                              | S                                  | ۵                             | ۵                    | ۵.                             | ۵                                  | ۵.                                  | Δ.                                  | <b>a</b> .                  | <u>o</u> .             |
| ST                             | Z                                 | Z                          | z                             | z                                 | z                 | ≻<br>WZ               | z                     | NC N                       | z                                  | MO                        | Z Y                             | MA Y                               | WA Y                            | N<br>00            | N<br>X                           | WAN                             | z                               | N<br>Q                       | MD OM                   | OK N                    | N N                                 | ≻ NI                           | MS N      | ک<br>۵۵                             | z                           | CAN                      | z<br>X | z       | Z<br>Z                  | Z                         | z :                  | z :                             | Z Z                         | z :                       | - A                      |                              | 2 2               | ×            | CA                            | Z<br>×                         | Z                                  | <b>∀</b>                      | CA                   | N<br>N                         | N HO                               | Z                                   | CA                                  | z:                          | Z<br>S                 |
| City                           | RANCHO CORDOVACA                  |                            | ELMSFORD NY                   |                                   |                   |                       | AA CITY               |                            |                                    | RING                      | NORFOLK                         | BOSTON                             |                                 | ۵                  | HOUSTON                          | 2                               | HONOLULU                        |                              | BURG                    |                         | ARLINGTON                           |                                | GREENWOOD | WASHINGTON                          | 'n                          |                          |        |         | E CE                    | LOVES PARK                | 2                    | 7                               | 4                           |                           | OKEGON                   | 2                            |                   |              | NCISCO                        |                                | SAUKVILLE                          | GAINESVILLE FL                | SHERMAN OAKS C       |                                |                                    | ITE 5K                              |                                     |                             | PORTSMOUTH             |
| СОDЕ Сотрапу                   | 7626 INTERSTATE/HOLMES AND NARVER | 5839 INDUSTRIAL TECHNOLOGY | 7347 BAKER ENGINEERING NY INC | 6582 EVANS-GRAVES ENGINEERS, INC. | 6365 HORIZONS INC | 6132 WILSON & COMPANY | 5193 BENHAM GROUP INC | 5771 HAZEN AND SAWYER P.C. | 7027 LAIDLAW ENVIRONMENTAL SVCS FS | 7643 GNM & ASSOCIATES INC | 7433 CLARK NXSN OWEN BRBRI/GBSN | 7470 NEW ENGLAND DACONESS HOSPITAL | 4763 EVANS DAVID AND ASSOCIATES | 4787 QUANTALEX INC | 3815 TURNER COLLIE & BRADEN INC. | 7295 IMCO GENERAL CONSTRUCTION, | 5067 MITSUNAGA & ASSOCIATES INC | 7367 WANZEK CONSTRUCTION INC | 6370 PHOTO SCIENCE, INC | 4863 SHERWOOD SOUTHING. | 4399 SCHEDULED AIRLINES TRAFFIC OFF | 5706 GOBBELL HAYS PARTNERS INC |           | 6983 RAYTHEON INFRASTRUCTURE SERVIC | 7006 AGUIRRE ARCHITECTS INC | 7679 CHAMBERS GROUP, INC |        | UMNER & | 7206 DBS, JOINT VENTURE | 108 BARBER COLMAN COMPANY | 6048 CLARK DIETZ INC | 6849 BROWN & ROOT SERVICES CORP | 6514 AKMOUR CAPE & POND INC | 4042 II-OHM-JOINI VENIORE | 7435 WAGNER, E S COMPANY | 6617 MACRO INTERNATIONAL INC | 6282 ALI STAR/SAB | 5116 DYNCORP | 4996 ROOFING CONSTRUCTORS INC | 6334 EINHORN YAFFEE & PRESCOTT | 7197 LAIDLAW ENVIRONMENTAL SVCS GS | 7593 AFFILIATED ENGINEERS INC | 4845 CBPO OF AMERICA | 7240 HARDING LAWSON ASSOCIATES | 6819 RALSTON PURINA INTERNATIONAL, | 6863 MASON & HANGER-SILAS MASON CO. | 5575 ENVIRONMENTAL SYSTEMS RES INST | 4356 TOWILL R M CORPORATION | 2918 GLOBAL ASSOCIATES |
| Rank C                         | -                                 | 7                          | က                             | 4                                 | လ                 | 9                     | 7                     | æ                          | 6                                  | 10                        | =                               | 12                                 | 13                              | 4                  | 15                               | 16                              | 17                              | 18                           | 19                      | 20                      | 21                                  | 22                             | 23        | 24                                  | 25                          | 56                       | 27     | 28      | 53                      | 30                        |                      | 35                              | 8 3                         | \$ 5                      | 6                        | 3 6                          | 8                 | 98           | 40                            | 41                             | 42                                 | 43                            | 4                    | 45                             | 46                                 | 47                                  | 48                                  | 6                           | <b>S</b>               |

Table II-6B
50 Business Firms in Ranked Order by Largest
Dollar Volume to Women Owned Small Businesses as
Reported on the Standard Form 295
Fiscal Year 1996

|  |  |  |   |  |  | Total  | Small Business   | 9000   | Om Die Breisen  |  | Memory Comment   | 0.70   |  | 10.00  |  |
|--|--|--|---|--|--|--|--|--|---|--|--|--|--|--|--|
| Rank CODE  | Company  | City   | ST  | RMK  | S TYPE   | \$AMT  | \$AMT  | PCT  | \$AMT   |  | \$AMT  | PCT  | \$AMT P  | PCT  |  |
| 3514   | MCDONNELL DOUGLAS CORPORATION  |  | Q   | >  | ۵  | 2,270,799  | 568,430  | 25   | 119,689   | 5.3  | 45,631   | 2  | 245  | 0  |  |
|  | CARLSON WAGONLIT TRAVEL  | SAN ANTONIO  | ĭ   | z  | ۵.   | 109,666  | 87,765   | 80   | 77,182  | 70.4   | 45,334   | 41.3   | 0  | 0  |  |
|  | NORTHROP CORP/AIRCRAFT DIV.  | EL SEGUNDO   | Š   | z  | œ  | 1,267,372  | 322,344  | 25.4   | 75,603  | 9  | 37,670   | က  | 51   | 0  |  |
|  | HUGHES AIRCRAFT COMPANY  | LOS ANGELES  | Š   | >  | В  | 1,672,959  | 633,382  | 37.9   | 126,641   | 7.6  | 34,304   | 2.1  | 0  | 0  |  |
| _  | GTE TECHNOLOGY AND SYSTEMS   | NEEDHAM HEIGHTS  | ¥.  | > :  | <b>a</b>   | 390,325  | 156,642  | 40.1   | 26,215  | 6.7  | 32,432   | 8.3  | 0  | 0  |  |
|  | BOEING COMPANY   |  | <b>8</b>  | z:   | <b>m</b> 1   | 1,086,475  | 274,761  | 25.3   | 58,304  | 5.4  | 29,934   | 2.8  | 0  | 0  |  |
|  | FILE THE STRUMENTS INCORPORATED  |  | ×   | z :  | <b>m</b> (   | 844,454  | 340,286  | 40.3   | 60,237  | 7.1  | 26,819   | 3.2  | 151  | 0  |  |
|  | BELL HELICOPIER LEXINON INC.   | HOISTON  | × }   | Z 2  | <b>a</b> . c   | 403,131  | 203,588  | 50.5   | 22,599  | 5.6  | 22,328   | 5.5  | 0 (  | 0  |  |
|  | NEWBORT NEWS SHIPBILL DING & DR  | NEWPORT MEIAR  | <b>S</b>  | Z 2  | 1 0  | 002,121  | 416,007  | 26.1   | 1,403   | 7. 5   | 20,601   | 17   | 0 8  | 0 0  |  |
| _  | OHM REMEDIATION SERVICES CORP  | FINDLAY  | 5 6   | z >  | ı. a   | 168 847  | 410,997  | 1.14   | 22 504  | 9.4  | 19,894   | 2.3  | 66   | 0 0  |  |
|  | OHM REMEDIATION SERVICES CORP  | FINDLAY  | 5 5   | - 2  | . α  | 168 847  | 96,128   | 56.0   | 93 847  | 4 4  | 17,704   | 0.0  | 0  | - 0  |  |
|  | UNITED DEFENSE, LP   | YORK   | 8   | : <b>&gt;</b>  |  | 155,919  | 89,101   | 57.1   | 20,947  | 13.4   | 17 747   | 11.0   | <b>O</b>   | 0 0  |  |
|  | LOCKHEED MARTIN ASTRONAUTICS   | DENVER   | 8   | z  | 0  | 746,556  | 123,303  | 16.5   | 23,512  | 3.1  | 15,926   | 2.1  | 0  | 0  |  |
|  | SCHEDULED AIRLINES TRAFFIC OFF   | ARLINGTON  | \$  | z  | ۵.   | 20,614   | 19,929   | 96.7   | 18,617  | 90.3   | 15,709   | 76.2   | 0  | 0  |  |
|  | LOCKHEED/FORT WORTH CO   | FORT WORTH   | ×   | >  | œ  | 662,933  | 183,464  | 27.7   | 21,570  | 3.3  | 14,053   | 2.1  | 0  | 0  |  |
|  | LITTON SYSTEMS INC/GUIDANCE &  | WOODLAND HILLS   | S   | z  | œ  | 213,374  | 109,058  | 51.1   | 11,597  | 5.4  | 13,345   | 6.3  | 0  | 0  |  |
|  | CILLY ELI AND COMPANY  | INDIANAPOLIS   | Z   | z  | ۵  | 475,694  | 175,224  | 36.8   | 19,537  | 4.1  | 13,280   | 2.8  | 0  | 0  |  |
| _  | RAYTHEON ELECTRONIC SYSTEMS  | ANDOVER  | ¥   | z  | æ  | 776,515  | 476,451  | 61.4   | 54,742  | 7  | 12,958   | 1.7  | 0  | 0  |  |
|  | HARRIS CORP/ELECTRONIC SYSTEMS   | MELBOURNE  | 교   | >  | æ  | 250,199  | 105,421  | 42.1   | 12,535  | S  | 12,901   | 5.2  | 95   | 0  |  |
|  | LOCKHEED MARTIN MISSILES & SPA   | SUNNYVALE  | Š   | z  | æ  | 900,176  | 136,584  | 15.2   | 33,351  | 3.7  | 12,793   | 1.4  | 0  | 0  |  |
|  | E-SYSTEMS INC/GREENVILLE DIVIS   | GREENVILLE   | ×   | z  | ٥.   | 159,586  | 70,781   | 44.4   | 6,528   | 4.1  | 12,621   | 7.9  | 100  | 0.1  |  |
|  |  | MOORESTOWN   | ⊋ ;   | > :  | ۵. ا   | 432,659  | 209,789  | 48.5   | 21,957  | 5.1  | 12,366   | 5.9  | 0  | 0  |  |
|  | CAL  | MARIETTA   | es<br>S   | > :  | ۵.   | 591,890  | 187,558  | 31.7   | 23,690  | 4  | 11,192   | 1.9  | 181  | 0  |  |
|  | OHM CORPORATION  | FINDLAY  | E   | z  | ۵  | 92,725   | 46,816   | 50.5   | 12,369  | 13.3   | 11,167   | 12   | 0  | 0  |  |
| Ψ  | GENERAL ELECTRIC COMPANY   | CINCINNATI   | B   | >  | В  | 579,189  | 229,265  | 39.6   | 24,371  | 4.2  | 10,199   | 1.8  | 0  | 0  |  |
|  | SCIENCE APPLICATIONS INTL CORP   | SAN DIEGO  | S   | z  | ۵  | 356,842  | 152,941  | 42.9   | 20,350  | 5.7  | 9,944  | 2.8  | 0  | 0  |  |
|  | UNITED TECHNOLOGIES CORP/PRATT   | WEST PALM BEACH  | 급 :   | > :  | <b>a</b>   | 101,344  | 55,739   | 22   | 8,209   | 8.1  | 906'6  | 9.8  | 0  | 0  |  |
| n  | ROCKWELL INTL CORP/AMSD  | ANAHEIM  | S i   | > :  | ۵.   | 145,702  | 69,612   | 47.8   | 13,418  | 9.5  | 9,795  | 6.7  | 0  | 0  |  |
| •  | LUCKHEED MAK IN ELECTRONICS &  | OKLANDO  | 2   | z  | m (  | 316,275  | 120,786  | 38.2   | 18,211  | 5.8  | 9,545  | ო  | 187  | 0.1  |  |
|  | WESTINGHOUSE ELECTRIC CORP   | SCHENECIADY  | ž   | zz   | <b>.</b> .   | 160,227  | 22,453   | 4 .  | 1,820   |  | 9,534  | φ :  | 0  | 0  |  |
|  | MCDONNELL DOUGLAS CORP.C-17  | I ONG BEACH  | 2   | 2 2  | L a  | 020,000  | 100 003  | 0.0.4  | 10,40   | 7. 0   | 6,790  | 4. 0   | > 0  | <b>-</b>   |  |
| 9  | UNITED TECHNOLOGIES CORP   | STRATFORD  | 5   | z  | o ac   | 327.907  | 124 187  | 37.9   | 23 279  | 7 1  | 0,300<br>R 161   | 9.0  | <b>o</b> c   | <b>-</b>   |  |
|  | COMPUTER SCIENCES CORPORATION  | FALLS CHURCH   | 8   | z  | ۵  | 141.298  | 51.456   | 36.4   | 23.852  | 16.9   | 7.716  | , r.   | ο α  | 0 0  |  |
|  | LORAL/FEDERAL SYSTEMS DIV.   | OWEGO  | ž   | z  | ۵  | 248,802  | 69,736   | 28   | 15,241  | 6.1  | 7,647  | 3.1  | 0  | 0  |  |
|  | NORTHROP WORLDWIDE AIRCRAFT SV   | LAWTON   | Š   | >  | В  | 21,325   | 17,781   | 83.4   | 4,143   | 19.4   | 7,307  | 34.3   | 0  | 0  |  |
|  | LOCKHEED MARTIN INFORMATION SY   | _  | 교   | >  | В  | 278,087  | 89,327   | 32.1   | 17,050  | 6.1  | 7,298  | 2.6  | 0  | 0  |  |
|  | NORTHROP GRUMMAN CORPORAATION  |  | M   | z  | В  | 582,801  | 206,835  | 35.5   | 24,122  | 4.1  | 6,958  | 1.2  | 0  | 0  |  |
|  | ALLIED SIGNAL INC  | TETERBORO  | 3   |  | 0 B  | 116,007  | 53,944   | 46.5   | 5,728   | 4.9  | 6'809  | 5.9  | 0  | 0  |  |
|  | MOTOROLA, INC  | SCOTTSDALE   | ΑZ  | z  | m  | 255,207  | 115,924  | 45.4   | 15,967  | 6.3  | 6,773  | 2.7  | 0  | 0  |  |
|  | LOCKHEED MARTIN FEDERAL SYSTEM   | MANASSAS   | \$  | Z  | ω  | 242,821  | 91,618   | 37.7   | 11,440  | 4.7  | 6,611  | 2.7  | 0  | 0  |  |
|  | SPACE & ELECTRONICS INTEGRATIO   | REDONDO BEACH  | S   | Z  | <b>m</b>   | 230,043  | 56,318   | 24.5   | 19,894  | 8.6  | 6,464  | 2.8  | 0  | 0  |  |
|  | COCKHEED MAKTIN  | ST PAUL  | Ž   | z:   | <b>co</b> 1  | 119,624  | 78,773   | 62.9   | 7,210   | 9  | 6,111  | 5.1  | 0  | 0  |  |
|  | CORNELL UNIVERSITY   | HACA   | ž   | Z :  | <b>m</b>   | 128,943  | 900'11   | 28.7   | 2,299   | 1.8  | 5,873  | 4.6  | 0  | 0  |  |
|  | INITED TECHNOLOGIES CORD   | CASHUA<br>CAST LABITODO  | ξt  | z 2  | 00 0   | 301,381  | 156,007  | 51.8   | 15,119  | ر<br>ا   | 5,860  | 9.   | 894  | 0.3  |  |
|  | SIG-W  | CARSON   | 5 S   | zz   | Lα   | 114 634  | 55 703   | 4.04   | 21.909  | 19.1   | 5,747  | <br>   | 300  | ۍ<br>د   |  |
| 49 6314  | TEXTRON MARINE & LAND SYSTEMS  | NEW ORLEANS  | 3   | z  | a.   | 296.760  | 122.951  | 41.4   | 4.594   |  | 5.554  | 0 0  | 600  | 3  |  |
| 50 6282  |  | HONOLULU   | Ŧ   | z  | ۵.   | 10,122   | 6,401  | 63.2   | 2,538   | 25.1   | 5,507  | 54.4   | 0  | 0  |  |
| xi - c c x 4 c 0 c 8 0 0 c c 2 c 2 c 2 c 2 c 2 c 2 c 2 c 2 c | 3514<br>3488<br>3488<br>3514<br>3488<br>3514<br>3516<br>666<br>666<br>667<br>667<br>667<br>667<br>667<br>667<br>667<br>6 | GODE  CODE  CODE  3514 MCDONNELL DOUGLAS CORPORATION 3498 CARLSON WAGONLIT TRAVEL 4317 NORTHROP CORP/ARRCRAFT DIV. 352 HUGHES AIRCRAFT COMPANY 6664 TEXAS INSTRUMENTS INCORPORATED 1029 BELL HELICOPTER TEXTRON INC. 6658 BROWN & ROOT SERVICES CORP. 6658 GENOWN & ROOT SERVICES CORP. 6646 UNITED DEFENSE, LP. 2830 LOCKHEED MARTIN ASTRONAUTICS 4399 SCHEDULED AIRLINES TRAFFIC OFF. 407 LOCKHEED MARTIN ASTRONAUTICS 4399 SCHEDULED AIRLINES TRAFFIC OFF. 665 LITTON SYSTEMS INC/GUIDANCE & TATA 7372 LILLY ELLAND COMPANY 6692 RAYTHEON ELECTRONIC SYSTEMS 661 LOCKHEED MARTIN MISSILES & SPA 332 E-SYSTEMS INC/GREENVILLE DIVIS 5690 GENERAL ELECTRONIC SYSTEMS 661 LOCKHEED MARTIN MISSILES & SPA 333 E-SYSTEMS INC/GREENVILLE DIVIS 5690 GENERAL ELECTRIC COMPANY 690 GENERAL ELECTRIC COMPANY 690 GENERAL ELECTRIC COMPANY 690 LOCKHEED MARTIN ELECTRONICS & 6965 WESTINGHOUSE ELECTRIC CORPATION 690 GENERAL ELECTRIC COMPANY 691 LOKHEED MARTIN INTO CORPORATION 690 GENERAL ELECTRIC COMPANY 691 LOKHEED MARTIN INFORMATION SY 661 LOCKHEED MARTIN INFORMATION SY 661 LOKHEED MARTIN INFORMATION SY 661 LOKHEED MARTIN INFORMATION SY 6615 UNITED TECHNOLOGIES CORP 654 COMPUTER SCIENCES CORPORATION 651 LORALFEDERAL SYSTEMS DIV. 642 NORTHROP WORLDWIDE A ROCKHEED 643 LOCKHEED MARTIN INFORMATION SY 6675 SANDERS, A LOCKHEED MARTIN 7629 CORNELL UNIVERSITY 6675 SANDERS, A LOCKHEED MARTIN 7629 CORNELL UNIVERSITY 6670 SANDERS, A LOCKHEED MARTIN | COMPANY  ##CDONNELL DOUGLAS CORPORATION  ##CALSON WAGONLIT TRAVEL  ##CALSON WAGONLO SYSTEMS  ##CATHEON ELECTRONIC SYSTEMS  ##CORPELED MARTIN AERONAUTICAL S  ##CORPORATION  ### ### ###  #############  ######### | COMPUTED DESCRIPTION ST. LOUIS  MCDONNELL DOUGLAS CORPORATION  CARLSON WAGGOLLT TRAVEL  NORTHROP CORPAINT  CORPAINTS  GORNACA  GOMEN COMPANY  GONERANT  COCKHEED MARTIN GEOTRON  COCKHEED MARTIN EECTRONICS & SPA  BOCING CORPORATION  SEATTLE  VORTH  HOUSTON  MODIANN  SEALL  TOCKHEED MARTIN  SEATUR  SOCIENCE CORP  SOCIENCE CORP  SOCIENCE CORP  SOCIENCE CORP  SOCIENCE ORP  SOCIENCE CORP  SOCIENCE CORP  SOCIENCE ORP  SOCIENCE CORP  SOCIENCE ORP  SOCIENCE CORP  SOCIENCE ORP  SOCIENC | MCDONNELL DOUGLAS CORPORATION ST. LOUIS SCARLSON WAGONIT TRAVEL STECHNOLOGY AND SYSTEMS SECURD SECHNOLOGY AND SYSTEMS SECURD SECHNOLOGY AND SYSTEMS SECURD SCHEDULED ARRINGES CORP SCHEDURAY SCIENCE APPLICATIONS INTL CORPARAY SCIENCE APPLICATIONS INTL CORPARAY SCIENCE APPLICATIONS INTL CORPARATION SCIENCE APPLICATIONS INTL CORPARATION SCIENCE APPLICATIONS INTL CORPARATION SCIENCE APPLICATIONS INTL CORPARATION SCIENCE APPLICATIONS INTEGRATION SCIENCE APPLICATION STEARS SCIENCE APPLICATIONS INTEGRATION SCIENCE APPLICATION STEARS SCIENCE ARRINGES CORPERED SCOMPUTERS SCIENCES CORPORATION SCIENCE APPLICATION STEARS SCIENCE APPLICATION STEARS SCIENCE ARRINGES CORPORATION SCIENCE APPLICATION STEARS SCIENCE ARRINGES SCORP SCHEDULED | MCDONNELL DOUGLAS CORPORATION ST. LOUIS WOODLANDLOOP TRANSCRAFT DIV. SUARMATION CORPORATION STEAMS INSTRUMENTS INCORPORATED STEAMS INCORPORATION SERVICES CORP SOLICKHEED MARTIN ASTRONIACI SUANTED DEFENSE; LP COCKHEED MARTIN ASTRONIACI SUANTED DEFENSE; LP COCKHEED MARTIN ASTRONICI SUANTED DEFENSE; LP COCKHEED MARTIN ASTRONICI SUANTED DEFENSE; LP COCKHEED MARTIN ASTRONICI SYSTEMS INCORPERATION SCHEED MARTIN ASTRONICI SYSTEMS INCORPORATION SCHEED MARTIN CORPORATION OGENERAL ELECTRIC CORP SOCIENCE APPLICATIONS SCHEED MARTIN ELECTRONICI SYSTEMS CORPORATION SCHEED MARTIN ELECTRONICI SYSTEMS CORPORATION OGENERAL ELECTRONICI SYSTEMS INCORPORATION OGENERAL INCORPORATION | CARLEDONNELL DOUGLAS CORPORATION CARLED MACTOR LECTRONIC SYSTEMS SECHEL HELICOPTER TEXTON INC. BECOMMANY BELL HELICOPTER TEXTON INC. BEROWN & ROOT SERVICES CORP COMMANY BENEDIATION SERVICES CORP COMM REMEDIATION SERVICES CORP CONTRIBUTED DEFENSE, LP COCKHEED MARTIN RESILES & SPA SCHOULED ARILINES TRAFFIC OFF COKHEED MARTIN MESILES & SPA SCHOULED ARILINES TRAFFIC OFF COKHEED MARTIN SERVICES CORP COKHEED MARTIN SERVICES CORP COKHEED MARTIN SERVICES CORP SCHOULED ARILINES TRAFFIC OFF COKHEED MARTIN CORPORATION COKHEED MARTIN CORPORATION COKHEED MARTIN SERVICES CORPORATION COKHEED MARTIN FEDERAL SYSTEMS COMPUTER SCIENCES CORPORATION COKHEED MARTIN FEDERAL SYSTEMS COMPUTER SCIENCES CORPORATION COKHEED MARTIN FEDERAL SYSTEM COKHEED MARTIN FEDERAL SYSTEM COKHEED MARTIN FEDERAL SYSTEMS COMPUTER SCIENCES CORPORATION COKHEED MARTIN FEDERAL SYSTEM COCKHEED MARTIN CORPORATION COCKHEED MARTIN MOCHED MARTIN CORPORATION COCKHEED MARTIN CORPORATION COCKHEED MARTIN MOCHED MARTIN CORPOR | MANOENTEL DOUGLAS CORPORATION   ST. LOUIS   NO Y P   2707/798   CARLSON WAGOOLANIT TRACES   CORPARATION   ST. LOUIS   NO Y P   2707/798   CARLSON WAGOOLANIT TRACES   CORPARATION   T. N P   NO T. 1207/798   CARLSON WAGOOLANIT TRACES   CARLSON WAGOOLANING & DEEDHAM HEIGHTS MAY Y B   1,287,372   CARLSON WAGOOLANING & DEEDHAM HEIGHTS MAY Y B   1,287,372   CARLSON WAGOOLANING & DEEDHAM HEIGHTS MAY Y B   1,287,387   CARLSON WAGOOLANING & DEEDHAM HEIGHTS WAS Y B   1,287,387   CARLSON WAGOOLANING & DEEDHAM HEIGHTS WAS Y B   1,287,387   CARLSON WAGOOLANING & DEEDHAM HEIGHTS WAS Y B   1,287,387   CARLSON WAGOOLANING & DEEDHAM HEIGHTS WAS Y B   1,287,387   CARLSON WAGOOLANING & DEEDHAM HEIGHTS WAS Y B   1,287,387   CARLSON WAGOOLANING & DEEDHAM HEIGHTS WAGOOLANING & DEEDHAM HEIGHTS WAS Y B   1,287,387   CARLSON WAGOOLANING & DEEDHAM HEIGHTS WAS Y B   1,287,387   CARLSON WAGOOLANING & DEEDHAM HEIGHTS WAGOOLANING & DEEDHAM HEIGHTS WAGOOLANING & STEWN WAGOOLANING & DEEDHAM HEIGHTS WAGOOLANING & SAUDICES CORP. YORK   CARLSON WAGOOLANING & DEEDHAM HEIGHTS WAGOOLANING & SAUDICES CORP. YORK   CARLSON WAGOOLANING & SAUDICES CORP. WAGOOLANING & SAUDICES CORP. YORK   CARLSON WAGOOLANING & SAUDICES CORP. YORK   CARLSON WAGOOLANING & SAUDICES CORP. YORK   CARLSON WAGOOLANING & SAUDICES CORP. WA | CONTINUED DETENSITE & SAMETINE PAGE   CONTINUED DETENSITE & SAMETINE PAGE   CONTINUED DETENSITE & SAM ANTONIO   TX N P   2207399 968439 | COMPANY   COMPANY   CONTRINED   COMPANY   CONTRINED   COMPANY   CONTRINED   COMPANY   CONTRINED   CONTRIDED   CONTRINED   CONTRIDED   CO | COMMENTED LODICARS CORPORATION   CITY   CI | COUNTED DECORPORATION   ST. 1000   ST. 100 | COMMINION GENORICAS CORPORATION   COMMINION   COMMIN | COMPAINED MATERIAL DOUGLAS CORPORATION   COMPAINED   COMPAINED | CORDINATION         ST MARTINA PARTICIPATION         ST MARTINA PARTINA PARTICIPATION         ST MARTINA PARTINA PARTICIPATION         ST MARTINA PARTINA PARTICIPATION         ST MARTINA PARTINA |

PART III

DETAIL LISTINGS

### Section 1

Companies Participating in the DoD Subcontracting Program: Army Detail Listing

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-1.

|    | II 's<br>PCT    | 00000  | 00000  | 00000  | 00000  | 00000  | 00000  | 00000   | 00000   | 00000  | 00000  |
|----|-----------------|--|--|--|--|--|--|---|---|--|--|
|    | SAMT PC         | 00000  | 00000  | 00000  | 00000  | 00000  | 00000  | 00000   | 00000   | 00000  | 00000  |
|    | aned Bus.       | 2,000<br>0.00<br>0.00<br>0.00  | 0.00<br>0.00<br>8.00<br>8.00   | 33.5<br>0.0<br>0.0<br>0.0  | 52.5<br>72.7<br>0.0  | 3.6<br>0.0<br>1.7  | 2.2<br>0.00<br>3.000<br>3.000  | 74.9<br>26.6<br>0.0   | 37.4<br>0.0<br>0.0<br>0.0   | 20.0   | 830005<br>93005<br>12005   |
|    | Women-Owned Bus | 20028  | 545<br>456<br>4,463  | 616<br>0<br>0<br>0   | 27<br>73<br>119<br>0   | 280<br>280<br>2<br>18  | 373<br>16<br>0<br>0<br>10  | 185<br>0<br>3<br>0  | 565<br>0<br>0<br>0  | 0<br>4<br>1<br>1,939   | 20<br>181<br>0<br>11   |
|    | dv. Bus.        | 26.2<br>0.0<br>0.0   | 0.00<br>0.00<br>0.00<br>0.00   | 0.3<br>100.0<br>100.0<br>0.0   | 8.6<br>72.7<br>2.0<br>0.0  | 8.5<br>18.8<br>28.4  | 3.0<br>317.2-<br>0.0<br>13.4   | 73.0000   | 24.0<br>0.0<br>0.0  | 14.7<br>16.2<br>5.0<br>0.0   | 5.0<br>0.1<br>24.7<br>17.3   |
|    | Sm. Disadv.     | 44<br>00<br>00<br>00   | 3,119  | 4000<br>4000<br>4000<br>4000   | 119<br>98<br>98  | 176<br>176<br>0<br>130<br>298  | 913<br>0<br>96<br>0<br>438   | 00080   | 30 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0  | 165<br>18<br>52<br>115<br>485  | 17<br>37<br>0<br>87<br>144   |
|    | Business<br>PCT | 42.6<br>100.0<br>36.1<br>62.7<br>0.0   | 0.0<br>64.6<br>89.4<br>50.0<br>85.9  | 93.3<br>100.0<br>100.0<br>0.0  | 62.3<br>79.7<br>89.5<br>76.4<br>83.5   | 164.0<br>100.0<br>94.5<br>77.9   | 63.7<br>64.5<br>317.6-<br>50.3   | 100.0<br>67.2<br>34.7<br>100.0<br>23.8  | 100.0<br>75.8<br>100.0<br>0.0   | 87.6<br>9.9<br>87.4<br>67.8<br>75.0  | 55.0<br>60.9<br>32.7<br>27.9<br>29.7   |
|    | Small 8         | 282<br>175<br>155<br>192<br>0  | 6,862<br>8,380<br>22,758   | 1,716<br>0<br>41<br>0  | 298<br>111<br>146<br>3,779   | 214<br>3,180<br>51<br>655<br>815   | 19,641<br>374<br>97<br>0<br>1,643  | 586<br>839<br>822<br>11   | 1,234<br>32<br>39<br>244<br>244   | 984<br>22<br>1,315<br>7,270  | 186<br>17,441<br>2<br>98<br>248  |
|    | Total<br>\$AMT  | 662<br>175<br>429<br>307<br>3  | 10,629<br>9,377<br>26,492  | 1,841<br>0<br>2<br>41<br>1   | 479<br>140<br>163<br>4,945<br>51   | 3,180<br>5,180<br>693<br>1,047   | 30,846<br>580<br>30-<br>3,269  | 586<br>1,247<br>2,370<br>11<br>34   | 1,511<br>32<br>52<br>244<br>0   | 1,123<br>1,223<br>1,505<br>9,693   | 338<br>28,647<br>7<br>351<br>835   |
| -> | - G- MI         | 22222  |  | 2222   | ~~~~   | TT TT T  | TTTT<br>TTTT   |   |   | ~~~~~  |  |
| _  | ISI             | X & W W Y  | 8 <b>\$</b> \$\$\$   | MAZABA   | ₽₽¥₹   | XXXXXX<br>SXXXXX   | ARXAR  | TTHAR   | FETTE   | CAZCO  | MAPL'N   |
|    | City            | HOUSTON<br>RICHMOND<br>PORTLAND<br>PORTLAND<br>ARLINGTON   | LITTLETON<br>PUYALLUP<br>AUGUSTA<br>AMHERST<br>NAPA  | THIBODAUX<br>BALTIMORE<br>TUCSON<br>MC LEAN<br>SHEBOYGAN   | CHESTERFIELD<br>GAINESVILLE<br>DALLAS<br>ELEANOR<br>ANCHORAGE  | ANCHORAGE<br>SAN ANGELO<br>SEATTLE<br>ELM GROVE<br>DESOTO  | RADFORD<br>COVINA<br>DALLAS<br>INDIANAPOLIS<br>BURNSVILLE  | LAKE CITY<br>LAKE CITY<br>OMAHA<br>BREMERTON<br>BOSTON  | MIAMI<br>ALBUQUERQUE<br>HONOLULU<br>ORLANDO<br>ATLANTA  | HAYWARD<br>KINSTON<br>TUCSON<br>RANCHO CORDOVA<br>WASHINGTON   | INDIANAPOLIS<br>OLMSTED<br>HUNTSVILLE<br>BALTIMORE<br>ALBUQUERQUE  |
|    | χυι             | TONAL INC<br>INC<br>INC<br>IMENTAL SERVICES<br>IMENTAL SERVICES                                      | ABB POWER GENERATION INC ABSHER CONSTRUCTION COMPANY ACC CONSTRUCTION CO INC ACRES INTERNATIONAL CORPORATIO ACTUS CORP/SUNDI, JI VENTURE | ADAMS RONALD CONTRACTOR INC<br>ADAMS, HENRY INC<br>ADP FLOUR DANIEL<br>ADVANCED TECHNOLOGY SYSTEMS,<br>AERO-METRIC ENGINEERING INC | AFFHOLDER INC<br>AFFILIATED ENGINEERS INC<br>AGUIRRE ARCHITECTS INC<br>AL JOHNSON MASSMAN CONSTRUCTIO<br>ALASKA MECHANICAL INC | ALASKA PETROLEUM CONTRACTORS ALBERT, REECE INC ALEUTIAN CONSTRS A JOINT VENTR ALEUTIANDLEY COMPANY, INC. ALLIANT TECHSYSTEMS | ALLIANT TECHSYSTEMS INC. AMAN ENVIRONMENTAL CNSTR AMERICAN INTERNATIONAL CONTRS AMERICAN TESTING & ENGRG CORP AMES CONSTRUCTION, INC | ANDERSON COLUMBIA CO INC<br>ANDERSON COLUMBIA ENVMTL<br>ANDERSON EXCVTG & WRECKING CO<br>ANDERSON, ART ASSOCIATES INC<br>ANDERSON-NICHOLAS & CO INC | ANGELO H & COMPANY INC<br>APPLIED RESEARCH ASSOC INC<br>ARCHITECTS HAWAII LTD<br>ARDAMAN & ASSOCIATES INC<br>ARMOUR CAPE & POND INC | ASEA BROWN BOVER! INC<br>ASHLAND INC<br>ASHTON INC CONTRS & ENGINEERS<br>ASRC CONTRACTING COMPANY, INC<br>ASSOCIATES RELOCATION MGT CO | ATC ENVIRONMENTAL INC. ATKINSON/DILLINGHAM/LANE (JV) ATLANTIC TECHNOLOGY LTD AYERS/SAINT/GROSS INCORPORATED B P L W ARCHITECTS & ENGINEERS |
|    | Company         | 3D/INTERNATIONAL I<br>A-N WEST CO INC<br>ABB ENVIRONMENTAL<br>ABB ENVIRONMENTAL<br>ABB ENVIRONMENTAL | ABB POWER CABSHER CONS<br>ACC CONSTRU<br>ACRES INTER<br>ACTUS CORP/  | ADAMS HENR<br>ADAMS, HENR<br>ADP FLOUR D<br>ADVANCED TE<br>AERO-METRIC   |  |  | ALLIANT TEC<br>AMAN ENVIRC<br>AMERICAN IN<br>AMERICAN TE<br>AMES CONSTR  |   | ANGELO H & APPLIED RESARCHITECTS ARDAMAN & ARMOUR CAPE  |  |  |
|    | CODE            | 007671<br>005454<br>006971<br>004426<br>005285   | 007667<br>005124<br>007252<br>004130<br>000018   | 006579<br>007223<br>004407<br>006104<br>006057   | 007110<br>007593<br>007006<br>005544<br>00687*   | 005215*<br>007471<br>002788<br>007619<br>000505  | 000504<br>005430<br>006099<br>005317<br>005541   | 007594<br>004761<br>006368*<br>006494<br>007331   | 005438<br>005093<br>005407<br>007589<br>005053  | 005627<br>007374<br>006276<br>006505<br>006500   | 007592<br>007640<br>004968<br>006109<br>004552   |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-1.

| HBCU/MI'S                                   | 00000  | 00000   | 0 0.0<br>0 0.0<br>0 0.0<br>268 4.0   | 00000   | 00000   | 00000   | 00000   | 00000   | 00000   | 00000   |
|---|--|---|--|---|---|---|---|---|---|---|
| Women-Owned Bus.                            | 8 6.8<br>102 34.8<br>48 100.0<br>0 0.0   | 2,172 7.3<br>0 0.0<br>2,172 4.9<br>0 0.0  | 0 0.0<br>0 0.1<br>14<br>14, 0.8  | 00000   | 000000000000000000000000000000000000000   | 347 19.6<br>45 5.8<br>6 0.0<br>1,820 13.4   | 0 0.0<br>1 9.4<br>0 0.0<br>32 9.5<br>139 43.6   | 0 0.0<br>0 0.0<br>86 1.4<br>37 15.1<br>26 2.9   | 210 12.8<br>0 0.0<br>178 5.9<br>4,305 14.9  | 62<br>141<br>10<br>00<br>0.00   |
| Sm. Disadv. Bus.<br>\$AMT                   | 0 0.0<br>0 0.0<br>124 39.0<br>0.0  | 94 6.1<br>0 0.0<br>0 532 5.8<br>0 0.0   | 204 69.2<br>0 0.0<br>59 3.6<br>412 6.1   | 52 0.8<br>0 0.0<br>0 0.0<br>0 0.0   |   |   | 0 0.0<br>1 9.4<br>0 0.0<br>26 7.7<br>162 51.1   | 0 0.0<br>0 0.0<br>0.008 48.7<br>11 4.6<br>244 27.7  | 281 17.1<br>0 0.0<br>95 100.0<br>75 2.5<br>445 8.5  | 56 33.9<br>14 9.0<br>0 0.0  |
| Business Sm.                                | 72.6<br>98.3<br>100.0<br>75.8  | 84.3<br>14.4<br>70.3<br>92.0<br>0.0   | 547.24<br>65.92.9<br>6.0.9   | 54.6<br>99.3<br>0.0<br>0.0  | 0.000   | 0.0<br>82.6<br>55.1<br>94.0   | 100.0<br>0.0<br>92.3<br>63.4  | 100.0<br>25.5<br>85.3<br>41.7<br>95.9   | 70.9<br>100.0<br>82.5<br>92.1   | 78.9<br>100.0<br>95.5<br>98.2   |
| fotal Small                                 | 115 84<br>293 289<br>48 48<br>317 240<br>33 2  | 1,543 1,300<br>142 20<br>43,936 30,899<br>0 0   | 294 210<br>32 32 21<br>1,633 847<br>6,775 5,827  | 6,755<br>6,755<br>595<br>595<br>590<br>22   | 00 00 00 00 00 00 00 00 00 00 00 00 00  | 1,769 1,462<br>779 430<br>0 0<br>13,615 12,799  | 0<br>8<br>8<br>8<br>4<br>0<br>339<br>313<br>201   | 39 39<br>7 2<br>6,181 5,273<br>102<br>882 846   | 1,647 1,168<br>0 0<br>95 95<br>2,999 2,475<br>28,832 26,561   | 2,074 9,531<br>166 166<br>153 146<br>1,000 8  |
| ST & SI | ANNNY<br>PSSKA<br>POPPP  | EAN NN N N N N N N N N N N N N N N N N N  | PETT VETT VETT VETT VETT VETT VETT VETT  | CANN<br>AANA<br>AANA<br>AANA<br>AANA<br>AANA<br>AANA<br>AANA  | TANDOK<br>TANDOK  | LTK367  | Y S A A S A S A S A S A S A S A S A S A   | HAMPY<br>TANA<br>HAMPY<br>TANA<br>TANA<br>TANA<br>TANA<br>TANA<br>TANA<br>TANA<br>TAN   | ZXZZ ZXZ ZXZ ZZ ZZ ZZ ZZ ZZ ZZ ZZ ZZ ZZ   | X X X X A A A A A A A A A A A A A A A A   |
| City  | ALLIANCE<br>CORAOPOLIS<br>ELMSFORD<br>JACKSON<br>BEAVER  | MARYSVILLE<br>SAINT LOUIS<br>GRAND PRAIRIE<br>NASHVILLE<br>FEDERAL WAY  | MINNEAPOLIS<br>HONOLULU<br>RICHLAND<br>PLYMOUTH MEETI<br>BELLE CHASSE  | IRVINE<br>ROCHESTER<br>HONOLULU<br>CAMP HILL<br>WEST SACRAMENT  | OKLAHOMA CITY<br>WASHINGTON<br>EAST ORANGE<br>ROCHESTER<br>JACKSONVILLE   | LEXINGTON<br>KANSAS CITY<br>OVERLAND PARK<br>KAPOLEI<br>DEERFIELD                                   | LEXINGTON<br>SAINT LOUIS<br>SEATTLE<br>SPOKANE<br>FISHERS   | MINEOLA<br>TAMPA<br>ALBUQUERQUE<br>MINNEAPOLIS<br>HONOLULU  | HOUSTON<br>HARRISBURG<br>WATERTOWN<br>HOUSTON   | SAN ANTONIO<br>YORK<br>TYLER<br>COLUMBUS<br>CLARKS SUMMIT   |
| Company                                     | 7 BABCOCK & WILCOX COMPANY, R&D/C<br>3 BAKER & ASSOCIATES<br>BAKER ENGINEERING NY INC<br>5 BAKER MICHAEL JR INC<br>1 BAKER, MICHAEL JR INC | BALDWIN CONTRACTING COMPANY<br>BALK KENNETH & ASSOCIATES<br>BARBER-COLMAN COMPANY<br>BARGE WAGGONER SUMNER & CANNON<br>BARKSHIRE PANEL SYSTEMS, INC | O BARR ENGINEERING CO 7 BARRETT CONSULTING GROUP, INC 1 BATTELLE MEMORIAL INSTITUTE 0 BCM ENGINEERS INC (DE) 9 BEAN DREDGING CORPORATION | 7 BEIN, ROBERT & FROST, WILLIAM<br>8 BELL BCI COMPANY<br>9 BELT COLLINS HAWAII<br>0 BENATEC ASSOCIATES INC<br>3 BENDER, ALLEN L INC | 3 BENHAM GROUP INC 0 BERGER/HILL, A JOINT VENTURE 7 BERGER/URS (JV) 4 BERGMANN ASSOC ENG ARC SUR 2 BESSENT, HAMMACK & RUCKMAN | 7* BIZZACK, INC 3 BLACK & VEATCH 6 BLACK & VEATCH 5 BLACK, E E LIMITED 6 BLINDERMAN CONSTRUCTION CO | 1 BOOKER ASSOCIATES INC 8 BOOKER ASSOCIATES INC 7 BOUILLON CHRSTFFERSON SCHAIRER 3 BOVAY NORTHWEST INC 11 BOWEN ENGINEERING CORPORATION | 77 BOWNE, SIDNEY B & SON<br>5 BOYLE ENGINEERING CORPORATION<br>22 BRADBURY & STAMM CNSTR CO<br>2 BRAUN INTERFEC CORPORATION<br>37 BREWER ENVIRONMENTAL INDS | 11 BRH-GARVER, INC<br>12 BRINJAC KAMBIC & ASSOCIATES<br>3 BRISTOL BABCOCK INC<br>17 BROWN & ROOT ENVIRONMENTAL<br>14 BROWN & ROOT SERVICES CORPORAT | 3 BROWNING CONSTRUCTION CO<br>8 BUCHART-HORN INC<br>9 BUCHER WILLIS RTLFF CNSLG ENGN<br>12 BURGESS & NIPLE LIMITED<br>12 BURKAVAGE DESIGN ASSOCIATES, |
| CODE  | 007467<br>005463<br>007347<br>005025<br>006371   | 007563<br>005218<br>005114<br>007613<br>006162*   | 006540<br>005267<br>007351<br>004260<br>000119   | 007597<br>007228<br>004449<br>006940<br>005143  | 005193<br>007220<br>007407<br>007384<br>006372  | 005687*<br>003043<br>004336<br>005405<br>005456   | 007631<br>004408<br>004827<br>004843<br>006181  | 007327<br>007595<br>005232<br>005142<br>004247  | 004131<br>004828*<br>007213<br>005147<br>004154   | 006993<br>005528<br>004859<br>006202<br>007352  |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Army Detail Listing Table III-1.

| I 's<br>PCI     | 00000  | 00000   | 00000   | 00000   | 00000   | 00000   | 00000   | 00000   | 00000   | 00000  |
|-----------------|--|---|---|---|---|---|---|---|---|--|
| HBCU/MI 'S      | 00000  | 00000   | 00000   | 00000   | 00000   | 00000   | 00000   | 00000   | 00000   | 00000  |
| ned Bus.        | 102001   | 4.1.20<br>4.1.30<br>5.00<br>5.00  | 2.0<br>3.6<br>177.5<br>51.8   | 7.2<br>13.5<br>0.0  | 27.9<br>4.7<br>69.2   | 17.4<br>0.0<br>20.5<br>0.0  | 100.0<br>0.0<br>7.3<br>0.0  | 1,1000  | 5.70  | 31.4<br>1.0<br>7.7   |
| Women-Owned Bus | 95<br>0<br>0<br>1<br>0<br>1<br>0   | 138<br>69<br>0<br>45,334  | 346<br>5<br>0<br>600<br>2,053   | 232<br>1<br>390<br>3,225<br>0   | 5-<br>41<br>62<br>10<br>31  | 407<br>0<br>314<br>0<br>5   | 11020   | 815<br>0<br>0<br>0  | 0<br>0<br>0<br>9<br>187   | 11<br>63<br>561<br>691   |
| dv. Bus.        | 300.0  | 0.0<br>0.0<br>0.0<br>70.4   | 27.0<br>0.0<br>6.1<br>16.1  | 90.8<br>6.7<br>0.0  | 21.3<br>0.3<br>8.6<br>0.0   | 0.00<br>0.00<br>0.00<br>1.0   | 100.0<br>0.0<br>13.4<br>0.0   | 7.00<br>0.00<br>0.00  | 16.1<br>0.0<br>13.1<br>2.3  | 3.2<br>12.0<br>27.3<br>3.4   |
| Sm. Disadv.     | 53<br>0<br>1<br>150  | 832<br>0<br>0<br>77,182   | 919<br>37<br>210<br>639   | 34<br>35<br>194<br>339<br>0   | 38-<br>31<br>4<br>1,619<br>0  | 710<br>84<br>0  | 0<br>0<br>0   | 1,952<br>0<br>1<br>354<br>0   | 219<br>0<br>2<br>20<br>20<br>281  | 7<br>0<br>757<br>8,362<br>307  |
| Business<br>PCI | 35.7<br>100.0<br>20.9<br>0.0<br>100.0  | 89.6<br>43.6<br>90.9<br>0.0<br>80.0   | 78.2<br>70.3<br>100.0<br>39.1<br>82.0   | 63.3<br>93.9<br>87.4<br>93.7<br>4.8   | 49.1<br>100.0<br>31.2<br>68.0<br>76.0   | 95.2<br>100.0<br>99.0<br>0.0<br>78.8  | 100.0<br>100.0<br>19.2<br>64.3  | 100.0<br>17.7<br>65.7<br>90.0<br>46.6   | 82.5<br>0.0<br>100.0<br>59.1<br>56.4  | 39.7<br>100.0<br>71.7<br>93.2<br>79.8  |
| Small E         | 375<br>8<br>6<br>0<br>4,929  | 2,479<br>3,462<br>3,765<br>87,765   | 13,233<br>97<br>26<br>1,343<br>3,247  | 1,911<br>36<br>2,527<br>41,239<br>755   | 241<br>148<br>414<br>12,819<br>34   | 2,224<br>1,520<br>1,520<br>531  | u-080   | 20,082<br>149<br>30<br>4,261  | 1,123<br>0<br>10<br>89<br>7,040   | 91<br>34<br>28,519<br>7,176  |
| Total<br>\$AMT  | 1,051<br>8<br>29<br>29<br>4,929  | 5,686<br>3,809<br>0<br>109,666  | 16,932<br>138<br>26<br>3,432<br>3,961   | 3,021<br>38<br>2,890<br>44,012<br>15,739  | 490<br>148<br>1,325<br>18,853<br>45   | 2,336<br>1,534<br>1,534<br>674  | 5170<br>18  | 20,082<br>841<br>45<br>4,737  | 1,361<br>0<br>10<br>150<br>12,471   | 230<br>34<br>6,299<br>30,677<br>8,997  |
| ∝ጆ⊼໙I<br>⊢≻ԺጠI  | 22>>2  | ~~~~~   | 00000<br>ZZ>ZZ  |   |   |   | 22>ZZ   | ~~~~~   |   | ~~~~~  |
| ls!             | A SOC X  | TA A A X  | CALLAS  | £1482   | 88888   | BEERA   | AZ AZ AK  | ALCAN   | MAAAGEL   | ¥₽S¥¥  |
| City            | KANSAS CITY<br>ORADELL<br>WASHINGTON<br>KANSAS CITY<br>HOUSTON   | TYLER<br>FAIRFAX<br>MONTGOMERY<br>ATLANTA<br>SAN ANTONIO  | WATER VALLEY<br>FORT WORTH<br>OGDEN<br>NORFOLK<br>SHERMAN OAKS  | SAN ANTONIO<br>TUCSON<br>VIENNA<br>DALLAS<br>SHEPHERDSTOWN                                      | DENVER<br>ENGLEWOOD<br>ENGLEWOOD<br>SCRANTON<br>IRVINE  | LAFAYETTE<br>CORAOPOLIS<br>EAST MOLINE<br>EAST MOLINE<br>BETHESDA   | CHAMPAIGN<br>NORFOLK<br>HONOLULU<br>PHOENIX<br>ANCHORAGE  | AUBURN<br>WEST CHICAGO<br>MEMPHIS<br>WHITEVILLE<br>DOTHAN   | SPRINGFIELD<br>OMAHA<br>LOS ANGELES<br>ANCHORAGE<br>BETHESDA  | NEW YORK<br>ANCHORAGE<br>SAN RAMON<br>GADSDEN<br>TEXARKANA   |
| Company         | BURNS & MCDONNELL ENGINEERING<br>BURNS AND NOE ENTERPRISES INC<br>BURT HILL KOSAR RITT<br>BUHLER, GEORGE ASSOCIATES, INC<br>BYLER, W I CO, INC | C CONSTRUCTION CO, INC<br>C D M FEDERAL PROGRAMS CORP<br>CADDELL CONSTRUCTION CO INC<br>CAPE ENVIRONMENTAL MANAGEMENT,<br>CARLSON WAGONLIT TRAVEL | CAROTHERS CONSTRUCTION INC<br>CARTER & BURGESS, INC<br>CASE, LOWE & HART<br>CBC ENTERPRISES, INC<br>CBPO OF AMERICA | CCC GROUP INC CELLA BARR ASSOCIATES CENTENNIAL CONTRACTORS ENTPS CENTEX BATESON CONSTRUCTION CO | CENTRIC-JONES CO<br>CH2M HILL FEDERAL GROUP, LTD.<br>CH2M HILL INC<br>CHAMBERLAIN MANUFACTURING CORP<br>CHAMBERS GROUP, INC | CHANCE, JOHN E & ASSOCIATES IN<br>CHESTER ENVIRONMENTAL INC<br>CIVIL CONSTRUCTORS, INC.<br>CIVIL CONSTRUCTORS, INC.<br>CIVIL CONSTRUCTORS, INC.<br>CLARK CONSTRUCTION GROUP | CLARK DIETZ INC<br>CLARK NXSN OWEN BRBRI/GBSN<br>CLAYTON ENVIRONMENTAL CONS<br>COE & VAN LOO CONSULTANTS INC<br>COFFMAN ENGINEERS | CONNER BROTHERS CNSTR CO CONTE A A & SON INC CONTINENTAL ENGINEERING INC COOK, J W & SONS INC COUCH INC | CRAWFORD, MURPHY & TILLY, INC<br>DALY LEO A COMPANY<br>DALY, LEO A COMPANY<br>DAMES & MOORE<br>DAMES & MOORE, INC | DATINER, RICHARD ARCHITECT PC<br>DAVIS CONSTRUCTORS & ENGINEERS<br>DAVY INTERNATIONAL<br>DAWSON CONSTRUCTION COMPANY<br>DAY & ZIMMERMANN INC/LONE STAR |
| CODE            | 004241<br>006577<br>007214<br>007205*  | 003743<br>003746<br>002803<br>006802<br>003488  | 003464<br>004361<br>007504<br>005661<br>004845  | 005266<br>005577<br>006157<br>003919<br>006942*   | 002846<br>007216<br>006626<br>000222<br>007679  | 006178<br>007571<br>003537<br>004628*<br>005366   | 006048<br>007433<br>004140*<br>006277<br>007209   | 007249<br>004333<br>005003<br>006065<br>005196  | 005209<br>005128<br>007681<br>004864<br>005286  | 006916<br>005233*<br>005462<br>001834<br>000285  |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Army Detail Listing Table III-1.

| HBCU/MI'S<br>\$AMI        | 00000  | 00000   | 00000  | 00000  | 00000  | 00000   | 00000   | 00000   | 00000  | 00000  |
|---------------------------|--|---|--|--|--|---|---|---|--|--|
| Women-Owned Bus.<br>\$AMI | 106 61.8<br>0 0.0<br>1 0.0<br>50 7.8<br>0 0.0  | 2 0.2<br>0 0.0<br>0 0.0<br>225 0.6  |  | 3 3.5<br>0 0.0<br>138 2.7<br>862 6.8   | 2,654 43.0<br>8 3.8<br>64 6.4  | 7 74.3<br>150 5.6<br>281 39.2<br>308 4.9<br>81 46.4   | 128 0.2<br>0 0.0<br>28 4.2<br>945 3.8<br>2 1.5  | 33 1.9<br>22 15.8<br>0 0.0<br>613 5.8   | 237 26.8<br>803 32.0<br>0 0.0<br>0 0.0   | 00000  |
| Sm. Disadv. Bus.          | 7 4.2<br>0 0.0<br>58 4.7<br>116 18.1<br>0 0.0  | 0 0.0<br>0 0.0<br>0 0.0<br>1,052 2.8  | 74 2.5<br>0 0.0<br>10- 0.1-<br>36 4.0  | 0 0.0<br>0 0.0<br>861 16.7<br>838 6.6  | 2,692 43.7<br>14 2.6<br>16 8.2<br>13 1.3   | 2 25.7<br>57 2.1<br>23 3.2<br>435 7.0<br>42 24.0  | 2,121 3.5<br>7 8.3<br>60 9.2<br>885 3.6<br>4 4.0  | 230 13.1<br>0 0.0<br>3 11.0<br>0 0.0<br>1,113 10.6  | 249 28.2<br>176 7.0<br>0 0.0<br>0 0.0<br>3 70.2  | 38 5.0<br>41 2.4<br>355 20.0<br>0 0.0  |
| Small Business            | 128 74.5<br>41 3.9<br>859 69.4<br>643 99.7<br>789 100.0  | 1,061 100.0<br>781 90.0<br>272 99.2<br>106 100.0<br>19,099 51.2   | 1,941 64.7<br>0 0.0<br>7,584 46.6<br>17 100.0<br>880 98.8  | 11 12.9<br>0 0.0<br>6,656 40.9<br>6,656 52.3   | 1,006 60.4<br>5,088 82.5<br>490 86.7<br>106 53.6<br>336 33.8                         | 1,038 39.0<br>426 59.4<br>2,584 41.4<br>156 89.7  | 24,562 40.0<br>49 61.7<br>380 57.8<br>11,275 45.6<br>91 84.2  | 741 42.2<br>137 100.0<br>6 21.1<br>57 63.1<br>7,482 71.4  | 781 88.5<br>1,669 66.4<br>0 0.0<br>4 92.5  | 1,279 30.0<br>1,773 100.0<br>340 72.1  |
| Total<br>\$AMT            | 1,057<br>1,239<br>645<br>789   | 1,061<br>867<br>274<br>106<br>37,329  | 2,999<br>16,273<br>17<br>890   | 85<br>0<br>5,150<br>12,719   | 1,667<br>6,166<br>566<br>199<br>996  | 2,664<br>2,664<br>6,239<br>174  | 61,355<br>79<br>658<br>24,717   | 1,756<br>137<br>27<br>27<br>10,477  | 2,514<br>0<br>0<br>5   | 755<br>1,694<br>1,773<br>472   |
| ∝₹XSI<br>⊢≻⊄MI            | 2222>  | ~~~~  | 222ZZ  | ~xxx>  |  | ZZZZZ   |   |   | 2>>22  | ~~~~~  |
| SI                        | CCCAM  | PECCAR  | AKAMIC   | ZSS44  | CASSA  | ECNAR<br>EACONA   | ZZZ5Z   | GAC 4L  | A A A E A  | AT & SA  |
| City                      | ALBUQUERQUE<br>CHESTERFIELD<br>ROLLING HILLS ES<br>ROLLING HILLS ES<br>PLS VRDS PNSI.  | BARLING<br>ROLLING HILLS ES<br>ROLLING HILLS ES<br>PORT ANGELES<br>WEST MIFFLIN                                       | WASHINGTON<br>LANSING<br>ROCKVILLE<br>ANCHORAGE<br>ANCHORAGE   | RANDOLPH<br>GRAPEVINE<br>SAN RAFAEL<br>SAN RAFAEL<br>ASBURY PARK   | FT.RUCKER<br>FORT IRWIN<br>RESTON<br>YUMA<br>DENVER                                  | GREENWOOD<br>HUNT VALLEY<br>GREENSBORO<br>LONG BEACH<br>CHENEY  | LYNDHURST<br>KNOXVILLE<br>LANCASTER<br>TOOELE<br>FT. MCCLELLAN  | SPRINGFIELD<br>ALBANY<br>WASHINGTON<br>MINNEAPOLIS<br>NORCROSS  | ANCHORAGE<br>ACTON<br>READING<br>MISSOULA<br>MEMPHIS   | EXTON<br>GAINESVILLE<br>GAINESVILLE<br>SANSANSELMO<br>MECHANICSBURG  |
| Company                   | J6 DBS, JOINT VENTURE<br>S6* DE LEUW, CATHER & COMPANY,<br>14 DEL JEN INC-FT. LEAVENWORTH,KS<br>32 DEL JEN INC-OREGON PROJ<br>38 DEL-JEN INC | DEL-JEN, INC.  DEL-JEN, INCFT CAMPBELL  DEL-JEN, INCTENNESSE PROJEC  BELHUR INDUSTRIES INC  BOICK, P. J. INCORPORATED | 46 DMJM-3D/I (JOINT VENTURE)<br>11* DODSON-LINDBLOM ASSOCIATES, IN<br>25 DOW ENVIRONMENTAL INC<br>35 DOWL INC<br>39 DOWL/ODGEN J/V | 52 DUBDIS AND KING, INC<br>78* DUININCK BROS, INC<br>52 DUTRA CONSTRUCTION CO, INC<br>53 DUTRA DREDGING COMPANY<br>56* DYNAMIC INDUSTRIES CO INC | 50 DYNCORP<br>57 DYNCORP<br>56* DYNCORP<br>27 E C 111 INC<br>20 E M C ENGINEERS, INC | 51 E M C., INC OF GREENWOOD  19* EA ENGINEERING, SCIENCE & TECH  55 EARTH TECH REMEDIATION SERVICE  21 EARTH TECHNOLOGY CORPORATION  42 EASTERN WASHINGTON UNIVERSITY | 11 EBASCO CONSTRUCTORS INC. 19* EC CORPORATION 18 ECOLOGY & ENVIRONMENT INC. 18 EG&G DEFENSE MATRIALS, INC. 19 EG&G FT. MCCLELLAN | 56 EGIZII ELECTRIC INC<br>10 EINHORN YAFFEE & PRESCOTT<br>14 ELLERBE BECKET COMPANY (INC)<br>19 ELLERBE BECKET INC<br>31 ELLIS-DON CONSTRUCTION LTD | 11 EMCON ALASKA INC<br>18 ENSR CORPORATION<br>10 ENTECH ENGINEERING INC<br>11 ENVIROCON INC<br>16 ENVIRONMENTAL & SAFETY DESIGNS | ENVIRONMENTAL RESOURCES MGT ENVIRONMENTAL SCIENCE & ENGRG ENVIRONMENTAL SPECIALISTS INC EQUIPAMENTOS VILLARES/GPEA JV ERDMAN ANTHONY ASSOCIATES PA |
| CODE                      | 007206<br>006766*<br>005414<br>004832<br>005408  | 007305<br>004326<br>004325<br>007288<br>005148  | 006946<br>005211*<br>004225<br>005985<br>006009  | 007332<br>005278*<br>004132<br>004133<br>006856*   | 003460<br>003367<br>004286*<br>004327<br>005220                                      | 006261<br>004909*<br>005055<br>007221<br>004742   | 007211<br>004099*<br>003558<br>004082<br>005705   | 006056<br>004910<br>007304<br>007179*   | 005001<br>004848<br>006106<br>005681*<br>005686*   | 005131<br>006542<br>007325<br>005268<br>007385   |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-1.

| 1.s<br>PCT             | 00000   | 00000  | 00000  | 0.0000  | 00000  | 00000   | 00000   | 00000  | 00000  | 00000  |
|------------------------|---|--|--|---|--|---|---|--|--|--|
| HBCU/MI'S<br>\$AMT PCT | 00000   | 00000  | 00000  | 105<br>0<br>0   | 00000  | 00000   | 00000   | 00000  | 00000  | 00000  |
| ned Bus.               | 87.0<br>100.0<br>11.0<br>31.8   | 0.0<br>0.1<br>28.3<br>0.0  | 18.9<br>18.9<br>3.1  | 17.7<br>2.3<br>0.0<br>2.9   | 00000  | 75.8<br>0.0<br>0.0<br>0.0   | 18.7<br>0.0<br>0.0<br>0.0   | 0.0<br>8.9<br>0.0<br>0.0   | 36.4<br>75.0<br>0.0  | 00000  |
| Women-Owned Bus        | 934<br>47<br>47<br>85<br>25<br>25   | 380<br>434<br>0  | 334<br>334<br>10   | 1,009<br>0<br>0<br>52   | 2,652<br>0<br>0<br>0<br>0  | 205<br>0<br>226<br>0  | 381<br>0<br>0<br>0<br>0   | 0 2 88<br>0 0 0  | 60<br>00<br>00<br>0  | 00000  |
| adv. Bus.              | 24.8<br>5.0<br>0.0  | 35.0<br>28.3<br>0.0<br>0.0   | 5.1<br>30.6<br>23.3<br>19.4  | 7.7<br>18.0<br>0.0<br>0.0   | 0.00   | 72.0<br>73.0<br>0.0<br>0.0  | 4.000.0   | 34.2<br>0.2<br>0.0   | 14.2<br>0.0<br>0.0<br>5.0  | 74.1<br>0.0<br>54.5<br>21.6<br>66.4  |
| Sm. Disadv.            | 128<br>110<br>0   | 56<br>345<br>437<br>0  | 108<br>233<br>533<br>3-<br>62  | 2,586<br>104<br>0   | 3,426  | 33<br>0<br>0<br>65<br>67<br>67<br>67  | 88  | 120<br>1<br>363<br>0<br>0  | 24<br>34<br>0<br>0   | 21<br>0<br>2<br>711<br>1,009   |
| Business<br>PCI        | 97.9<br>100.0<br>100.0<br>81.3  | 98.6<br>93.2<br>100.0<br>91.7<br>0.0   | 54.3<br>99.1<br>47.6<br>380.2-   | 71.9<br>56.0<br>100.0<br>73.0   | 43.2<br>0.0<br>19.5<br>100.0   | 34.8<br>75.3<br>18.2<br>26.8  | 100.00.00.00.00.00.00.00.00.00.00.00.00.  | 100.0<br>84.4<br>62.3<br>100.0<br>17.4   | 100.0<br>99.6<br>100.0<br>7.8<br>91.3  | 96.8<br>96.0<br>100.0<br>49.3<br>86.1  |
| Small<br>\$AMT         | 1,051<br>47<br>265<br>228<br>228  | 1,495<br>1,407<br>1,407  | 3,556<br>3,556<br>842<br>44<br>159   | 22,044<br>325<br>161<br>1,323   | 6,020<br>6   | 91<br>801<br>54<br>407<br>158   | 2,036   | 350<br>3,000<br>11<br>25   | 306<br>306<br>80<br>625<br>30  | 27<br>70<br>3<br>1,624<br>1,308  |
| Total<br>\$AMT         | 1,073<br>47<br>516<br>528<br>1  | 1,605<br>1,605<br>1,534  | 2,119<br>3,588<br>1,770<br>12-<br>320  | 44,014<br>580<br>161<br>1,814   | 24<br>142<br>0<br>30,848   | 1,063<br>1,063<br>1,517<br>1,58   | 2,036<br>22<br>0<br>0<br>0  | 350<br>399<br>4,815<br>111   | 167<br>307<br>80<br>7,971<br>33  | 28<br>73<br>3,293<br>1,519   |
| K E X WI               | ~~~~  | Z>ZZZ  | ZZZ>>  | ZZ>ZZ   | Z>>Z>  | ~~ × × × × ×  | 22>>2   |  |  |  |
| SI                     | AK AK   | MX 398   | ¥8768  | ZZZEZ   | A X X & X  | ANA   | ¥8558   | 58€58  | PAREX  | XXX SA   |
| City                   | BELLEVUE<br>METAIRIE<br>PHILADELPHIA<br>ANCHORAGE<br>LITTLE ROCK  | OMAHA<br>PORT LAVACA<br>EATONTOWN<br>OKLAHOMA CITY<br>PORTLAND   | FLUSHING<br>TULSA<br>DALLAS<br>KANSAS CITY<br>SEATTLE  | CLINTON<br>LYNDHURST<br>LYNDHURST<br>MEMPHIS<br>GREENSBORO  | PHILADELPHIA<br>NEW YORK<br>FORT WORTH<br>BALLWIN<br>LEXINGTON   | CHARLOTTE<br>BATON ROUGE<br>CAMP HILL<br>ALBUQUERQUE<br>LITTLE ROCK   | ANCHORAGE<br>AURORA<br>WEST PALM BEAC<br>RALEIGH<br>MC LEAN   | CONCORD<br>DENVER<br>COLUMBIA<br>SAN FRANCISCO<br>DENVER   | SALT LAKE CITY<br>LEXINGTON<br>NASHVILLE<br>SPOKANE<br>SAN ANTONIO   | ANCHORAGE<br>LAKEWOOD<br>CHANTILLY<br>WICHITA<br>CHANTILLY   |
|                        |   |  |  |   |  |   |   |  |  |  |
| CODE                   | 004763 EVANS DAVID AND ASSOCIATES 006582 EVANS-GRAVES ENGINEERS, INC. 007354 EWING COLE CHERRY BROTT INC 006392 F P E ROEN ENGINEERS, INC 006134 F T N ASSOCIATES LTD | 007364 FARRIS ENGINEERING INC<br>002744 FISHER KING MARINE SERVICE,<br>006380 FITZPATRICK & ASSOCIATES INC<br>006197* FKW, INCORPORATED<br>005234 FLETCHER FARR AYOTTE | 005198 FLIGHT SAFETY INTERNATIONAL 004409 FLINTCO INC 007388 FLUOR DANIEL, INC 003254 FOLEY COMPANY 004912 FOSS MARITIME COMPANY | 006384 FOSTER WHEELER CORPORATION 005597 FOSTER WHEELER ENVIRONMENTAL C 007004 FOSTER WHEELER ENVMTL CORP 005737 FOUR F CORPORATION 005049 FOUR SEASONS ENVIRONMENTAL INC | 007466 FOX CHASE CANCER CENTER (INC)<br>007345 FREDERIC R HARRIS INC<br>005269* FREESE & NICHOLS INC<br>005062 FRU-CON CONSTRUCTION CORP<br>006101 FULLER, MSSBRGR SCT & MAY ENG | 007250 FWA GROUP, PA, THE 004136 G.E.C., INC 005503 GANNETI FLEMING CORDDRY CARPTR 003953 GARDNER ZEMKE COMPANY 006977 GARVER & GARVER P.A. | 004231 GASTON & ASSOCIATES INC.<br>005389 GEC ALSTHOM ELECTROMECHANICAL<br>007614 GEE & JENSON ENGIN ARCH<br>004338 GEI CONSULIANTS INC<br>006324* GENERAL ANALYTICS CORP | 005683 GENERAL ELECTRIC COMPANY 005631 GENERAL ELECTRIC COMPANY 006966* GENERAL PHYSICS CORPORATION 007633 GEOMATRIX CONSULTANTS, INC 005079 GERAGHIY & MILLER INC | 005992 GILBERT WESTERN CORP<br>007436 GMR AERIAL SURVEY, INC.<br>005706 GOBBELL HAYS PARTNERS INC<br>006373 GOEBEL ROBERT B GENERAL CONTR<br>007287 GOETTING AND ASSOCIATES, INC | 005063 GOLDER ASSOCIATES INC<br>006286 GOLDER ASSOCIATES INC<br>007231 GORDON, WILLIAM H ASSOCIATES<br>004424 GOSSEN LIVINGSTON ASSOCIATES,<br>006098 GOVERNMENT SYSTEMS INC |

Companies Participating in the DoD Subcontracting Program: Oct 1995 - Sep 1996 Period Covered: Table III-1.

| MI'S<br>PCT     | 00000  | 00000  | 00000  | 00000  | 00000   | 00000  | 00000   | 00000  | 00000   | 00000   |  |
|-----------------|--|--|--|--|---|--|---|--|---|---|--|
| HBCU/MI 1       | 00000  | 00000  | 00000  | 00000  | 00000   | 00000  | 00000   | 00000  | 00000   | 00000   |  |
| ed Bus.         | 17.7<br>18.0<br>5.3  | 14.5<br>32.7<br>0.0<br>0.0   | 0.0<br>0.0<br>0.0<br>0.0<br>0.0  | 23.4<br>0.0<br>0.0<br>14.3   | 8.6<br>0.0<br>0.0<br>0.0<br>7.  | 50.0   | 10.6<br>2.3<br>10.5<br>15.9   | 0.0<br>0.0<br>6.3<br>4.9   | 0.000.0   | 18.6<br>0.0<br>0.0  |  |
| Women-Owned Bus | 588<br>24<br>637<br>53   | 2,057<br>1,956<br>0  | 0<br>713<br>1,928  | 21<br>20<br>319  | 451<br>0<br>0<br>0<br>40  | 07<br>00<br>00<br>00   | 426<br>23<br>1<br>27<br>74  | 0<br>3,297   | 215<br>0<br>21<br>0   | 19<br>217<br>3  |  |
| dv. Bus.        | 100.0<br>14.1<br>31.9<br>5.2<br>24.1   | 9.7.5<br>9.1.5<br>0.0  | 5.7.5.0<br>0.0<br>0.0  | 18.0<br>0.0<br>6.8<br>4.5  | 6.530-1   | 8.5<br>0.0<br>0.0  | 12.5<br>1.0<br>1.0  | 5.2<br>16.7<br>5.0<br>5.0  | 0.0<br>36.0<br>28.2<br>20.9   | 0.00  |  |
| Sm. Disadv. Bus | 269<br>467<br>42<br>617<br>106   | 359<br>328<br>100<br>0   | 32<br>97<br>1,093<br>0   | 16<br>100<br>100   | 58<br>192<br>192<br>56  | 974<br>13<br>368<br>0  | 502<br>54<br>49<br>6  | 10<br>89<br>8,340  | 341<br>63<br>5  | 425<br>12   |  |
| Business<br>PCT | 100.0<br>73.6<br>865.2<br>880.9<br>53.9  | 98.8<br>96.8<br>91.1<br>100.0  | 70.4<br>38.2<br>100.0<br>90.5  | 100.0<br>7.9.7<br>0.0<br>95.7  | 89.4<br>100.0<br>98.0<br>56.0   | 100.0<br>48.7<br>0.0<br>1.2  | 41.9<br>74.0<br>36.0<br>33.8<br>24.9  | 100.0<br>60.1<br>42.1<br>47.9<br>42.0  | 99.1<br>84.6<br>20.9<br>20.9  | 86.1<br>73.7<br>1.3<br>62.7<br>60.6   |  |
| Small B         | 269<br>2,440<br>86<br>9,651<br>238   | 3,567<br>10,086<br>4,651<br>100<br>23  | 2,585<br>20,952<br>7,133   | 1,965<br>73<br>0<br>8,567<br>1,583   | 4,668<br>215<br>3,242<br>3,242<br>490   | 2,964<br>26<br>2,095<br>7  | 1,683<br>735<br>90<br>87<br>117   | 192<br>39<br>225<br>230<br>28,221  | 3,405<br>0<br>801<br>98<br>5  | 61<br>75<br>75<br>4,586   |  |
| Total<br>\$AMT  | 269<br>3,316<br>11,934<br>441  | 3,610<br>10,422<br>5,983<br>1110<br>23   | 20,765<br>20,952<br>7,881<br>57  | 1,965<br>91<br>8,953<br>2,230  | 5,220<br>3,215<br>3,307<br>3,875  | 11,840<br>26<br>4,302<br>587   | 4,016<br>994<br>249<br>257<br>469   | 192<br>66<br>534<br>481<br>67,201  | 3,435<br>947<br>223<br>25   | 71<br>102<br>299<br>15,846<br>7,568   |  |
| -> <u>-</u> wi  | 4444   | 2222   | 2222   | 2222   | 2222  | ~~~~   | 00000   | 4444   | 2222  | 22222   |  |
| SI T            | MIKAH  | 다른용표交<br>  | 844X8  | SALIBA   | 동독조동  | A50E8  | AHLE &  | SCAEX  | AAA H   | CHHCNC  |  |
|                 | TLLE<br>T  | a 111 7  | CITY<br>E<br>IO<br>CITY  | 9  | WOOD  |  | œ   |  | Ţ   | NES   |  |
| City            | AIEA<br>WATSONVILLE<br>SEATTLE<br>OAK BROOK<br>GREENBELT   | PENSACOLA<br>WARREN<br>ROCKVILLE<br>HONOLULU<br>LEXINGTON  | OKLAHOMA CITY<br>SAINT ROSE<br>LAMPASAS<br>SAN ANTONIO<br>OKLAHOMA CITY                | LOUISVILLE<br>ATLANTA<br>SPRINGFIELD<br>BIRMINGHAM<br>GREENVILLE   | FT LEONARD<br>FT RUCKER<br>HENDERSON<br>COLUMBUS<br>ANCHORAGE   | NOVATO<br>RENO<br>DENVER<br>AIEA<br>MIDLOTHIAN   | FORT BELVOIR<br>SEATTLE<br>CHICAGO<br>CHICAGO<br>ROANOKE  | FORT WORTH<br>OMAHA<br>ATLANTA<br>GREENVILLE<br>GREELEY  | CHESAPEAKE<br>CLARKS SUMMIT<br>ANCHORAGE<br>KANSAS CITY<br>HONOLULU | SOUTHERN PINE<br>ORANGE<br>HONOLULU<br>KINGSPORT<br>WESTLAKE  |  |
| Company         | GRACE PACIFIC CORPORATION GRANITE CONSTRUCTION COMPANY MATSONV. GRAY & OSBORNE PS SEATTLE GREAT LAKES DREGGE & DOCK CO OAK BROG GREENHORNE & OMARA INC GREENHEIN | GREG CONSTRUCTION CO INC PENSACOL/ GREG CONSTRUCTION CO GRIMBERG, JOHN C CO INC ROCKVILLE GROUP 70 INTERNATIONAL, INC HONOLULU GRW ENGINEERS, INC.                                 |  | HALL CONTRACTING CORPORATION<br>HANSCOMB INC<br>HANSON ENGINEERS INC<br>HARBERT BILL INTL CNSTR<br>HARBERT-YEARGIN INC | HARBERT-YEARGIN INC.<br>HARBERT-YEARGIN, INC.<br>HARDAWAY CNSTR CORP TENN<br>HARDAWAY COMPANY INC<br>HARDING ASSOCIATES INC   | HARDING ASSOCIATES INC HARDING LAWSON ASSOCIATES HARDING LAWSON ASSOCIATES INC HARDING LAWSON ASSOCIATES INC HARDING LAWSON ASSOCIATES INC HARLAND BARTHOLOMEW & ASSOCIAT MIDLOTHIAN | HARRIS TELECOMMUNICATION SYSTE<br>HARZA ENGINEERING<br>HARZA ENGINEERING<br>HARZA ENVIRONMENTAL SERVICES,<br>HAYES SEAY MATTERN & MATTERN | HAYWARD BAKER INC<br>HDR ENGINEERING INC<br>HEERY INTERNATIONAL INC<br>HELMUTH, OBATA & KASSABAUM<br>HENSEL PHELPS CONSTRUCTION CO |   | HOBBS UPCHURCH & ASSOCIATES PA SOUTHERN PI HOLMES & NARVER INC ORANGE HOLMES & NARVER SERVICES, INC HONOLULU HOLSTON DEFENSE CORPORATION KINGSPORTHONS MIKE INC |  |
|                 |  | 004704, GREENHUT CONSTRUCTION CO INC WARREN 007516, GREG CONSTRUCTION CO GRIMBERG, JOHN C CO INC ROCKVILLE 004174, GROUP 70 INTERNATIONAL, INC HONOLULU 006123 GRW ENGINEERS, INC. | Y, C H & COMPANY<br>AST TRAILING CO<br>NGINEERING CO<br>/BFETE INDUS JINT VENTR<br>INC |  | 003570 HARBERT-YEARGIN INC. FT LEONARD 004916* HARBERT-YEARGIN, INC. FT RUCKER 006230 HARDAWAY CNSTR CORP TENN HENDERSON 005835 HARDAWAY COMPANY INC COLUMBUS 004337 HARDING ASSOCIATES INC ANCHORAGE |  |   |  |   | A SOUTHERN<br>ORANGE<br>HONOLULU<br>KINGSPOR<br>WESTLAKE  |  |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-1.

| . 5                                | 00000  | 00000   | 00000  | 00000  | 00000  | 00000   | 00000   | 00000   | 00000  | 00000  |
|------------------------------------|--|---|--|--|--|---|---|---|--|--|
| HBCU/MI'S                          |  | 00000   |  | 00000  | 00000  |   | 00000   | 00000   | 00000  | 00000  |
| Women-Owned Bus.                   | 100.0<br>0.0<br>1.5<br>3.3   | 10.5<br>4.0<br>10.9<br>84.1   | 10.0<br>100.4<br>100.0<br>0.0                                | 0.4<br>0.0<br>4.4<br>100.0<br>56.7                 | 12.6<br>4.9<br>23.7<br>28.8<br>0.0                         | 5.74<br>0.3<br>0.3                              | 0.0<br>2.2<br>5.0<br>5.0<br>1.3               | 28.5<br>7.7<br>13.7<br>7.6<br>26.3            | 00000  | 28.<br>20.03.<br>20.03.  |
| Women-O                            | 39<br>0<br>16<br>4   | 4,039<br>4,23<br>0<br>664<br>43   | 96<br>0<br>0   | 2,406<br>2,406<br>320<br>649                       | 544<br>251<br>1,538<br>96<br>0                             | 451<br>739<br>5                                 | 0<br>2<br>0<br>247<br>394                     | 1,903<br>1,903<br>430                         | 0<br>0<br>0<br>22<br>0<br>0                    | 645<br>0<br>5<br>103   |
| dv. Bus.                           | 0.0<br>0.0<br>0.0<br>56.1  | 21.4<br>4.0<br>0.6<br>26.1<br>84.1  | 21.1<br>10.4<br>100.0<br>15.7                                | 11.1<br>0.2<br>100.0<br>56.7                       | 34.2<br>6.3<br>0.0<br>0.0<br>2.7                           | 13.8<br>11.4<br>9.5<br>0.0                      | 23.5<br>18.0<br>11.3                          | 8.2<br>0.0<br>0.0<br>27.9                     | 79.0<br>7.95.4<br>7.71<br>0.0                  | 21.0<br>41.4<br>9.2<br>13.4  |
| Sm. Disadv.<br><u>\$AMT</u>        | 0000   | 8,228<br>421<br>15<br>1,593   | 96<br>116<br>96<br>230<br>0                                  | 100<br>10<br>5,659<br>320<br>649                   | 1,475<br>323<br>0<br>0<br>150                              | 1,163<br>1,485<br>1,67                          | 0<br>182<br>434<br>731                        | 42<br>1,439<br>0<br>455                       | 516<br>296<br>78<br>0                          | 352<br>288<br>19<br>2<br>632-  |
| Business<br>PCT                    | 36.3<br>100.0<br>100.0<br>56.1   | 83.8<br>66.0<br>97.4<br>57.7<br>100.0   | 52.7<br>35.0<br>100.0<br>54.7<br>0.0                         | 88.4<br>78.7<br>63.0<br>100.0                      | 88.4<br>82.8<br>31.4<br>64.7<br>79.0                       | 49.0<br>93.1<br>88.0<br>94.9                    | 0.0<br>100.0<br>26.7<br>90.8<br>85.1          | 55.9<br>100.0<br>96.3<br>88.3<br>89.7         | 0.0<br>92.0<br>98.6<br>37.3                    | 90.3<br>91.0<br>97.2<br>97.8<br>2.0-   |
| Small E                            | 39<br>13<br>1,095<br>1,095   | 32,213<br>6,924<br>2,350<br>3,527   | 286<br>393<br>96<br>805<br>0                                 | 3,664<br>34,576<br>1,144                           | 3,810<br>4,252<br>2,033<br>4,435                           | 235<br>7,842<br>11,473<br>1,664                 | 2,184<br>5,517                                | 285<br>218<br>13,344<br>100<br>1,462          | 598<br>1,884<br>100                            | 1,516<br>633<br>196<br>569<br>93-  |
|                                    |  |   |  |  |  |   |   |   |  |  |
| Total<br>\$AMT                     | 39<br>37<br>106<br>1,095<br>113  | 38,430<br>10,484<br>2,412<br>6,111  | 456<br>1,122<br>96<br>1,470                                  | 906<br>4,658<br>54,886<br>320<br>1,144             | 6,310<br>5,477<br>6,477<br>5,614                           | 480<br>8,425<br>13,043<br>1,753                 | 15<br>777<br>2,405<br>6,479                   | 509<br>218<br>13,862<br>1,630                 | 650<br>1,911<br>18                             | 1,678<br>696<br>201<br>582<br>4,723  |
| R T<br>M Y<br>Total<br>S E \$\$AMT | N P 37<br>N P 1,095<br>N P 1,13  |   | N P 1,125<br>N P 1,126<br>N P 1,470<br>N P 1,470             | N P 4,658<br>N P 54,886<br>N P 54,886<br>N P 1,144 | N P 6,310<br>N P 5,135<br>N P 6,477<br>N P 5,614           | N P   | Y P 0 15<br>N P 777<br>N P 2,405<br>N P 6,479 | Y P 509<br>N P 218<br>N P 13,862<br>N P 1,630 | N P 650<br>N P 1,911<br>N P 447<br>N P 18      | N P 1,678<br>N P 696<br>N P 582<br>N P 4,723   |
| - ≻ ۵ سا                           | SD N P 39<br>MO N P 37<br>KY N P 106<br>CA N P 1,095<br>TX N P 1,13  |   | WA N P 1,722<br>HI N P 1,722<br>NY N P 1,470<br>CA N P 1,470 |  |  | 86-   |   |   |  | AK N P 1,678<br>AK N P 696<br>MD N P 201<br>MD N P 582<br>HI N P 4,723                                     |
| ⊢≻a.шi<br>∝≅⊻ળi                    | ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~   | 200<br>200<br>200<br>200<br>200<br>200<br>200<br>200<br>200   |  | 2>22<br>2  | 2222Z  | 77777<br>77787                                  | >×××××  | ~~~~~<br>≻ZZZZ                                | ~~~~   | ANCHORAGE AK N P 1,678 ANCHORAGE AK N P 696 BALTIMORE MD N P 201 BALTIMORE MD N P 582 KAPOLEI HI N P 4,723 |
| F ≻ G ⊞I                           | SD N P MO N P KY N P T N | TX N P 38, VA N P P P P VA N P | SATION<br>SANNA<br>POPPO                                     | ZZZ KZZ ZZ           | GHTS CAN NO P P CAN NO P P P P P P P P P P P P P P P P P P | S LANP B 13 N N N N N N N N N N N N N N N N N N | AA        | MNN CC X                                      | SCO CX M Y P P P P P P P P P P P P P P P P P P | AAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAA   |

Table III-1. Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Army Detail Listing

|   | HBCU/MI'S<br>\$AMT PCT | 00000   |  |  |  |   | 00000   |   | 00000   | 00000   | 00000   |
|---|------------------------|---|--|--|--|---|---|---|---|---|---|
|   | Women-Owned Bus.       | 289 31.2<br>0 0.0<br>0 0.0<br>141 9.7   |  |  | 2 100.0<br>88 1.9<br>0 0.0<br>58 3.3   |   | 9 0.2<br>18 0.8<br>487 2.8<br>45 9.3  | 278 4.0<br>628 14.2<br>11 30.6<br>201 12.3  | 0 0.0<br>0 0.0<br>195 30.3<br>4,742 4.8   | 34 2.3<br>0 0.0<br>0 0.0<br>11 0.4  | 160 0.0<br>0 7.0<br>0 0.0<br>4 1.3<br>0 0.0   |
|   | Sm. Disadv. Bus.       | 292 31.5<br>0 0.0<br>0 0.0<br>187 2.0<br>246 16.9   |  | 273 5.7<br>0 0.0<br>0 0.0<br>7 11.3  | 0 0.0<br>0 0.0<br>768 16.2<br>125 1.7<br>226 12.6  | -   | 128 2.2<br>0 0.0<br>383 2.2<br>0 0.0  | 349 5.1<br>168 3.8<br>0 0.0<br>0 0.0<br>83 100.0  | 0 0.0<br>0 0.0<br>393 61.1<br>1 8.4<br>7.68 5.6   | 143 9.5<br>0 0.0<br>71 2.4<br>0 0.0   | 160 0.0<br>160 7.0<br>5 0.8<br>52 16.4<br>203 10.3  |
| ) | Business<br>PCT        | 0 0.0<br>0 0.0<br>6 35.0<br>0 31.5  | 2 100.0<br>1 00.0<br>0 3 50.1<br>6 53.9  | 54.3<br>0 0.0<br>4 85.0<br>0 0.0<br>9 82.5   | 2 100.0<br>3 39.4<br>5 72.4<br>6 41.8  | 97.8<br>100.0<br>4.0<br>31.5<br>100.0   | 8 66.7<br>100.0<br>72.6<br>8 86.4<br>0.0  | 5 50.8<br>71.7<br>6 100.0<br>63.5<br>134.1  | 0.0<br>100.0<br>341.2<br>35.5   | 66.7<br>65.4<br>41.8<br>79.1<br>3.3   | 114.5<br>100.0<br>4 67.3  |
| ı | Total Small            | 928 611<br>0 0<br>9,195 3,216<br>1,460 ,460   | 24, 272 8, 460<br>236 1<br>1, 734 868<br>5, 780 3, 116   | 748 406<br>0 0<br>0 4,094<br>0 0<br>59 4,094   | 0<br>2<br>2<br>2<br>7,575<br>7,575<br>1,795<br>1,795<br>1,795  | 3,216 3,145<br>20 20<br>114 5<br>1,183 373  | 5,918 3,948<br>2,425 2,425<br>17,500 12,712<br>484 0  | 6,881 3,495<br>4,430 3,178<br>36 36<br>1,639 1,040<br>1,83  | 0 0<br>0 0<br>643 643<br>14 4<br>98,285 34,923  | 1,505<br>98<br>27<br>11<br>3,011<br>2,380<br>2,402<br>1,004<br>80<br>2,380<br>2,402   | 2, 285<br>623<br>623<br>318<br>1,967<br>663   |
|   | ST<br>S R P            | CANANA<br>ANNN<br>TOTOTO  | LOKPC  | OAUEL<br>OAUEL   |  | AGGGG<br>AAAA<br>GGGGG  | S C T P B S C T P P B P P P P P P P P P P P P P P P P   | NN P P WI N P WI N P P P P P P P P P P P P P P P P P P  | V C C M A A A A A A A A A A A A A A A A A   | A S X X S S X X X X X X X X X X X X X X   | AGAGE<br>ANN<br>ANN<br>ANN<br>ANN<br>ANN<br>ANN<br>ANN<br>ANN<br>ANN<br>AN  |
|   | City                   | VANCOUVER<br>LITTLE ROCK<br>OMAHA<br>ROCKVILLE<br>SACRAMENTO  | NORWICH<br>PHILADELPHIA<br>SEATTLE<br>FREDERICKTOWN<br>HIGHLAND  | METAIRIE<br>PLAIN<br>BOISE<br>ANCHORAGE<br>CINCINNATI  | HOUSTON<br>HOUSTON<br>MILWAUKEE<br>MERIDEN<br>MERIDEN  | ESCONDIDO<br>LAS PIEDRAS<br>KENNESAW<br>KENNESAW<br>FRAMINGHAM  | CAMBRIDGE<br>DILLSBURG<br>MILAN<br>MC LEAN<br>CHARLESTON  | COLUMBIA<br>SEATTLE<br>PHOENIX<br>EDMOND<br>HUDSON  | FORT WASHINGTON<br>LATHAM<br>ALTADENA<br>RESEARCH TRI. PK<br>FAIRFAX  | SEATTLE<br>JACKSON<br>LEXINGTON<br>MIDDLETOWN<br>KANSAS CITY  | OKLAHOMA CITY<br>TULSA<br>FRESNO<br>SAINT LOUIS<br>DES MOINES   |
|   | Company                | 99* KIEWIT PACIFIC CO.<br>90* KINCO INC<br>56 KIRKHAM MICHAEL & ASSOC NEB<br>23 KIRLIN, JOHN J INC<br>35 KLEINFELDER, INC | 46 KLEWIN, C. R., INC. 58 KLING-LINDQUIST PARTNR INC. 55 KNIK CONSTRUCTION CO., INC. 57 KOKOSING CONSTRUCTION COMPANY, 58 KORTE CONSTRUCTION COMPANY | 76 KOSTMAYER CONSTRUCTION, INC.<br>58 KRAEMER, EDWARD & SONS INC.<br>54 KREIZENBECK CONSTRUCTORS, INC.<br>51 KUMIN ASSOCIATES INC. | 23* LAIDLAW ENVIRONMENTAL SERVICES<br>27* LAIDLAW ENVIRONMENTAL SVCS FS<br>55 LANDMARK CONSTRUCTION INC<br>55 LANE CONSTRUCTION CORP<br>49 LANE CONSTRUCTION CORPORATION | 54 LANTHIER, R J CO INC<br>57 LAS PIEDRAS CONSTRUCTION CORP<br>54* LAW ENGINEERING & ENVMTL SVCS<br>52 LAW ENVIRONMENTAL INC<br>16 LICHTENSTEIN, A G & ASSOCIATES | 29 LITTLE, ARTHUR D INC<br>4 LOBAR INC<br>75 LOCKHEED MARTIN ORDNANCE SYSTE<br>71 LOGISTICS MANAGEMENT INST<br>71 LS3P ARCHITECTS | 57 LUHR BROS INC<br>56 LUMPKIN INC<br>55 M G C CONTRACTORS, INC.<br>55 M. L. YOUNG CONSTRUCTION CORP<br>55 MADSEN-JOHNSON CORPORATION | 77* MAIDA ENGINEERING INC<br>36 MALE C I ASSOCIATES PC<br>11 MALLCRAFT INC<br>11 MAN TECH ENVIRONMENTAL TECHNOL<br>18 MANHATTAN CONSTRUCTION CO | 3 MANSON CNSTR & ENGRG CO 8 MAPTECH INC 100 MASON & HANGER ENGINEERING, 13* MASON & HANGER-SILAS MASON COM 17 MASSMAN CONSTRUCTION CO | MATHERLY MECHANICAL CONTRS<br>MATRIX SERVICE COMPANY<br>MAULDIN-DORFMEIER CONSTRUCTION<br>MAXIM TECHNOLOGIES INC<br>MC ANINCH CORPORATION |
|   | CODE                   | 006705<br>005399*<br>005066<br>007623<br>006705   | 007546<br>005058<br>004635<br>007535   | 006876<br>004358<br>006534<br>004831<br>004690   | 004923*<br>007027*<br>005235<br>004155<br>007349   | 004764<br>005367<br>006744*<br>004252<br>005416   | 006129<br>006974<br>000695<br>007271<br>005101  | 000667<br>006536<br>007645<br>007665<br>004925  | 005947*<br>007386<br>006231<br>006951<br>007238   | 001773<br>005418<br>004926<br>000703*   | 007324<br>006131<br>007673<br>005320<br>004088  |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-1.

| 41 's              | 00000   | 00000  | 00000   | 0.0000  | 00000   | 00000   | 00000   | 00000  | 00000  | 00000  |
|--------------------|---|--|---|---|---|---|---|--|--|--|
| HBCU/MI S          | 00000   | 00000  | 00000   | 00000   | 00000   | 00000   | 00000   | 00000  | 00000  | 00000  |
| ned Bus.           | 0.0<br>7.9<br>13.5<br>0.0   | 5.6<br>0.0<br>27.0<br>0.0<br>15.5  | 21.1<br>4.7<br>20.2<br>0.0<br>83.5  | 0.0<br>0.1<br>1.8<br>16.0   | 15.2<br>2.5<br>1.4<br>6.3   | 0.0000.0  | 0.0000  | 99.8<br>0.0<br>1.3<br>22.1   | 22.1<br>0.0<br>0.0   | 7.00.04<br>0.00.00<br>0.00.00  |
| Women-Owned Bus    | 3,298<br>13<br>181  | 31<br>0<br>892<br>0<br>322   | 299<br>369<br>105<br>220  | 5<br>5<br>854<br>854  | 2,150<br>894<br>74<br>24  | 0<br>0<br>892<br>172-   | 289<br>0<br>0<br>0  | 100<br>0<br>15<br>18<br>57   | 169<br>24<br>0<br>92<br>0  | 16<br>0<br>0<br>7<br>253   |
| dv. Bus.           | 14.4<br>14.0<br>0.0   | 94.4<br>0.0<br>32.5<br>14.5  | 19.4<br>33.7<br>28.4<br>6.0<br>90.0   | 0.0<br>6.8<br>4.5<br>33.9   | 30.4<br>3.5<br>16.9<br>8.8  | 90.2<br>0.0<br>42.3<br>2.9  | 0.9<br>0.0<br>0.0<br>25.0   | 0.01<br>0.05<br>0.00<br>0.00   | 18.5<br>100.0<br>45.0<br>0.0   | 36.5<br>0.0<br>61.0<br>32.9  |
| Sm. Disadv. Bus    | 5,990<br>33<br>188  | 526<br>0<br>2<br>42<br>303   | 2,673<br>147<br>246<br>237  | 4,063<br>13<br>1,805  | 4,303<br>1,260<br>1,897<br>33   | 574<br>0<br>0<br>7,055  | 50<br>2<br>0<br>0<br>157  | 425<br>6<br>25<br>0  | 883<br>0<br>60<br>1,030  | 214<br>0<br>0<br>90<br>807   |
| Business<br>PCT    | 100.0<br>100.0<br>94.9<br>97.7<br>65.0  | 100.0<br>0.0<br>90.4<br>87.0<br>24.9   | 29.4<br>82.7<br>91.5<br>100.0<br>93.1   | 0.0<br>54.9<br>17.9<br>73.8<br>67.6   | 19.8<br>49.6<br>32.6<br>90.7<br>100.0   | 100.0<br>63.8<br>0.0<br>62.5<br>61.4  | 77.8<br>70.1<br>0.0<br>55.3<br>100.0  | 100.0<br>20.3<br>70.8<br>83.2<br>46.2  | 92.4<br>69.5<br>100.0<br>81.1<br>0.0   | 57.3<br>0.0<br>94.0<br>100.0<br>94.8   |
| Small B            | 41,549<br>2,236<br>1,315<br>1,315   | 2,982<br>2,982<br>113<br>519   | 417<br>6,554<br>4,092<br>4,245  | 32,772<br>53<br>53<br>3,607   | 90<br>7,016<br>11,620<br>4,828<br>382   | 636<br>691<br>0<br>10,420<br>784  | 4,423<br>189<br>0<br>661<br>628   | 100<br>524<br>812<br>1,156   | 4,416<br>74<br>60<br>1,856   | 336<br>0<br>7<br>7<br>148<br>2,330   |
| Total<br>\$AMT     | 54<br>2,356<br>2,356<br>1,346<br>1,412  | 557<br>3,298<br>130<br>2,082   | 1,419<br>7,924<br>7,924<br>4,092<br>263   | 59,677<br>298<br>68<br>5,333  | 456<br>14, 146<br>35, 608<br>5,325<br>382   | 1,084<br>1,084<br>16,665<br>1,277   | 5,685<br>269<br>1,195<br>628  | 100<br>1,177<br>1,389<br>1,389   | 4,777<br>107<br>2,290<br>42  | 587<br>249<br>7<br>148<br>2,457  |
| K E X WI<br>⊢≻⊄ MI |   | ~~~~   |   |   | ~~~~  | ~~~~~   |   | ~~~~~  |  | Z>ZZZ  |
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| City               | WILMINGTON<br>AUGUSTA<br>RANCHO CORDOVA<br>BOISE<br>GOLDEN  | PAGO PAGO<br>BELTSVILLE<br>CORAOPOLIS<br>AURORA<br>WAKEFIELD   | WAKEFIELD<br>THOUSAND OAKS<br>NEW ORLEANS<br>TREMONT<br>HONOLULU  | LONG BEACH<br>CINCINNATI<br>SALT LAKE CITY<br>ANCHORAGE<br>WALNUT CREEK   | BELLEVUE<br>BOISE<br>COLORADO SPRIN<br>MINNEAPOLIS<br>FREMONT   | LEXINGTON<br>PUEBLO<br>BUTTE<br>HONOLULU<br>TEMPLE  | OAK BROOK<br>BROWNSVILLE<br>JACKSON<br>TOPEKA<br>VIRGINIA BEACH   | BOSTON<br>ATLANTA<br>CHESAPEAKE<br>NORFOLK<br>BEDFORD  | SAN ANTONIO<br>SACRAMENTO<br>NAPA<br>NAPA<br>CINCINNATI  | EAST SYRACUSE<br>CHARLOTTE<br>FAIRFAX<br>SAN DIEGO<br>MCLEAN   |
| Company            | MC KIM & CREED ENGINEERS PA<br>MC KNIGHT CONSTRUCTION CO INC<br>MC LAREN/HART ENWHIL ENGRG<br>MCALVAIN CONSTRUCTION INC<br>MCC CONSTRUCTION CORPORATION | MCCONNELL DOWELL AMERICAN SAMO MCGAUGHAN, A S CO, INC MELLON STUART CONSTRUCTION, IN MERRICK & CO METCALF & EDDY INC | METCALF & EDDY INC<br>METRIC CONSTRUCTION CO, INC<br>MEYER, VERNON F & ASSOCIATES<br>MIDWEST FOUNDATION CORPORATION<br>MITSUNAGA & ASSOCIATES INC | MOFFATT & NICHOL ENGINEERS MONARCH CONSTRUCTION COMPANY MONTGOMERY WATSON MONTGOMERY WATSON AMERICAS, MONTGOMERY WATSON AMERICAS, | MONTGOMERY WATSON AMERICAS,<br>MORRISON KNUDSEN CORP<br>MORTENSON M A COMPANY<br>MORTENSON M A COMPANY<br>MOSSER CONSTRUCTION, INC. | MOUNTAIN ENTERPRISES, INC.<br>MOUNTAIN STATES SHEET METAL,<br>MSE INC<br>MURPHY, G W CONSTRUCTION CO<br>MW BUILDERS | NATCO LIMITED PARTNERSHIP NATIONAL ELECTRIC COIL NEEL-SCHAFFER, INC NEOSHO CONSTRUCTION CO INC NES GOVERNMENT SERVICES INC. | NEW ENGLAND DACONESS HOSPITAL NEWCOMB & BOYD I NORFOLK DREDGING CO, INC NORFOLK SHPBLDING DRYDOCK CORP NORMANDEAU ASSOCIATES INC | NORTH AMERICAN MECHANICAL SVCS<br>NORTHWEST HYDRAULIC CONS<br>NOVA GROUP, INC<br>NOVA GROUP, INC<br>NUTING H C COMPANY | ODELL ASSOCIATES INCODELL ASSOCIATES INCODELL ASSOCIATES INCODEN ENWAIL & ENRGY SVC COOGDEN ENWAIL & ENRGY SVCS COOGDEN SUPPORT SERVICES, INC. |
| CODE               | 005002<br>004931<br>005054<br>007296<br>007030  | 006850<br>005464*<br>007267<br>005203<br>002633  | 005642<br>007069<br>004929<br>005419<br>00567   | 005104<br>003579<br>004089<br>004789<br>004816  | 005646<br>004930<br>001380<br>005105<br>003557  | 007359<br>007378<br>005319<br>005536<br>004747  | 002904<br>007450<br>005364<br>007544<br>007218  | 007470<br>007591<br>005852*<br>007468<br>005207  | 004568<br>007675<br>005290<br>004744<br>006378   | 006978*<br>006841<br>006828<br>004841<br>005893  |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-1.

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|   | HBCU/MI'S<br>SAMT PCT | 00000   | 00000  | 00000  | 00000  | 00000   | 00000  | 00000  | 00000  | 00000  | 00000   |  |
|   | HBCU,<br>SAMT         | 00000   | 00000  | 00000  | 00000  | 00000   | 00000  | 00000  | 00000  | 00000  | 00000   |  |
|   | ned Bus.              | 0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0,000<br>0<br>0,000<br>0<br>0,000 | 0.00   | 7.000+0<br>0.00  | 3.2000   | 0.0000  | 24.6<br>0.0<br>0.0<br>77.9   | 00000  | 23.000.00  | 0.0<br>0.0<br>0.0<br>8.8   | 0.0<br>3.7<br>0.0<br>0.0<br>0.0   |  |
|   | Women-Owned Bus       | 5,132   | 208<br>208<br>260<br>260   | 400M0  | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 670<br>00<br>00                                   | 582<br>0<br>0<br>0<br>33   | 227<br>227<br>19<br>0  | 00080  | 0<br>0<br>0<br>0<br>229  | 6<br>0<br>498<br>7<br>25  |  |
|   | IV. Bus.              | 73.7<br>60.0<br>5.2<br>0.0  | 0.0<br>1.4<br>1.7<br>1.5<br>1.8  | 7.40.0<br>0.00.0   | 35.25<br>3.25<br>39.6  | 5.4<br>6.6<br>0.0<br>0.0                          | 6.6<br>0.0<br>11.2<br>22.1   | 7.7<br>7.0<br>7.0<br>5.8   | 0.0<br>17.3<br>2.7<br>4.1                        | 0.0<br>0.0<br>0.0<br>8.8   | 0.00  |  |
|   | Sm. Disadv.           | 7,222<br>254<br>58<br>3,163   | 24<br>463<br>355<br>335  | V4000  | 25<br>10<br>317<br>724   | 11<br>86<br>0<br>0                                | 156<br>0<br>115  | 61<br>965<br>231<br>149<br>0   | 0050   | 0<br>0<br>0<br>229   | 0<br>0<br>0<br>0<br>0   |  |
| ) | Business<br>PCI       | 68.6<br>76.0<br>60.0<br>53.5<br>0.0   | 0.0<br>24.1<br>99.7<br>96.1  | 50.5<br>51.1<br>16.5<br>100.0  | 0.0<br>77.6<br>31.4<br>60.5  | 89.9<br>22.8<br>17.2<br>0.0<br>99.4               | 90.5<br>0.0<br>100.0<br>100.0  | 76.7<br>47.6<br>95.4<br>23.8<br>93.9   | 0.0<br>53.2<br>100.0<br>85.7                     | 0.0<br>0.0<br>0.0<br>0.0<br>93.0   | 2.3<br>50.2<br>32.0<br>46.6   |  |
|   | Small Bu              | 32,198<br>262<br>58<br>32,370   | 2,873<br>4,458<br>6,959  | 25<br>0<br>185<br>185  | 350<br>45<br>5,044<br>1,221  | 1,210<br>26<br>0<br>383                           | 2,143<br>0<br>1,021<br>42  | 2,786<br>3,185<br>3,125<br>613<br>2,331  | 298<br>292<br>552<br>553                         | 0<br>0<br>0<br>246   | 56<br>0<br>6,765<br>944<br>1,352  |  |
|   | Total<br>\$AMT        | 46,919<br>345<br>97<br>60,560<br>0  | 589<br>2,881<br>4,640<br>6,959   | 256<br>67<br>0<br>152<br>185   | 0<br>450<br>145<br>8,337<br>1,828  | 196<br>5,308<br>152<br>0<br>385                   | 2,368<br>0<br>1,021<br>42  | 3,634<br>6,686<br>3,275<br>2,572<br>2,482  | 5<br>7<br>86<br>292<br>64                        | 0<br>0<br>0<br>0<br>264  | 2,426<br>0<br>13,469<br>2,947<br>2,901  |  |
| 1 | -> <b>с</b> ш         | 2222>   | 00000  | 00000  | 2222   | <u> </u>  | <u> </u>   | ممممم  | aawaa  |  | <b>a</b> aaaa   |  |
| • |                       | HHH H B   | MENOD  | H&XXXO<br>SNNNN  | CONTA  | X A X X X X                                       | MIERK  | AR CAN Y N Y N Y N Y N   | AN Y N N GA N N N                                | CALCE  | YZXXX<br>XDXX<br>XXXXX  |  |
|   | City                  | FINDLAY<br>HILO<br>HONOLULU<br>INDEPENDENCE<br>TUCKER   | IDAHO FALLS<br>FULTON<br>KIRKLAND<br>KIRKLAND<br>GREAT FALLS                                     | HONOLULU<br>PORTLAND<br>HERNDON<br>WINCHESTER<br>DENVER  | MINNEAPOLIS<br>LUBBOCK<br>PRINCETON<br>PASADENA<br>ONTARIO   | GLEN ELLYN<br>MEMPHIS<br>LOUISVILLE<br>WOODBRIDGE | ELIZABETHTOWN<br>FRAMINGHAM<br>GIG HARBOR<br>REINBECK<br>GAITHERSBURG  | WAUKEGAN<br>PINE BLUFF<br>ANAHEIM<br>WHITE PLAINS<br>BURLINGTON  | DOTHAN<br>DOTHAN<br>SUMNER<br>VIENNA,<br>ATLANTA | SEATTLE<br>UPLAND<br>BATON ROUGE<br>WILKES BARRE<br>LAKEWOOD   | SYRACUSE<br>ANCHORAGE<br>AUSTIN<br>ROCKVILLE<br>PASADENA  |  |
|   | Company               | OHM REMEDIATION SERVICES CORPOKAHERA & ASSOCIATES INC<br>OKITA, KUNIMITSU & ASSOC.,<br>OLIN CORP/LAKE CITY ARMY AMMO<br>OLIVER, DEAN & ASSOCIATES INC   | ORMOND CONSTRUCTION COMPANY OSAGE CONSTRUCTORS, INC OSBORNE CONSTRUCTION COMPANY OSBORNE-SAC J/V | P R C ENVIRONMENTAL MANAGEMENT<br>PACIFIC ENGINEERING CORP<br>PACIFIC ENVIRONMENTAL SERVICES<br>PALMER ENGINEERING CO<br>PARK CONSTRUCTION COMPANY | PARK CONSTRUCTION COMPANY PARKHILL SMITH & COOPER INC PARSONS BRINCKERHOFF QUADE & D PARSONS ENGINEERING SCIENCE PASCAL & LUDWIG ENGINEERS |   | PENCE, HOWARD W INC PERLAND ENVIRONMENTAL TECH PERROW, WADE CONSTRUCTION INC PETERSON CONTRACTORS INC PHOTO SCIENCE, INC | PICKUS CONSTRUCTION AND EQP CO<br>PINE BLUFF SAND & GRAVEL COMPA<br>PINNER CONSTRUCTION CO INC<br>PIRNIE MALCOLM INC<br>PIZZAGALLI CONSTRUCTION CO |  | PT/CCHO (JOINT VENTURE) PW CONSTRUCTION INC. PYBLEN AND ODOM, INC. QUAD THREE GROUP, INC. QUANTALEX INC. | QUINLIVAN, PIERIK & KRAUSE<br>R & M CONSULTANTS INC<br>RADIAN INTERNATIONAL, LLC<br>RADIANT INTL<br>RAMEX CONSTRUCTION CO INC |  |
|   | CODE                  | 005024<br>005404<br>005403<br>000846<br>006072  | 007310<br>005401*<br>003926<br>006166<br>006140  | 004223<br>005236*<br>006575<br>006379<br>007644  | 004933<br>004694<br>005273<br>005622<br>007676   | 006130<br>003602<br>007636<br>006107<br>005653    | 005603<br>004846<br>005996<br>006539<br>006370   | 007705<br>004152<br>004411<br>005690<br>004620   | Ar .   | 007297<br>007648<br>006879<br>007328<br>004787   | 007549<br>005137<br>006707<br>007406<br>004732  |  |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-1.

| HBCU/MI'S<br>\$AMT                      | 0.000                                   | 00000   | 00000                                  | 00000                                  | 00000                                    | 00000                                  | 00000                                    | 00000                                   | 00000                                 | 00000  |
|---|---|---|--|--|--|--|--|---|---------------------------------------|--|
| HBCU/I                                  | 32000                                   | 00000   | 00000                                  | 00000                                  | 00000                                    | 00000                                  | 00000                                    | 00000                                   | 00000                                 | 00000  |
| ned Bus.<br>PCI                         | 0.072.0                                 | 0.05.30   | 7.0<br>16.8<br>23.4                    | 16.7<br>17.8<br>0.0                    | 400-0<br>0.000.0                         | 0.00                                   | 0.35.20                                  | 5.000.4<br>0.000.4                      | 77.7<br>10.0<br>0.0<br>13.2<br>26.5   | 15.8<br>0.0<br>0.0<br>0.0                    |
| Women-Owned Bus                         | 1,144                                   | 1,629<br>262<br>0                                 | 410<br>252<br>0<br>123<br>1,163        | 136<br>6<br>0                          | 22 <i>7</i><br>0<br>0<br>178             | 0<br>0<br>9<br>0<br>0                  | 255<br>255<br>157<br>0                   | 43<br>0<br>0<br>0<br>31                 | 362<br>3<br>2,010<br>3,129            | 1,066<br>0<br>500<br>0                       |
| idv. Bus.                               | 3.2<br>26.9<br>45.1<br>0.0              | 82.4<br>17.9<br>6.2<br>0.0<br>13.4                | 8.6<br>20.0<br>7.3<br>4.0              | 0.0<br>2.6<br>17.8<br>0.0              | 15.8<br>100.0<br>1.2<br>0.0              | 0.0<br>0.0<br>8.7<br>7.3<br>12.3       | 12.7<br>3.6<br>4.3<br>5.6<br>0.0         | 3.9<br>0.0<br>41.0<br>0.0<br>1.4        | 35.6<br>0.0<br>1.0<br>17.5            | 2000<br>2000<br>2000<br>2000<br>2000         |
| Sm. Disadv. Bus                         | 1,293<br>18<br>127<br>0                 | 1,787<br>1,787<br>275<br>0                        | 892<br>563<br>157<br>53<br>200         | 0000                                   | 850<br>43<br>16<br>215<br>0              | 1100<br>140<br>1100                    | 865<br>100<br>2<br>260<br>260            | 32<br>0<br>72<br>11                     | 60<br>12<br>0<br>146<br>2,062         | 66<br>100<br>112                             |
| Business<br>PCT                         | 35.7<br>100.0<br>74.6<br>0.0            | 100.0<br>64.7<br>70.1<br>100.0<br>92.2            | 61.4<br>61.6<br>78.5<br>33.6<br>88.3   | 100.0<br>42.5<br>31.8<br>0.0           | 99.1<br>36.7<br>100.0<br>61.6<br>49.4    | 84.8<br>0.0<br>29.8<br>15.5<br>59.8    | 59.1<br>47.1<br>81.6<br>67.2<br>0.0      | 57.1<br>100.0<br>100.0<br>100.0<br>83.0 | 75.2<br>0.0<br>46.7<br>99.6           | 99.3<br>0.0<br>33.3<br>20.5<br>29.7          |
| Small E                                 | 14,640<br>67<br>210                     | 824<br>6,444<br>3,107<br>7715<br>107              | 6,334<br>4,330<br>616<br>246<br>4,388  | 1,020                                  | 5,318<br>116<br>11,390<br>11,390         | 355<br>0<br>37<br>146<br>248           | 4,016<br>1,306<br>3,127                  | 463<br>561<br>175<br>27<br>639          | 422<br>26<br>0<br>7,121<br>11,767     | 6,706<br>10,000<br>1,169                     |
|   |   |   |  |  |  |  |  |   |                                       |  |
| Total<br>\$AMT                          | 41,013<br>67<br>282<br>0                | 9,962<br>4,432<br>715<br>116                      | 10,318<br>7,029<br>785<br>731<br>4,970 | 2,400<br>35<br>0<br>0                  | 5,366<br>318<br>16<br>18,476<br>24       | 419<br>126<br>942<br>415               | 6,792<br>2,776<br>4,656<br>0             | 811<br>561<br>175<br>77<br>769          | 465<br>35<br>15,252<br>11,812         | 6,751<br>30,000<br>3,940                     |
| T<br>Y<br>P Total<br>E <u>\$AMT</u>     | P 41,013<br>P 67,013<br>P 282<br>P 0    | 94  | 0000                                   | P 2,400<br>P 2,400<br>P 0              | P 5,366<br>P 318<br>P 18,476<br>P 18,476 | P 419<br>P 126<br>P 942<br>P 415       | P 6,792<br>P 2,776<br>P 4,656<br>P 4,656 | P 811<br>P 561<br>P 175<br>P 769        | P 465<br>35<br>P 15,252<br>P 11,812   | P 6,751<br>P 30,000<br>P 3,940               |
| R T<br>M Y<br>K P Total<br>ST S E \$AMT |   | 9.4   |  | ~~~~                                   |  |  |  |   |                                       |  |
| ኤጀፖል!<br>⊢≻ሞጠ                           | ~~~~<br>~~~~~                           | SSSSS<br>GGGGG                                    | ~~~~~                                  |  | 222ZZ                                    | 2222<br>2>222                          | 22222                                    | 22222                                   | 2222Z                                 |  |
| 2]<br>► Σ ≅ ⊼ လ <br>⊢ ≻ 9 m             | N X X X X X X X X X X X X X X X X X X X | KY N P SC N P P A N P N P N P N P N P N P N P N P | CA N P CA N P SC N P IL N N P IL N N P | LLS GAN P<br>CAN P<br>FL N P<br>GA Y P | A S W W W W W W W W W W W W W W W W W W  | AAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAA | A Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z Z  | A A B B B B B B B B B B B B B B B B B B | C C C C C C C C C C C C C C C C C C C | S IL N P I I I I I I I I I I I I I I I I I I |

Table III-1. Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996

Army Detail Listing

| HBCU/MI'S<br>SAMT     | 00000   | 00000  | 00000   | 00000   | 00000   | 00000  | 00000   | 00000  | 00000   | 00000  |
|-----------------------|---|--|---|---|---|--|---|--|---|--|
| Women-Owned Bus.      | 0 0.0<br>0 0.0<br>1 29.4<br>4 24.0<br>0 0.0   | 6 4.5<br>6 7.3<br>0 0.0<br>0 0.0   | 0.0<br>0.0<br>0.0<br>0.0<br>0.0<br>0.0  | 21.9<br>0 0.0<br>3 3.5<br>0.0<br>0.0  | 8 17.2<br>15.1<br>13.6<br>0 0.0<br>0.0  | 22 8.9 10.3 8.4 6.0 0.0 0.0  | 0 0.0<br>0 0.0<br>0 0.0<br>0 0.0  | 0 0.0<br>4 9.2<br>8 7.7<br>0 0.0<br>4.8  | 46.2<br>46.2<br>2 8.4<br>11.0   | 8 1.4 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0  |
| Women<br>\$AM         | 3,814   | 1,866<br>3,515<br>0  | 0<br>0<br>0<br>0  | 40<br>4 4 4<br>0 0 0  | 258<br>349<br>341<br>0  | 72<br>118<br>880<br>138<br>0   | ľ   | 954<br>3,828<br>0<br>858   | 1,491<br>532<br>521<br>521  | 18<br>0<br>249<br>0<br>0   |
| Sm. Disadv. Bus.      | 3,00<br>19,00<br>19,00<br>0.0   | 10.0<br>10.4<br>7.7<br>14.0<br>0.0   | 92.7<br>62.5<br>0.0   | 27.6<br>0.0<br>17.3   | 27.2<br>2.23.4<br>2.23.4  | 21.5<br>0.0<br>3.6<br>16.2   | 10.0<br>10.7<br>20.0<br>20.2  | 61.0<br>2.9<br>12.3<br>0.0<br>1.0  | 0.3<br>46.2<br>25.3<br>11.2   | 8.0<br>7.0<br>7.0<br>0.9<br>60.8   |
| Sm. Disa              | 3<br>14<br>3,147  | 4,316<br>3,681<br>257  | 2,245<br>2,245<br>0   | 50<br>0<br>115<br>0   | 369<br>369<br>272<br>6  | 174<br>0<br>380<br>267<br>0  | 952<br>0<br>0<br>0  | 28<br>302<br>6,112<br>181  | 1,492<br>1,610<br>1,533   | 104<br>16<br>422<br>5<br>161   |
| Business              | 22.5<br>0.0<br>91.7<br>67.8   | 89.2<br>89.9<br>93.9<br>51.8   | 30.3<br>97.0<br>64.6<br>100.0   | 100.0<br>0.0<br>21.7<br>0.0   | 36.2<br>100.0<br>100.0<br>65.8  | 89.5<br>100.0<br>69.1  | 70.0<br>0.0<br>48.4<br>0.00<br>100.0  | 63.2<br>72.2<br>76.5<br>54.6   | 50.6<br>80.8<br>72.1<br>70.3  | 95.4<br>24.5<br>78.7<br>100.0<br>97.2  |
| Small<br>\$AMT        | 23<br>0<br>36<br>10, 788  | 37,217<br>44,995<br>0  | 237<br>2,355<br>2,355<br>181  | 121<br>109<br>144<br>0  | 811<br>887<br>2,511<br>1,159  | 1,024<br>10,481<br>1,139   | 1,209<br>4,295<br>28  | 29<br>7,477<br>26,644<br>8,686<br>9,800  | 120<br>285<br>2,328<br>4,470<br>1,908   | 1,234<br>38<br>4,731<br>257  |
| Total<br>SAMT         | 103<br>0<br>39<br>15,910  | 41,397<br>47,914<br>1,834  | 32<br>781<br>2,428<br>466<br>181  | 182<br>109<br>0<br>663<br>0   | 1,500<br>2,450<br>2,511<br>1,159  | 809<br>1,144<br>10,481<br>1,649  | 1,727<br>8,876<br>0<br>28   | 46<br>10,361<br>49,581<br>11,351<br>17,944   | 237<br>3,228<br>6,363<br>4,752  | 1,294<br>154<br>6,011<br>289<br>264  |
| ~ E X NI<br>⊢ ≻ G III | ~~~~  |  |   |   | 00000   | ~~~~   | vaaaa<br>ZZZZZ  |  | ~~~~  | 222ZZ  |
| St                    | FYFAS   | 윤도도로로  | SZEZE   | SSESS   | N AK AK   | AZ X MA  | CAGGE   | AF074  | SASAS   | <b>EGK</b> BL  |
| Sity                  | NASHVILLE<br>HOUSTON<br>LANSING<br>SAN DIEGO<br>ATLANTA   | SPRINGFIELD<br>WINTER PARK<br>SELMA<br>COCOA<br>CORAL GABLES   | SACRAMENTO<br>FALLS CHURCH<br>AIEA<br>MUSCATINE<br>CINCINNATI   | ATLANTA<br>COLUMBIA<br>COLUMBUS<br>REDDING<br>ENGLEWOOD   | BOSTON<br>SAN FRANCISCO<br>ANCHORAGE<br>EAST SYRACUSE<br>HADDON HEIGHTS   | POTISTOWN<br>BOSTON<br>LOUISVILLE<br>TUCSON<br>TUCSON  | WAUKESHA<br>MARYLAND HEIGH<br>MARYLAND HEIGHTS<br>MARYLAND HEIGHTS<br>COSTA MESA                                    | BOSTON<br>KALISPELL<br>ARVADA<br>NEW YORK<br>WAKEFIELD   | READING<br>CHANTILLY<br>LOS ANGELES<br>FORT HOOD<br>PASADENA                          | DOYLINE<br>SAVANNAH<br>VANCOLVER<br>TOLEDO<br>TACOMA   |
| Company               | SMITH SECKMAN REID, INC<br>SMITH, WILBUR ASSOCIATES DEL<br>SNELL ENVIRONMENTAL GROUP INC<br>SOLTEK OF SAN DIEGO<br>SOUTHERN ENGINEERING COMPANY | SOUTHWEST MISSOUR! STATE UNIV<br>SOVRAN CONSTRUCTION COMPANY<br>SPAW GLASS CONSTRUCTION CORP<br>SPEEGLE CONSTRUCTION INC<br>SPILLIS CANDELA & PARTNERS | SPINK CORPORATION<br>SRA TECHNOLOGIES, INC.<br>STAN'S CONTRACTING INC<br>STANLEY CONSULTANTS INC<br>STERLING MEDICAL ASSOCIATES | STEVENS & WILKINSON OF GEORGIA<br>STEVENS & WILKINSON OF SC<br>STILSON & ASSOCIATES, INC<br>STIMPEL WIEBELHAUS ASSOCIATES<br>STONE & WEBSTER ENGRG CORP | STONE & WEBSTER ENGRG CORP<br>STONE, MARRACCINI & PATTERSON<br>STRAND HUNT CONSTRUCTION, INC<br>STRUCTURAL ASSOCIATES INC<br>STUVVESANT DREDGING CO | STV GROUP INC<br>SUFFOLK CONSTRUCTION COMPANY<br>SULLIVAN & COZART, INC<br>SUNDI CORP<br>* SUNDI-ACTUS A JOINT VENTURE | SVEDALA INDUSTRIES, INC<br>SVERDRUP CIVIL INC<br>SVERDRUP CIVIL INC<br>SVERDRUP CIVIL, INC.<br>SVERDRUP CORPORATION | SVERDRUP CORPORATION SWANK ENTERPRISES SWINERTON & WALBERG CO SYSKA & HENNESSY INC T L T CONSTRUCTION CORP | TASC INC<br>TECHLAW INC<br>TECHNICAL MANAGEMENT SERVICES,<br>TESCO<br>TETRA TECH, INC | THIOKOL CORPORATION/ORDNANCE O<br>THOMAS & HUTTON ENGRG CO<br>THOMPSON METAL FAB INC<br>TOLTEST INC<br>TOLTEM ELECTRIC OF TACOMA INC |
| CODE                  | 006165<br>004981*<br>007438<br>007604<br>007618   | 006367<br>006377<br>002720<br>007615<br>007526   | 007543<br>004145<br>006317<br>005620<br>007457  | 005525<br>005635<br>006750<br>007605<br>007307  | 006033<br>007039<br>007242<br>004619<br>006831*   | 007404<br>007184<br>005343<br>007649<br>003675*  | 003928<br>007108<br>006827<br>006607<br>007677  | 006032<br>006141<br>005111<br>007650<br>007682   | 007128<br>005283<br>007674<br>005478<br>005753  | 001035<br>005634<br>007218<br>004941<br>006010   |

Companies Participating in the DoD Subcontracting Program: Table III-1.

Period Covered: Oct 1995 - Sep 1996

Army Detail Listing

| HBCU/MI'S                          | 00000   |   | 00000   |   | 00000   | 00000                                    | 00000  | 00000  | 00000   | 00000                                      |
|------------------------------------|---|---|---|---|---|--|--|--|---|--|
| Women-Owned Bus.<br><u>\$AMT</u>   | 0 0.0<br>17 48.6<br>0 0.0<br>865 10.4                                   | 163 56.1<br>55 35.1<br>0 0.0<br>200 11.5              | 0 0.0<br>8 17.1<br>1,224 6.2<br>0.0<br>3 0.5  | 00004   | 00000   | 0 0.0<br>129 17.4<br>501 56.4<br>0 0.0   | 164 79.4<br>5 0.7<br>29 4.4<br>584 3.9<br>252 19.1           | 147 3.2<br>730 5.7<br>101 1.3<br>0 0.0             | 774 28.5<br>238 5.5<br>0 0.0<br>0 0.0<br>15 9.3 | 18 100.0<br>0 0.0<br>0 0.0<br>1 0.8<br>0.0 |
| Sm. Disadv. Bus. W<br><u>\$AMI</u> | 0 0.0<br>19 54.8<br>0 0.0<br>,151 26.0<br>61 1.9                        | 50 17.3<br>137 87.5<br>10 13.7<br>0 0.0<br>1,530 88.5 | 268 1.4<br>0 0.0<br>1.4<br>1.2 2.3  | £0402<br>4.0000<br>4.0000                       | 0.0<br>0.0<br>0.0<br>0.0<br>0.0<br>0.0<br>0.0<br>0.0          | 0 0.0<br>0 0.0<br>0 0.0<br>214 10.9      | 10 4.9<br>22 3.0<br>29 4.4<br>207 1.4<br>318 100.0           | 11 0.2<br>592 4.6<br>271 3.6<br>50 19.8<br>19 71.3 | 129 4.8<br>,042 24.2<br>0 0.0<br>0 0.0<br>0 0.0 | 0 0.0<br>15 67.2<br>26 15.1<br>0 0.0       |
| Business<br>PCT                    | 100.0<br>161.8<br>0.0<br>97.0<br>34.7                                   | 75.00.00<br>100.00<br>100.00                          | 0.0<br>23.0<br>43.0<br>40.7<br>28.3   | 49.1<br>0.0<br>100.0<br>58.8<br>67.0            | 00000   | 35.7<br>80.8<br>100.0<br>33.7            | 100.0<br>71.8<br>51.7<br>100.0                               | 13.0<br>57.6<br>54.3<br>69.9<br>73.4               | 72.2<br>84.7<br>0.0<br>58.9<br>25.4             | 100.0<br>0.0<br>67.2<br>88.1<br>0.0        |
| Small<br>SAMI SAMI                 | 2<br>35<br>0<br>0<br>8,288<br>3,240<br>1,125                            | 290 218<br>156 156<br>73 73<br>28 28<br>1,730 1,730   | 0<br>49<br>49,706<br>8,468<br>141<br>519  | 538 264<br>0 0<br>425 425<br>248 146<br>343 230 | 514 514<br>3 3<br>157 157                                     | 739 264<br>888 717<br>6 6 6<br>1,973 665 | 206 206<br>752 540<br>665 665<br>14,966 7,738<br>1,318 1,318 | 12,834 7,395<br>7,595 4,125<br>253 177<br>26 19    | 4,303 3,645<br>0 0<br>12 7<br>159 40            | 18 18 0 0 0 22 152 152 152 0 0             |
|                                    | ω11)  |   |   |   |   |  |  |  |   |  |
| Ω<br>ΣΣΧΝΙ<br>Γ≻ΦΠΙ                | AZAZZ<br>PAZZZ<br>POPPE   | ZXXXX<br>GGGGG  | FARAGE  | M G G G B B G G G G G G G G G G G G G G         | AVAPA<br>AVAR<br>AVAR<br>AVAR<br>AVAR<br>AVAR<br>AVAR<br>AVAR | P P P P P P P P P P P P P P P P P P P    | HZTAN  | MBFPPP<br>MBFPPPPPPPPPPPPPPPPPPPPPPPPPPPPPP        | KANZN<br>YNNZN<br>PPPPP                         | CAXI COM                                   |
|                                    | ~~~~~<br>~~~~~  | ZZZZZ   | ~~~~  | ZZZ>Z   | z>>zz   | zz>>z                                    | ZZZZZ  |  |   | >> z z >                                   |
| ISI                                | FRANCISCO CA Y P<br>DLULU<br>CORD CA N P<br>NKLYN NY Y P<br>OSOR CT N B | ON TX N SRAGE AK N N N N N N N N N N N N N N N N N N  | FARGO ND Y P<br>N. HIGHLANDS, CA Y P<br>HUNTSVILLE AL N P<br>CINCINNATI OH N P<br>MIAMI | ACH CAN N                                       | NJ N<br>PA Y<br>PA Y<br>AL Y<br>NV N<br>NO N                  | A A A N N                                | NATZH  | ER PA  | 84848   | CATE CA                                    |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-1.

|                   | II 's<br>PCT          | 00000   | 0.0   | 0.0                      |
|-------------------|-----------------------|---|---|--------------------------|
|                   | HBCU/MI'S<br>SAMT PCT | 00000   | 000   | 707                      |
|                   | ned Bus.              | 5.7800  | 4.5.2   | 7.5                      |
|                   | Women-Owned Bus       | 0<br>11<br>443<br>29  | 132<br>319<br>150   | 193,264                  |
|                   | dv. Bus.              | 23.3<br>11.8  | 25.3  | 11.3                     |
|                   |                       | 0 0.0<br>0 0.0<br>31 23.3<br>755 12.7<br>63 11.8  | 78<br>475<br>470  | 288,442                  |
|                   | Business              | 100.0<br>40.4<br>56.4<br>97.0   | 90.9<br>64.3<br>63.3  | 9.49                     |
|                   | Small<br>\$AMT        | 3,357<br>3,357<br>3,357   | 3,056<br>9,220<br>1,952   | 1,655,394                |
|                   | Total<br>\$AMT        | 0<br>9<br>131<br>5,954<br>535   | 3,361<br>14,330<br>3,083  | 2,561,743                |
| ⊬ ><br>∝ <b>≥</b> | 조 (V)<br>- 도 III      | ~~~~~   | ZZZ   | 71                       |
|                   | SI                    | <b>₹</b> ដ888   | 888   | Total<br>Reported<br>599 |
|                   | City                  | SEATTLE<br>MIAMI<br>DENVER<br>DENVER<br>DAYTON  | MIDDLETOWN<br>OKLAHOMA CITY<br>RIVERSIDE  | Total<br>Count<br>658    |
|                   | Company               | WJA, P.S., AND BCS (JV) WOLFBERG ALVAREZ & PARTNERS WOODWARD-CLYDE CONSULTANTS WOODWARD-CLYDE FEDERAL SVC INC | WRIGHT R E ENVIRONMENTAL<br>WYNN CONSTRUCTION CO, INC<br>YEAGER, E L CONSTRUCTION CO, |                          |
|                   | CODE                  | 006538<br>005108<br>004745*<br>004769<br>004415   | 006578<br>004457<br>007678  |                          |

#### Section 2

Companies Participating in the DoD Subcontracting Program: Navy Detail Listing

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-2.

Navy Detail Listing

| AI 's<br>PCT         | 00000   | 00000   | 00000  | 00000  | 00000  | 00000  | 00000   | 00000  | 00000   | 00000  |
|----------------------|---|---|--|--|--|--|---|--|---|--|
| HBCU/MI'S            | 00000   | 00000   | 00000  | 00000  | 00000  | 00000  | 00000   | 00000  | 00000   | 00000  |
| ned Bus.             | 001-00  | 5,00<br>2,24<br>0.09<br>0.09  | 58.5<br>0.0<br>0.0   | 12.8<br>0.0<br>28.1<br>1.6<br>0.5  | 0.0<br>0.0<br>0.0  | 0.0000   | 0.00  | 0.0<br>0.0<br>0.0<br>0.0   | 0.0000  | 0.125.6  |
| Women-Owned Bus      | 00 <u>00</u> 00   | 32<br>4<br>5,507<br>0   | 128<br>7<br>13<br>0  | 378<br>0<br>18<br>147<br>548   | 983<br>66<br>114<br>0  | 733<br>1,342<br>28<br>0  | 0<br>964<br>0<br>0  | 0<br>0<br>27<br>0  | 542<br>0<br>1<br>0  | 290<br>3<br>161<br>0   |
| idv. Bus.            | 11.8<br>0.0<br>4.9<br>83.8<br>9.4   | 18.5<br>25.1<br>41.1  | 7.4  | 12000  | 10.8<br>0.0<br>0.0   | 60.6<br>1.0<br>1.0<br>0.0  | 18.1<br>1.2<br>0.0<br>0.3   | 2.5<br>0.0<br>39.6<br>7.0  | 65.3  | 34.3<br>2.9<br>0.1<br>100.0  |
| Sm. Disadv. Bus      | 213<br>213<br>754<br>41   | 2,538<br>2,538<br>1,002   | 390<br>2<br>101<br>0   | 38<br>0<br>0<br>235<br>1,245   | 2,675<br>108<br>174<br>0   | 888<br>99<br>1,407<br>17   | 23<br>780<br>411<br>0<br>39   | 339<br>0<br>35<br>24<br>24   | 436<br>96<br>18<br>0  | 1,777  |
| Business<br>PCT      | 67.3<br>0.0<br>35.8<br>97.5<br>47.0   | 91.5<br>23.0<br>21.3<br>53.0<br>53.0  | 55.1<br>27.3<br>71.8<br>32.8<br>100.0  | 75.8<br>100.0<br>95.3<br>51.7<br>30.6  | 30.8<br>35.2<br>70.4<br>5.3  | 80.0<br>62.2<br>46.9<br>10.2   | 32.8<br>57.8<br>29.6<br>100.0<br>5.6  | 5.6<br>0.0<br>68.6<br>100.0<br>62.9  | 100.0<br>52.7<br>99.6<br>98.5<br>0.0  | 89.8<br>14.2<br>42.3<br>21.6<br>100.0  |
| Small B              | 98<br>0<br>1,541<br>877<br>205  | 1,216<br>5,229<br>6,401<br>1,294  | 2,907<br>34<br>17<br>1,685   | 2,233<br>2<br>61<br>4,743<br>30,791  | 51,708<br>959<br>1,128<br>17   | 9,825<br>101<br>69,430<br>894<br>10  | 2,494<br>3,886<br>11<br>753   | 2,355<br>2,355<br>214  | 2,386<br>4,340<br>1,863<br>1,863  | 4,658<br>2,770<br>2,33<br>24   |
| Total<br>\$AMT       | 146<br>0<br>4,304<br>899<br>436   | 1,330<br>2,307<br>10,122<br>1,627<br>2,441  | 5,274<br>124<br>23<br>5,131  | 2,947<br>2<br>64<br>9,173<br>100,525   | 167, 867<br>2, 726<br>1, 601<br>330<br>11  | 12,284<br>163<br>148,032<br>1,596  | 434<br>4,317<br>13,149<br>13,507  | 13,507<br>3,432<br>162<br>340  | 2,386<br>8,233<br>1,892<br>1,892  | 5, 186<br>104<br>6, 556<br>155<br>24   |
| ∝ E X ΩI<br>⊢ ≻ Φ ШI | ~~~~  | ~~zz>   | ZZZZ@  | 222ZZ  | ~~~~   | 272Z   | ~ Z Z Z Z   | NT T T T   | ~~~~  | Z>>Z>  |
| TS                   | A S I K I   | ESESB   | MC G A A   | TRREA  | MAS  | ZE#EX  | CAN   | SEXES  | M G M E H   | 12181  |
| City                 | RICHMOND<br>ARLINGTON<br>TALLAHASSEE<br>PRIOR LAKE<br>HONOLULU  | KAILUA<br>SAN DIEGO<br>HONOLULU<br>COVINA<br>AGANA  | VIRGINIA BEACH<br>TEMPE<br>ATLANTA<br>RANCHO CORDOVA<br>SILVER SPRING  | JACKSONVILLE<br>MINNEAPOLIS<br>RENTON<br>W. PALM BEACH<br>NEW ORLEANS                                    | GULFPORT,<br>CORAOPOLÍS<br>DALLAS<br>WASHINGTON<br>MOUNT LAUREL  | SAN DIEGO<br>HONOLULU<br>BATH<br>COLUMBUS<br>HOUSTON   | PLYMOUTH MEETING<br>OAK RIDGE<br>SAN FRANCISCO<br>MOLINE<br>WAASHINGTON   | SILVER SPRING<br>UPPER MARLBORO<br>ROCHESTER<br>HONOLULU<br>W SACRAMENTO   | HONOLULU<br>DES MOINES<br>KANSAS CITY<br>GUAM 96921<br>SYRACUSE   | NORTHBROOK<br>SALT LAKE CTY<br>TITUSVILLE<br>SAINT LOUIS<br>HONOLULU   |
| Company              | A-N WEST CO INC ABB ENVIRONMENTAL SERVICES, IN ABBE ENVIRONMENTAL SERVICES, IN ABHE & SVOBODA, INC ALAKA'I MECHANICAL CORPORATION | ALBUQUERQUE UNDERGROUND, INC<br>ALL STAR/S A B JOINT VENTURE<br>ALLSTAR/SAB<br>AMAN ENVIRONMENTAL CONSTRUCTIO<br>AMELCO CORPORATION | * AMERICAN SYSTEMS ENGRG CORP<br>ARIZONA STATE UNIVERSITY<br>ARMOUR CAPE & POND INC<br>ASRC CONTRACTING COMPANY, INC<br>AT&T COMMUNICATIONS, INC | ATLANTIC MARINE, INC. AUGSBURG COLLEGE AUSTIN COMPANY, THE AUTEC RANGE SERVICES AVONDALE INDUSTRIES, INC | AVONDALE INDUSTRIES, INC<br>BAKER ENVIRONMENTAL, INC SR<br>BAKER SUPPORT SERVICES, INC<br>BARANES, SHALOM ASSOCIATES<br>BARBA-ARKHON INTERNATIONAL | BARNHART, DOUGLAS E INC<br>BARRETT CONSULTING GROUP, INC<br>BATH IRON WORKS CORPORATION<br>BATTELLE MEMORIAL INSTITUTE<br>BAYLOR COLLEGE OF MEDICINE | BCM ENGINEERS INC (PA) BECHTEL ENVIRONMENTAL, INC BECHTEL NATIONAL INC BELING CONSULTANTS INC BELL ATLANTIC FEDERAL SYSTEMS | BELL ATLANTIC NETWORK SVCS INC<br>BELL BCI COMPANY<br>BELL CONSTRUCTORS INC<br>BELT COLLINS HAWAII LTD<br>BENDER ALLEN L INC | BENECO ENTERPRISES INC<br>BJS INTERNATIONAL ASSOCIATES<br>BLACK & VEATCH<br>BLACK CONSTRUCTION CORPORATION<br>BLASLAND & BOUCK ENGINEERS PC | BLINDERMAN CONSTRUCTION CO<br>BODELL CONSTRUCTION COMPANY<br>BOLAND, DAVID, INC.<br>BODKER ASSOCIATES INC<br>BREWER ENVIRONMENTAL INDS |
| CODE                 | 005869<br>006697*<br>006094<br>005965<br>005864   | 005836<br>007523<br>006282<br>005656<br>007016  | 005425*<br>007202<br>006514<br>007313  | 004163<br>007670<br>005758<br>006801<br>004513*  | 004288<br>004443*<br>006074<br>006346<br>006338  | 006813<br>005841<br>000116<br>006987<br>005214   | 005679<br>006907<br>005494<br>007508<br>007084  | 007442<br>006204*<br>007553<br>005832<br>004611  | 006281<br>004958<br>006086<br>007529<br>005496*   | 005767*<br>005045<br>005981<br>005170<br>006097  |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-2.

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| HBCU/MI'S<br>SAMT | 00000  |  | 00000  | 00000   | 0-000  | 00000   | 00000  | 00000  | 00000   | 000000   |
|-------------------|--|--|--|---|--|---|--|--|---|--|
| Women-Owned Bus.  | 5.0<br>21.2<br>21.3<br>58.9  |  |  | 0.8.1.6.<br>1.2.6.2.2.  |  | 2,1,4,0,1<br>2,0,1,0,1,0,1,0,1,0,1,0,1,0,1,0,1,0,1,0,   | 2.00<br>0.00<br>0.00   | 00'00'W<br>00'8'W<br>00'8'W  | 0.01-04   | 1.3<br>2.0<br>4.4<br>4.4   |
| Women-            | 29<br>1<br>416<br>986<br>986   | 60<br>23<br>334<br>234   | 4<br>34<br>100<br>0  | 1,418<br>2,474<br>87<br>41  | 98<br>2,543<br>0<br>0  | 504<br>133<br>119   | 572<br>4<br>339<br>0   | 1,683<br>1,135<br>1,135  | 20<br>20<br>0<br>5,873  | 32<br>0<br>5<br>367  |
| dv. Bus.          | 00740<br>00740   | 21.7<br>20.8<br>14.9<br>43.0<br>26.5   | 39.2<br>39.2<br>0.0  | -08<br>602:00   | 0.00<br>0.00<br>0.00   | 9.5.2.9<br>9.5.8<br>9.5.9   | 17.1<br>19.0<br>5.3<br>0.0   | 34.00.50<br>0.00.50  | 2.0<br>2.0<br>4.0<br>8.1  | 4,000,4  |
| Sm. Disadv.       | 10<br>727<br>767<br>0  | 204<br>296<br>47<br>234  | 373<br>0<br>373<br>0   | 1,764<br>1,764<br>40  | 14<br>843<br>0<br>0  | 103<br>506<br>179<br>45<br>220-   | 1,183<br>641<br>84<br>0  | 1,467<br>0<br>225<br>380   | 1,100<br>272<br>2,299   | 32<br>0<br>144<br>144  |
| Business          | 67.9<br>33.2<br>96.7<br>72.5<br>100.0  | 98.2<br>97.0<br>89.1<br>91.0<br>76.8   | 73.9<br>44.6<br>100.0  | 51.0<br>61.2<br>58.4<br>93.8<br>26.0  | 37.9<br>20.3<br>85.4<br>100.0<br>36.1  | 72.7<br>53.0<br>42.4<br>38.2  | 58.5<br>100.0<br>66.9<br>46.0<br>82.0  | 28.1<br>8.9<br>56.9<br>68.0  | 36.6<br>48.8<br>46.1<br>100.0<br>59.7   | 11.8<br>770.8<br>74.1  |
| Small E           | 348<br>548<br>1,894<br>3,355   | 924<br>1,385<br>10<br>99<br>678  | 747<br>374<br>473<br>6   | 10,207<br>12,466<br>501<br>686  | 29, 166<br>335<br>210  | 2,621<br>848<br>2,991<br>3,234  | 4,059<br>2,263<br>725<br>34  | 16,563<br>40<br>3,175<br>8,658   | 9,003<br>9,003<br>683<br>51<br>77,006   | 210<br>210<br>358<br>1,202<br>2,194  |
| Total<br>\$AMT    | 511<br>1,652<br>1,959<br>4,630   | 941<br>1,427<br>108<br>883   | 1,012<br>0<br>837<br>950<br>6  | 16,683<br>21,332<br>21,332<br>2,640   | 453<br>143,644<br>393<br>210<br>4  | 3,603<br>1,599<br>3,095<br>8,664  | 6,934<br>20<br>3,382<br>1,575<br>42  | 256<br>58,883<br>451<br>5,578<br>12,724  | 290<br>18,448<br>1,482<br>51<br>128,943   | 526<br>552<br>506<br>1,679<br>2,960  |
| F≻GEI             | ~~~~~  | 22222  | 2>22<br>00000  |   | 222>Z  | ~~~~~   | ~~~~   | ~ ~ ~ ~ ~  | ~~~~<br>~~~~~   | ~~~~   |
| 12                | <b>A</b> &¥&¥  | X & & & & &  | SSSSS  | SKRAR   | 96.8₽G<br>G#APA  | ****  | 888  | 중요요중   | ¥Z6¥6   | SESSE<br>SESSE   |
| City              | METAIRIE<br>PITTSBURGH<br>HOUSTON<br>OAKLAND<br>HOUSTON  | HOUSTON<br>YORKTOWN<br>SAN DIEGO<br>SAN DIEGO<br>SAN DIEGO   | OAK HARBOR<br>SAINT LOUIS<br>SAN DIEGO<br>SAN DIEGO<br>SAN DIEGO   | KANSAS CITY<br>TYLER<br>SAN DIEGO<br>MONTGOMERY<br>PASADENA   | ATLANTA<br>PITTSBURGH<br>WATER VALLEY<br>GMF<br>CLEVELAND  | NORFOLK<br>FAIRFAX<br>VIENNA<br>ALEXANDRIA<br>DALLAS  | ENGLEWOOD<br>ENGLEWOOD<br>GREENWOOD VILLAG<br>HONOLULU<br>SAN FRANCISCO  | BETHESDA<br>BETHESDA<br>MERIDEN<br>GREENBELT<br>CLEVELAND  | FORT COLLINS<br>FALLS CHURCH<br>TAMUNING<br>SCOTTSDALE<br>ITHACA  | BETHESDA<br>DAYTON<br>SAN RAMON<br>GOOSE CREEK<br>RIDGECREST   |
| Company           | BROADMOOR/BOH A JOINT VENTURE<br>BROWN & ROOT ENVIRONMENTAL<br>BROWN & ROOT HOLDINGS INC<br>BROWN & ROOT SERVICES CORP<br>BROWN & ROOT SERVICES CORP | BROWN & ROOT SERVICES CORP<br>BROWN & ROOT SERVICES CORPORAT<br>BROWN AND CALDWELL<br>BROWN AND CALDWELL<br>BROWN AND CALDWELL | BROWN AND ROOT SERVICES CORPOR<br>BRUBAKER & ASSOCIATES, INC.<br>BSHA DESIGN GROUP, INC<br>BSHA DESIGN GROUP, INC<br>BSI CONSULTANTS INC | BURNS & MCDONNELL ENGINEERING<br>C CONSTRUCTION CO, INC<br>C.E.MYLIE CONSTRUCTION CO.<br>CADDELL CONSTRUCTION CO., INC.<br>CALIFORNIA INSTITUTE OF TECH | CAPE ENVIRONMENTAL MANAGEMENT<br>CARNEGIE MELLON UNIVERSITY<br>CAROTHERS CONSTRUCTION INC<br>CARRIER GLAM INC<br>CASE WESTERN RESERVE UNIV | CBC ENTERPRISES, INC CDM FEDERAL PROGRAMS CORPORATI CENTENNIAL CONTRACTORS ENTPS CENTER FOR NAVAL ANALYSES CENTEX BATESON | CH2M HILL INC<br>CH2M HILL INTL SVCS INC<br>CH2M HILL INTL SVCS INC<br>CHAPMAN DESAI SAKATA INC<br>CHONG, GORDON H + ASSOCIATES, | CLARK CONSTRUCTION GROUP, INC.<br>CLARK CONSTRUCTION GROUP, INC.<br>CNF CONSTRUCTORS, INC<br>COAKLEY & WILLIAMS CONSTRUCTIO<br>COLEJON/JONES (JOINT VENTURE) | COLORADO STATE UNIVERSITY COMPUTER SCIENCES CORPORATION CONCRETE CONSTRUCTION (GUAM) I CONTINENTAL FLORING COMPANY CORNELL UNIVERSITY | DAMES & MOORE, INC<br>DANIS INDUSTRIES CORPORATION<br>DAVY INTERNATIONAL<br>DAY & ZIMMERMAN SERVICES<br>DAY & ZIMMERMAN SERVICES |
| CODE              | 005997*<br>006310<br>006031<br>006184<br>006849*   | 007125*<br>003318<br>006807<br>007562<br>005958  | 006068*<br>007625<br>006814<br>007046<br>006812  | 003673*<br>004825<br>003544<br>002854<br>007189   | 006492<br>006341<br>005120<br>007524<br>006241*  | 005167*<br>004799<br>006784<br>004813<br>005168   | 005176<br>005176<br>007119*<br>005037<br>005963  | 004447*<br>005873<br>006212<br>005509<br>006096  | 005973<br>004469<br>007068*<br>007126<br>007629   | 006588<br>006229<br>005486<br>005928<br>005424   |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-2.

Navy Detail Listing

| MI's<br>PCT           | 00000  | 00000   | 00000   | 00000   | 00000  | 00000  | 0.0000  | 00-00   | 00000  | 00000  |
|-----------------------|--|---|---|---|--|--|---|---|--|--|
| HBCU/MI'S<br>SAMT PCT | 00000  | 00000   | 00000   | 00000   | 00000  | 00000  | 0<br>0<br>134<br>0  | 148<br>0<br>0<br>0  | 00000  | 00000  |
| ZI Sars.              | -642-  | 40,000  | 4-000   | 0,0000  | orowo  | 2,000  | <b>≻</b> 0080   | 00,0,0  | 0,021/-0   | 00-06  |
| ned P                 | V=V0+  | 7.4<br>0.0<br>1.3<br>0.0<br>53.9  | W451-51   | 500 KW  | -MOMO  | 2000   | 7,0000  | 00004   | 0000-0   | 0040-  |
| Women-Owned Bus       | 238<br>238<br>101  | 998<br>0<br>24<br>1,453   | 60<br>384<br>199<br>58<br>21  | 21<br>0<br>13<br>55<br>236  | 24<br>00<br>00<br>0  | 30<br>165<br>0<br>4-4  | 4,426<br>0<br>231<br>0  | 3,830<br>65<br>568<br>259   | 2<br>0<br>157<br>775   | 4,521<br>6   |
| dv. Bus.              | 36.4<br>7.5<br>0.8<br>31.8<br>19.5   | 12.2<br>100.0<br>49.3<br>29.8<br>54.5   | 8.5.0<br>6.0<br>0.0<br>0.0  | 83.9<br>9.0<br>5.1  | 9.1<br>2.7<br>0.0<br>4.1   | 2.5<br>0.2<br>40.5<br>11.8   | 59.9<br>0.0<br>9.2<br>29.2  | 63.26   | 0.0<br>15.9<br>9.2   | 5.6<br>0.0<br>0.0<br>0.0   |
| Sm. Disadv. Bus       | 18<br>13<br>86<br>202<br>1,849   | 1,636<br>11<br>886<br>2<br>2<br>2   | 108<br>562<br>33<br>230<br>0  | 0<br>9<br>13<br>553   | 250  | 3<br>17<br>240<br>4,395  | 131<br>131<br>365<br>14   | 7,173<br>345<br>139<br>400  | 4,251<br>4,251   | 85<br>0<br>4,132<br>0  |
| Business              | 57.8<br>26.0<br>63.8<br>32.3<br>22.7   | 89.2<br>100.0<br>66.4<br>76.2<br>93.1   | 68.9<br>42.0<br>24.5<br>88.6<br>20.8  | 20.8<br>100.0<br>100.0<br>48.3  | 26.5<br>65.1<br>94.6<br>32.5<br>4.1  | 33.2<br>100.0<br>54.1<br>51.7  | 96.7<br>64.0<br>0.0<br>37.9<br>56.3   | 25.5<br>28.6<br>54.1<br>73.9  | 100.0<br>61.1<br>63.0<br>100.0   | 66.8<br>0.0<br>35.9<br>91.7  |
| Small B               | 29<br>6,453<br>205<br>2,155  | 11,970<br>1,192<br>2,509  | 1,283<br>3,923<br>377<br>5,031<br>33  | 33<br>11<br>102<br>3,756  | 55<br>181<br>129<br>596<br>4   | 3,135<br>3,135<br>322<br>19,184  | 8,975<br>140<br>1,509   | 106,373<br>3,766<br>2,347<br>4,764  | 29,121<br>29,121<br>227  | 1,007<br>27,659<br>11<br>282   |
| Total<br>\$AMT        | 49<br>10,111<br>633<br>9,501   | 13,415<br>1,796<br>2,694  | 1,861<br>9,348<br>1,541<br>5,680<br>160   | 160<br>11<br>148<br>102<br>7,777  | 207<br>277<br>136<br>1,834   | 9,443<br>9,443<br>11<br>594<br>37,106  | 9,285<br>219<br>3,987<br>48   | 0<br>417,866<br>13,176<br>4,338<br>6,443  | 3,028<br>46,194<br>227   | 1,506<br>0<br>34,495<br>308  |
| ⊢≻аші                 |  | a s a a a   |   |   | 80000  | 4444   | 2222  | <u> </u>  |  | ~ ~ ~ ~ ~  |
| ISI<br>E Z Z SOI      | HIGHE  | 89988<br>85588  | A E C B A   | YEAY I  | PLINEA   | 22522  | X1848   | LAGGE   | GRAHA  | VASAS  |
| City                  | EDWARDS<br>HONOLULU<br>KANSAS CITY<br>HONOLULU   | PORTLAND<br>TAMUNING<br>SAN RAFAEL<br>ROCKVILLE<br>RESTON   | RESTON<br>HUNT VALLEY<br>LONG BEACH<br>SEATTLE<br>LANCASTER   | LANCASTER<br>HONOLULU<br>SEATTLE<br>ALBANY<br>MEMPHIS   | ACTON<br>YARMOUTH<br>MEMPHIS<br>PEORIA<br>EXTON  | WALNUT CREEK<br>SEATTLE<br>TULSA<br>IRVINE<br>LYNDHURST  | CORPUS CHRIS<br>HONOLULU<br>WALNUT CREEK<br>NEW ORLEANS<br>NEWPORT NEWS   | WEST PALM BEACH<br>GROTON<br>ATLANTA<br>NEW YORK<br>HARAHAN   | SILVER SPRING<br>HONOLULU<br>GAITHERSBURG<br>GULFPORT<br>TAMUNING  | COLUMBUS<br>NOVATO<br>SAN DIEGO<br>SEATILE<br>ROANOKE  |
| Company               | DEL-JEN INC<br>DESIGN PARTNERS INC<br>DI CARLO CONSTRUCTION COMPANY<br>DILLINGHAM CNSTR PCF LTD<br>DILLINGHAM-MANSON | DRAKE, DONALD M COMPANY<br>DUENAS AND ASSOCIATES<br>DUTRA CONSTRUCTION CO., INC.<br>DYNAMAC CORPORATION | DYNCORP - ENTERPRISE MANAGEMEN<br>E A ENGINEERING, SCIENCE & TECH<br>EARTH TECHNOLOGY CORPORATION<br>ECI GENERAL CONTRACTORS, INC.<br>ECOLOGY & ENVIRONMENT INC | ECOLOGY & ENVIRONMENT INC<br>ECS INCORPORATED<br>EDAW, INC<br>EINHORN YAFFEE & PRESCOTT<br>ENSAFE/ALLEN & HOSHALL | ENSR CORPORATION ENTERPRISE ENCINERING INC ENVIRONMENTAL & SAFETY DESIGNS ENVIRONMENTAL SCIENCE & ENGRG ERN PROGRAM MANAGEMENT COMPANY | ERM-WEST, INC<br>FLETCHER GENERAL, INC<br>FLINTCO INC<br>FLUOR CORPORATION<br>FOSTER WHEELER ENVMTL CORP | FULTON CNSTRN/COASTCON JT VENT<br>G M P ASSOCIATES INC<br>GAGE-BABCOCK & ASSOCIATES INC<br>GALLO MECHANICAL CONTRACTORS | GEE & JEWSON ENGIN ARCH GENERAL DYNAMICS CORP/ELECTRIC GEORGIA TECH RESEARCH CORP 1 GIBBS & COX INC GIBBS CONSTRUCTION CO INC | GNM & ASSOCIATES INC<br>GROUP 70 INTERNATIONAL, INC<br>HALLIBURTON NUS CORPORATION<br>HALTER MARINE INC<br>HANIL ROBERTS (JV) CORP | HARDAWAY COMPANY INC<br>HARDING LAWSON ASSOCIATES INC<br>HARPER NIELSEN CONSTRUCTION CO<br>HART-CROWSER, INC<br>HAYES, SEAY, MATTERN & MATTERN |
| CODE                  | 006336*<br>004992*<br>005998*<br>007627<br>007672  | 007198<br>007657<br>005966<br>004824<br>005116  | 005982<br>006069<br>006084<br>005489<br>005196  | 005677<br>007532<br>006201*<br>006334<br>005999   | 004965<br>004995<br>006118<br>005777<br>006699   | 005360<br>005899<br>005979<br>006093<br>006200   | 005953<br>005166<br>005868<br>006430*<br>006294*  | 007273<br>000405<br>007661<br>000431*<br>007680   | 007643*<br>005544*<br>007102<br>002724<br>007527   | 005858<br>005760<br>004160<br>006076<br>003382   |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-2.

Navy Detail Listing

| MI'S<br>PCT      | 00000   | 00000  | 00000   | 00000   | 00000   | 00000  | 00000  | 00000  | 00000  | 00000  |  |
|------------------|---|--|---|---|---|--|--|--|--|--|--|
| HBCU/MI's        | 00000   | 00000  | 00000   | 00000   | 00000   | 137<br>0<br>0<br>0   | 00000  | 00000  | 00000  | 00000  |  |
| ned Bus.         | 100.0<br>12.5<br>0.0<br>9.4   | 0.000.00   | 0.000%  | 0.0<br>7.0<br>1.01  | 33.0<br>0.1<br>30.9<br>0.0  | 22.1<br>22.1<br>0.0<br>0.0   | 0.3<br>0.3<br>2.5<br>5.5   | 75.2<br>8.6<br>23.9  | 0.0<br>0.0<br>0.0<br>0.0   | 39.0<br>0.0<br>18.5<br>4.2   |  |
| Women-Owned Bus  | 778<br>778<br>213<br>0  | 150<br>150<br>279<br>9   | 000000000000000000000000000000000000000   | 325<br>0<br>751<br>229  | 3,529<br>1<br>91<br>888<br>0  | 1,317<br>27<br>3,650<br>0  | 3,710<br>3,710<br>387  | 2,877<br>0<br>19   | 146<br>0<br>0  | 2,092<br>0<br>3<br>183   |  |
| Sm. Disadv. Bus. | 0,400,000,000,000,000,000,000,000,000,0   | 0.0<br>8.2<br>15.3<br>1.0  | 0.0<br>4.0<br>0.0<br>32.3   | 1.1<br>0.0<br>36.0<br>36.0  | 17.2<br>10.3<br>15.2<br>8.3   | 22.27  | 38.6<br>37.4<br>0.0<br>8.6   | 26.6<br>14.8<br>9.6<br>0.0   | 49.9<br>0.0<br>71.2<br>5.0   | 0.0<br>100.0<br>8.5  |  |
| Sm. Dise         | 349<br>109<br>0   | 1,497<br>0<br>526<br>13  | 165<br>0<br>0<br>16,206   | 4,649<br>166<br>182<br>821  | 1,838<br>180<br>108<br>442<br>1,556   | 2,263<br>6<br>3,239<br>5,294   | 386<br>8,270<br>13,474<br>1,337  | 115<br>449<br>3,227<br>0   | 146<br>195<br>180  | 390<br>16<br>368   |  |
| Business<br>PCT  | 100.0<br>50.0<br>90.5<br>40.8   | 0.00<br>0.00<br>0.00<br>0.00<br>8.00   | 100.0<br>100.0<br>82.9<br>43.5<br>84.3  | 45.2<br>0.0<br>80.4<br>0.0<br>76.1  | 95.2<br>38.5<br>62.7<br>96.7<br>65.8  | 62.5<br>62.5<br>82.5<br>0.0  | 56.6<br>83.9<br>85.2<br>0.0<br>93.6  | 58.8<br>44.5<br>38.0<br>30.7   | 12.2<br>83.6<br>58.4<br>100.0<br>50.0  | 90.4<br>86.3<br>100.0<br>100.0<br>73.1   |  |
| Small            | 3,120<br>0<br>2,054<br>8  | 3,573<br>3,418<br>3,418  | 4,124<br>52<br>23<br>42,219   | 16,296  | 10,171<br>360<br>667<br>2,778<br>12,316   | 34,896<br>158<br>10,629<br>64,515  | 3,242<br>17,978<br>30,671<br>14,485  | 254<br>1,348<br>21,899<br>6  | 23<br>244<br>162<br>274<br>1,800   | 1,100<br>4,634<br>0<br>16<br>3,161   |  |
| Total<br>\$AMT   | 6,239<br>6,239<br>2,269<br>19   | 18,230<br>3,441<br>1,274   | 4,124<br>63<br>53<br>50,105   | 440,999<br>20,270<br>2,277  | 10,680<br>935<br>1,065<br>2,873<br>18,705   | 55, 798<br>252<br>16, 489<br>78, 384   | 5,723<br>21,439<br>36,011<br>15,476  | 3,028<br>33,609<br>15<br>79  | 188<br>292<br>278<br>274<br>3,599  | 1,217<br>5,367<br>0<br>16<br>4,325   |  |
| <b>⊢≻</b>        | 00000   | 2222   | 00000   |   |   | 00000  | ممممم  |  |  | 00000  |  |
| tsl<br>tsl       | A L H H A   | HCHCCA   | A C C A A   | SSSSS   | X&Z&X   | MA SA  | BRACA  | 55555  | \$3358   | CAECA  |  |
| City             | RALEIGH<br>AIEA<br>HONOLULU<br>GURNEE<br>BIRMINGHAM   | IRVINE<br>GREELEY<br>HONOLULU<br>SAN DIEGO<br>HONOLULU   | KANSAS CITY<br>NORFOLK<br>PLAINVILLE<br>IRVINE<br>EL PASO   | PASCAGOULA<br>FREDERICK<br>SAVANNAH<br>IDAHO FALLS<br>TORRANCE  | AUSTIN<br>PASADENA<br>NEW ORLEANS<br>ROCKVILLE<br>NEW YORK  | LAUREL<br>ORLANDO<br>SAINT MARYS<br>SILVERDALE<br>GREENWOOD  | CHARLOTTE<br>OAKLAND<br>CHARLOTTE<br>CHARLOTTE<br>CLINTON  | SAN DIEGO<br>ORANGE<br>SAN DIEGO<br>SAN FRANCISCO<br>SAN DIEGO   | PHILADELPHIA<br>SAUKVILLE<br>SAUKVILLE<br>MERIDEN<br>POWAY   | RALEIGH<br>CARENCRO<br>HONOLULU<br>EMERYVILLE<br>RUSTON  |  |
| Company          | HAZEN AND SAWYER P.C. HEALY TIBBITTS BUILDERS INC HELBER HASTERT & FEE PLANNERS HENDERSON, JOSEPH J & SON INC HENDON ENGINEERING ASSOCIATES | HENSEL PHELPS CONSTRUCTION CO<br>HENSEL PHELPS CONSTRUCTION COM<br>HND/HWIAN DREDGING JOINT VENTR<br>HOLMES & NARVER CNSTR SVCS<br>HOLMES & NARVER SERVICES, INC | HOWARD NEEDLES TAMMEN & BERGEN<br>HOY CONSTRUCTION, INC<br>HRP ASSOCIATES INC<br>HUGHES DATA SYSTEMS<br>HUNT BUILDING CORPORATION | INGALLS SHIPBUILDING/DIV OF LI<br>INTEGRATED POWER CORPORATION<br>INTERMARINE, USA<br>INTERMOUNTAIN CONSTRUCTION CO<br>IT CORPORATION | J & J MAINTENANCE INC<br>JACOBS ENGINEERING GROUP INC<br>JAMES, T L & COMPANY INC, METR<br>JOHN C. GRIMBERG COMPANY, INC.<br>JOHN J. MCMULLEN ASSOCIATES, I | JOHNS HOPKINS UNIV/APPLIED PHY<br>JOHNSON CONTRLS WORLD SVCS INC<br>JOHNSON CONTRLS WORLD SVCS INC<br>JOHNSON CONTRLS WORLD SVCS INC<br>JOHNSON-MC ADAMS FIRM PA | JONES, J A ENVIRONMENTAL SERVI<br>JONES, J A MANAGEMENT SERVICES<br>JONES, J A MANAGEMENT SERVICES<br>JONES, J A MANAGEMENT SERVICES<br>JOWETT, INC. | K M A CO<br>KALAM SEVICES<br>KELLER/SWINERTON & WALBERG, JO<br>KENNEDY/JENKS CONSULTANTS<br>KLEINFELDER, INC | KLING-LINDQUIST PARTNR INC<br>LAIDLAW ENVIRONMENTAL SERVICES<br>LAIDLAW ENVIRONMENTAL SVCS GS<br>LANE CONSTRUCTION CORPORATION<br>LANTHIER, R J CO INC | LAW ENGINEERING & ENVMTL SVCS LEMOINE COMPANY INCORPORATED LEO A. DALY COMPANY LEVINE-FRICKE INC LINCOLN BUILDERS, INC |  |
| CODE             | 005771<br>005033<br>005369<br>005772<br>004960  | 007487<br>004432<br>007659<br>006822<br>006284*  | 003147<br>006308*<br>005118*<br>007445  | 000654<br>007063*<br>003383<br>005626*  | 006629<br>005957*<br>005930*<br>004442<br>001909  | 001378<br>005948<br>005776<br>007606<br>006906   | 006220*<br>006128<br>005330<br>006285*<br>004467   | 007120<br>007622<br>007064<br>006127<br>007066   | 007585<br>006034<br>007197<br>005855*  | 006337<br>005856*<br>004988<br>007598<br>005505*   |  |

Companies Participating in the DoD Subcontracting Program: 100 Darring Covered. Table III-2

|          |          | SIL             |                                 | 000  | 00000   | 00000  | 00040  | 00000   | 00000  | 00000  | 00000  | 00000  |
|----------|----------|-----------------|---------------------------------|--|---|--|--|---|--|--|--|--|
|          |          | HBCU/MI         | 00                              | 000  | 00000   | 00000  | 0<br>0<br>170<br>0   | 00000   | 00000  | 00080  | 00000  | 00000  |
|          |          | med Bus.        | 13.4                            | 15.7<br>0.0<br>25.8                            | 0.0000  | 00000  | 0.000<br>0.000<br>4.7.   | 0.00.06   | 0.0<br>12.4<br>1.4<br>0.0  | 2.74 %.0<br>0.00 %.0   | 7.5.7<br>7.5.6<br>7.6<br>7.0   | 41.7<br>0.0<br>17.9<br>0.0   |
|          |          | Women-Owned Bus | 153                             | 20%  | 00000   | 767<br>0<br>0  | 82<br>82<br>382<br>239   | 00004   | 7<br>0<br>126<br>1,417   | 12<br>81<br>19,894<br>6  | 1,385<br>1,262<br>0<br>485<br>16   | 1,621<br>0<br>538<br>0<br>0  |
| و        |          | adv. Bus.       | 10.3                            | 000  | 0.0<br>0.8<br>8.5<br>17.6<br>87.8   | 00000  | 2.9<br>2.9<br>0.0<br>0.0   | 100.0<br>100.0<br>30.6<br>10.2  | 34.4<br>0.2<br>5.9<br>0.0  | 18.2<br>5.6<br>7.7<br>7.7<br>21.8  | 50.3<br>0.0<br>9.2   | 57.8<br>0.0<br>5.4<br>0.0<br>1.6   |
| Sep 199  |          | Sm. Disadv.     | 1,016                           | 000  | 220<br>220<br>4<br>56<br>4  | 8996<br>451<br>0   | 1,316<br>130<br>0<br>239   | 788<br>1,297<br>23  | 5,086<br>0<br>70<br>5,390  | 93<br>116<br>1<br>40,327   | 2,261<br>4,968<br>366<br>150   | 2,250<br>162<br>162<br>15  |
| 995 - 8  | Listing  | Business        | 63.7                            | 100.0<br>0.0<br>30.5                           | 27.5<br>24.3<br>100.0<br>90.5   | 67.4<br>41.9<br>9.0<br>38.8<br>41.8  | 100.0<br>65.6<br>0.0<br>100.0<br>96.4  | 0.0<br>100.0<br>100.0<br>39.0<br>69.0   | 83.8<br>38.4<br>46.5<br>51.0<br>0.0  | 58.5<br>28.5<br>47.7<br>51.4   | 63.7<br>85.2<br>39.6<br>76.8<br>60.2   | 99.7<br>0.0<br>64.2<br>83.5<br>10.8  |
| Oct 19   | ail      | Small           | 13, 122                         | 1130   | 7,507<br>317<br>317<br>43   | 16,217<br>16,217<br>5,793<br>5,793   | 1,390<br>2,945<br>3,672<br>2,373   | 78<br>114<br>1,655  | 12,397<br>8<br>473<br>51,239   | 1,206<br>1,206<br>416,997  | 23,834<br>8,416<br>9,416<br>6,935<br>986   | 3,877<br>0<br>1,927<br>134<br>99   |
| Covered: | Navy Det | Total<br>SAMT   | 20,590                          | 370<br>371                                     | 27,325<br>43<br>317<br>48   | 38,682<br>9,020<br>14,927<br>27  | 1,390<br>4,487<br>3,672<br>2,460   | 50<br>78<br>114<br>4,242<br>225   | 14,798<br>21<br>1,016<br>100,509   | 2,062<br>2,062<br>18<br>873,523  | 37,390<br>9,876<br>9,026<br>1,639  | 3,890<br>3,000<br>161<br>919   |
|          |          | SEX«<br>⊢≻σπ    | 1 44                            | ~ Z Z  | ~~~~  |  |  | ~~~~»   | ~××××  |  | ~~~~   | ~~~~~  |
| eriod    |          | 5               | NC P                            | VA KY  | XX NOS  | <b>AXAAX</b>   | NC WA  | Z Z Z Z Z   | SC PA PA   | SE×58  | SESTE  | SYSE S   |
| Peı      |          | Ņ               | DILLSBURG                       | FLAGSTAFF<br>TACOMA<br>NORFOLK                 | TEMPLE NEW YORK MINNEAPOLIS COLORADO SPRINGS SAN DIEGO  | NEWPORT NEWS DALLAS SEATTLE SACRAMENTO LEXINGTON   | CEIBA<br>CAMBRIDGE<br>WILMINGTON<br>CHICAGO<br>WOODBRIDGE  | WAKEFIELD<br>THOUSAND OAKS<br>THOUSAND OAKS<br>LONG BEACH<br>WALNUT CREEK   | N. CHARLESTON<br>BOISE<br>PHILADELPHIA<br>SAN DIEGO<br>SEATTLE   | SOCORRO<br>LAS CRUCES<br>BUFFALO<br>NEWPORT NEWS<br>SAN DIEGO  | NORFOLK<br>SAN ANTONIO<br>RALEIGH<br>JACKSONVILLE<br>NAPA  | NAPA<br>EAST SYRACUSE<br>SAN DIEGO<br>NASHVILLE<br>COLUMBUS  |
|          |          | Company         | LOBAR INC<br>OVING, T A COMPANY | LUGO CONSTRUCTION INC<br>M M M DESIGN GROUP PC | M W BUILDERS, INC. M. ROSENBLATT & SON, INC. M.A. MORTENSON M.A. MORTENSON COMPANY MACDONALD-STEPHENS ENGINEERS | MALCOLM PIRNIE INC<br>MANHATTAN CONSTRUCTION CO<br>MANSON CONSTRUCTION & ENGINEER<br>MARK DIVERSIFIED, INC<br>MASON & HANGER ENGINEERING, IN | MASSACHUSETTS INC<br>MASSACHUSETTS INST OF TECH<br>MC KIM & CREED ENGINEERS PA<br>MCHUGH CONSTRUCTION COMPANY, J<br>MCI CONSTRUCTORS INC | METCALF & EDDY INC<br>METRIC CONSTRUCTION CO, INC<br>METRIC CONSTRUCTION CO, INC<br>MOFFATT & NICHOL ENGINEERS<br>MONTGOMERY WATSON | MORRISON KNUDSEN CORPORATION<br>MORRISON KNUDSEN CORPORATION (<br>MORRISSEY, JAMES D INC<br>NATIONAL STL SHIPBUILDING CO<br>NBBJ | NEW MEXICO INST MIN & TECH * NEW MEXICO STATE UNIVERSITY * NEW YORK, STATE OF NEWPORT NEWS SHIPBUILDING & DR NOLTE & ASSOCIATES, INC | NORFOLK SHIPBUILDING & DRY DOC<br>NORTH AMERICAN CONSTRUCTION CO<br>NORTH CAROLINA STATE UNIV<br>NORWOOD INDUSTRIAL CNSTR CO<br>NOVA GROUP INC | NOVA/STAITE, A JOINT VENTURE<br>O'BRIEN & GÉRE TECHNICAL SVCS<br>OGDEN ENVÖMTL & ENRGY SVC CO<br>OGDEN ENVÖMTL & ENRGY SVC CO/SO<br>OHIO STATE UNIV RESEARCH FOUND |
|          |          | CODE            | 007204 1                        | 007608<br>007608<br>1<br>004957* P             | 007314 M<br>001251 M<br>006043* M<br>003779 M   | 005218 M<br>005808 M<br>003731 M<br>004417 M   | 006259* M<br>006865* M<br>006698* M<br>006517 M<br>007611 M  | 005327 M<br>007533 M<br>006918 M<br>005842 M  | 005356 M<br>007596 M<br>006354 M<br>000760 N   | 007191 N<br>007203* N<br>007183* N<br>000766 N<br>006818 N   | 000768 N<br>005810 N<br>007662 N<br>005517 N   | 006980 N<br>006295* 0<br>005502 0<br>006917 0<br>003515 0  |

00000 00000 00000 00040 00000 00000 00000 00000 00000

| 0.000  | 00000  | 00000  | 00000  | 00000  |  |
|--|--|--|--|--|--|
| 2000   | 00080  | 00000  | 00000  | 00000  |  |
| 12.4<br>1.4<br>0.0   | 25.3<br>9.3<br>9.3   | 72.7<br>0.1<br>1.0   | 41.7<br>0.0<br>17.9<br>0.0   | 12.0<br>0.0<br>0.0<br>0.0  |  |
| 126<br>1,417<br>0  | 12<br>81<br>19,894   | 1,385<br>1,262<br>0<br>485<br>16   | 1,621<br>0<br>538<br>0<br>0  | 11, 167<br>17, 784<br>0<br>0   |  |
| 0.00<br>0.40   | 18.2<br>5.6<br>7.7<br>4.6<br>21.8  | 50.3<br>0.0<br>4.1   | 57.8<br>0.0<br>5.4<br>0.0  | 13.3<br>14.0<br>100.0<br>66.5<br>0.0   |  |
| 5,390  | 93<br>116<br>1<br>40,327   | 2,261<br>4,968<br>366<br>150   | 2,250<br>162<br>0<br>15  | 12,369<br>23,584<br>18<br>205<br>0   |  |
| 51.0<br>0.0  | 43.5<br>58.5<br>28.2<br>47.7<br>51.4   | 63.7<br>85.2<br>39.6<br>76.8<br>60.2   | 99.7<br>0.0<br>64.2<br>83.5<br>10.8  | 50.5<br>100.0<br>36.5<br>36.1  |  |
| 473<br>51,239  | 1,206<br>1,206<br>416,997  | 23,834<br>8,416<br>9<br>6,935<br>986   | 3,877<br>0<br>1,927<br>134<br>99   | 46,816<br>96,128<br>18<br>205  |  |
| 1,016<br>100,509<br>0  | 512<br>2,062<br>18<br>873,523  | 37,390<br>9,876<br>24<br>9,026<br>1,639  | 3,890<br>3,000<br>161<br>919   | 92,725<br>168,847<br>18<br>308<br>4  |  |
|  | 2222Z<br>08000   |  | 22>22  | 2777   |  |
| FCBS   | SKKAR  | SXSTS  | SYSEE  | 유용프로디  |  |
| PHILADELPHIA<br>SAN DIEGO<br>SEATTLE                           | SOCORRO<br>LAS CRUCES<br>BUFFALO<br>NEWPORT NEWS<br>SAN DIEGO  | NORFOLK<br>SAN ANTONIO<br>RALEIGH<br>JACKSONVILLE<br>NAPA  | NAPA<br>EAST SYRACUSE<br>SAN DIEGO<br>NASHVILLE<br>COLUMBUS  | FINDLAY<br>FINDLAY<br>HONOLULU<br>HONOLULU<br>EGLIN AFB  |  |
| MORRISSEY, JAMES D INC<br>NATIONAL STL SHIPBUILDING CO<br>NBBJ | NEW MEXICO INST MIN & TECH * NEW MEXICO STATE OF * NEW YORK, STATE OF * NEWPORT NEWS SHIPBULLDING & DR NOLTE & ASSOCIATES, INC | NORFOLK SHIPBUILDING & DRY DOC<br>NORTH AMERICAN CONSTRUCTION CO<br>NORTH CAROLINA STATE UNIV<br>NORWOOD INDUSTRIAL CNSTR CO<br>NOVA GROUP INC | NOVA/STAITE, A JOINT VENTURE * O'BRIEN & GÉRE TECHNICAL SVCS OGDEN ENVMTL & ENRGY SVC CO OGDEN ENVMTL & ENRGY SVC CO/SO OHIO STATE UNIV RESEARCH FOUND | OHM CORPORATION OHM REMEDIATION SERVICES CORP OKAMOTO-WILSON AND ASSOCIATES OKITA, KUNIMITSU & ASSOC., OKLAHOMA STATE UNIVERSITY |  |
| 06354<br>00760<br>04490  | 7191<br>7203*<br>7183*<br>00766  | 00768<br>05810<br>07662<br>05517<br>04953  | 06980<br>06295*<br>05502<br>06917<br>03515   | 7048<br>06115<br>05046<br>05328<br>05328   |  |

Washington Headquarters Services Directorate for Information Operations and Reports

Prepared By:

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-2.

Navy Detail Listing

| MI's<br>PCT      | 00000  | 00000   | 00000   | 00000   | 00000  | 00000   | 00000  | 00000   | 00000   | 00000   |
|------------------|--|---|---|---|--|---|--|---|---|---|
| HBCU/MI<br>SAMT  | 00000  | 00000   | 00000   | 00000   | 00000  | 00000   | 00000  | 00000   | 00000   | 00000   |
| aned Bus.        | 0.0<br>1.7<br>0.0<br>27.2<br>0.0   | 2.4.0<br>0.00<br>0.00<br>0.00   | 0.0<br>4.3<br>19.7<br>2.0   | 0.70<br>0.70<br>0.75<br>0.75<br>0.75  | 1.5<br>0.0<br>0.0<br>17.4  | 9.2.0<br>0.0.0<br>0.0   | 35.7<br>35.7<br>35.7   | 5.0<br>5.0<br>53.9<br>18.3  | 19.9<br>1.9<br>7.7<br>1.8   | 3.72.00   |
| Women-Owned Bus  | 33<br>33<br>124<br>0   | 50<br>227<br>0<br>0   | 353<br>353<br>62<br>62<br>48  | 2,690<br>2,188<br>32  | 213<br>0<br>0<br>0<br>6  | 84<br>605<br>0<br>45<br>0   | 44<br>122<br>2   | 172<br>583<br>146<br>513<br>50  | 08<br>82<br>24<br>27<br>21  | 2,000<br>2,000  |
| Sm. Disadv. Bus. | 17.9<br>0.0<br>7.2.8<br>0.0  | 20.8<br>2.7<br>2.0<br>9.0   | 63.1<br>5.0<br>1.8<br>27.8  | 2.5<br>37.2<br>8.8<br>78.7  | 27.1<br>0.0<br>0.0<br>0.0  | 19.6<br>26.7<br>100.0<br>13.6   | 7.6.20<br>0.088.00   | 17.0  | 23.8<br>23.0<br>14.7<br>50.5  | 0.00<br>71.9<br>0.00  |
| Sm. Disa         | 42<br>14<br>334<br>0   | 331<br>136<br>3<br>180  | 89<br>79<br>244<br>649  | 2,603<br>2,007  | 3,764  | 139<br>842<br>25<br>124   | 5<br>104<br>369<br>0   | 206<br>1,177<br>354<br>51<br>0  | 1,168<br>1,168<br>598   | 3,096<br>1,425  |
| Business<br>PCT  | 21.7<br>30.2<br>100.0  | 28.4<br>50.7<br>100.0<br>36.2<br>95.4   | 85.3<br>68.3<br>54.6<br>51.1<br>78.6  | 14.4<br>68.2<br>37.2<br>58.4<br>25.2  | 31.9<br>0.0<br>0.0<br>76.9   | 93.0<br>66.5<br>100.0<br>48.6<br>17.0   | 67.3<br>91.8<br>87.4<br>99.5<br>35.7   | 60.0<br>62.5<br>61.0<br>83.6  | 10.2<br>94.4<br>68.5<br>70.9<br>55.7  | 100.0<br>0.0<br>78.1<br>45.7<br>99.8  |
| Small B          | 52<br>0<br>186<br>458<br>0   | 2,514<br>155<br>1,882   | 1,081<br>7,556<br>7,556<br>1,836  | 18,686<br>264<br>17,356<br>2,699  | 4,436<br>0<br>0<br>0<br>0<br>26  | 2,097<br>2,097<br>444<br>16   | 540<br>39<br>1,330<br>4,657  | 2,059<br>7,254<br>1,270<br>797<br>273   | 130<br>38<br>3,480<br>65<br>65  | 100<br>20,358<br>12,613   |
| Total<br>\$AMT   | 2,008<br>2,008<br>616<br>458<br>0  | 1,592<br>4,959<br>155<br>204<br>1,972   | 1,583<br>13,832<br>13,832<br>2,335  | 31<br>27,414<br>709<br>29,718<br>10,718   | 13,913<br>109<br>113   | 3,153<br>25<br>914<br>95  | 802<br>42<br>1,521<br>4,682<br>5   | 3,432<br>11,608<br>2,082<br>2953<br>273   | 1,274<br>40<br>5,078<br>1,183   | 100<br>33<br>26,072<br>27,597<br>25   |
| F≻¢ml            |  | NGGGG   |   | ~~~~  | ~~~~~  | 22222<br>2222   | ~~~~~  | ~~~~~   | ~~~~~   |   |
| ISI              | ¥568¥  | L CAI   | A P B A A   | HYAPI   | PCICA  | 82888   | <b>555</b> 5≿  | 5555E   | HAAACC  | SCA   |
| city             | BEAVERTON<br>HERNDON<br>TAMUNING<br>ESCONDIDO<br>SUMNER  | HONOLULU<br>PASADENA<br>CHARLOTTE<br>WASHINGTON<br>DES PLAINES  | FAIRFAX<br>BELLEVUE<br>STATE COLLEGE<br>STATE COLLEGE<br>FRAMINGHAM   | RENTON<br>WAUKEGAN<br>SACRAMENTO<br>S BURLINGTON<br>HONOLULU  | SAN FRANCISCO<br>SAN DIEGO<br>WEST LAFAYETTE<br>UPLAND<br>WILKES BARRE   | POWAY<br>AUSTIN<br>MARLOW<br>BERKELEY<br>IRVINE   | LOS ANGELES<br>SANTA BARBARA<br>LA JOLLA<br>LOUISVILLE<br>HOUSTON  | GOLETA<br>GOLETA<br>GOLETA<br>SAN FRANCISCO<br>HILO   | CHARLESTON<br>GREENVILLE<br>ROCKLAND<br>ROCKLAND<br>PEARL CITY  | MOUNT PLEASANT<br>SAN DIEGO<br>JACKSONVILLE<br>WESTMONT<br>SAN DIEGO  |
| Company          | OREGON GRD INST<br>PACIFIC ENVIRONMENTAL SERVICES<br>PACIFIC MODAIR CORP<br>PALOMAR GRADING & PAVING, INC.<br>PARAMETRIX INC | PARSONS BRICKERHOFF PARSONS ENGINEERING SCIENCE, I PARSONS MAIN, INC PARSONS, RALPH M COMPANY, THE PASCHEN, F H INC | PATTON HARRIS RUST & ASSOC PC<br>PCL CONSTRUCTION ASSOCIATES<br>PENNSLYVANIA STATE UNIVERSITY<br>PENNSYLVANIA STATE UNIV INC<br>PERINI INTERNATIONAL CORP | PHILIP ENVIROMENTAL INC<br>PICKUS CONSTRUCTION AND EQP CO<br>PITT-DES MOINES INC<br>PIZZAGALLI CONSTRUCTION CO<br>PPC-TOKYU JOINT VENTURE | PRC ENVIRONMENTAL MANAGEMENT,<br>PSG CORROSION ENGINEERING INC<br>PURDUE RESEARCH FOUNDATION<br>PW CONSTRUCTION INC<br>QUAD THREE GROUP, INC | R. J. LANTHIER COMPANY, INC.<br>RADIAN CORPORATION<br>RED RIVER SERVICE CORPORATION<br>REGENTS OF THE UNIV OF CAL<br>REGENTS OF THE UNIVERSITY OF C | REGENTS OF THE UNIVERSITY OF C<br>REGENTS OF THE UNIVERSITY OF C<br>REGENTS OF THE UNIVERSITY OF C<br>RELIABLE MECHANICAL INC<br>RICE WILLIAM MARSH UNIVERSITY | RICHARDS, R P INC<br>RICHARDS, R P INC<br>RICHARDS, R P INC<br>ROOFING CONSRUCTORS INC<br>ROSENDAHL, PAUL H PHD INC | RUSCON CONSTRUCTION CORPORATIO RUST ENVMT & INFRASTRUCTURE RYAN COMPANY INC RYAN COMPANY INC S & M SAKAMOTO, INC. | S&ME, INC. SAPPER CONSTRUCTION CO SAUEN INC D'ABA SAUEN SOUTHEAS SCHWENDENER, PAUL H INC SCHWENDENER, PAUL H INC SCIENCE APPLICATIONS INTL CORP |
| CODE             | 007495<br>005032<br>007531<br>006821<br>007534   | 007656<br>006333*<br>006217*<br>006345*<br>005854*  | 006326<br>005169<br>006233<br>006219<br>007530  | 007607<br>005518<br>007660<br>005768<br>005678  | 004454<br>007062<br>007186<br>007584<br>007582   | 004989<br>005990<br>007628<br>005882<br>007194*   | 007190<br>007652<br>007192<br>005857<br>007201   | 007658<br>007049<br>007389<br>004996<br>005843  | 005950*<br>004994<br>006182<br>006915<br>004444   | 005951<br>007065*<br>003017<br>006491<br>007122   |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-2.

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| HBCU/M1's        | 00000  | 00000   | 00000  | 00000  | 00000   | 00000  | 00000   | 00000   | 0.00   | 00000  |
|------------------|--|---|--|--|---|--|---|---|--|--|
| HBCL             | E 0 0 0 0  | 00000   | 00000  | 00000  | 00000   | 00000  | 00000   | 00000   | 00000  | 50<br>0<br>0<br>0<br>0   |
| Women-Owned Bus. | 7 0.0.0<br>0.0.0<br>0.0.0<br>0.0.0   | 22.57.0<br>5.0.0.0<br>5.0.0.0<br>6.0.0.0  | 0.0000   | 2.5.00<br>2.7.00   | 20080<br>20092  | 0.05.00  | 84.4<br>5.3<br>0.0<br>15.3  | 21.4<br>2.4<br>2.4  | 7.000.0<br>7.000.0   | 0.10<br>0.10<br>1.8  |
| Women-O          | 169<br>0<br>16<br>143  | 3,060<br>3,060<br>3,060<br>1,270  | 4,708<br>0<br>0<br>0   | 89<br>11<br>000  | 49<br>0<br>180<br>3   | 5,554  | 187<br>4,259<br>0<br>0  | 20<br>20<br>28<br>28  | 67<br>0<br>0<br>0<br>0<br>18   | 19<br>19<br>365<br>9   |
| ndv. Bus.        | 20000  | 40000<br>000000   | 0.0<br>13.1<br>0.0<br>50.2<br>55.9   | 11.577.700.0   | 9.4<br>30.0<br>20.5<br>0.0  | 0.0<br>0.8<br>1.5<br>7.0<br>12.3   | 19.4<br>5.2<br>0.1<br>1.1<br>67.6   | 0<br>2<br>2<br>2<br>4<br>4<br>5<br>7<br>7<br>7<br>7   | 2.5<br>0.0<br>4.9  | 0.0<br>10.0<br>63.4<br>1.9   |
| Sm. Disadv.      | 169  | 659<br>149<br>149<br>12   | 4,615<br>0<br>530<br>673   | 54<br>11<br>19<br>1,278  | 195<br>0<br>684<br>427<br>0   | 4,594<br>768<br>13   | 43<br>4,125<br>35<br>13   | 148<br>217<br>156   | 122<br>4<br>0<br>0<br>119  | 173<br>168<br>37   |
| Business<br>Pri  | 86.8<br>88.8<br>89.7   | 69.9<br>63.22<br>88.53.88   | 84.4<br>73.7<br>0.0<br>99.5  | 46.0<br>7.5<br>62.3<br>78.5<br>100.0   | 72.1<br>0.0<br>87.9<br>52.2<br>2.8  | 100.0<br>1.8<br>41.4<br>96.7<br>89.7   | 100.0<br>30.2<br>8.8<br>71.6<br>95.5  | 48.4<br>44.9<br>61.4<br>31.0  | 29.7<br>100.0<br>21.3<br>12.6<br>42.3  | 51.6<br>63.4<br>24.6<br>58.9   |
| Small<br>\$AAMT  |  | 11,065<br>4,245<br>4,254<br>1,800<br>1,995  | 1,023<br>25,883<br>0<br>1,051<br>842   | 1,274<br>14<br>105<br>6,849<br>612   | 1,500<br>0<br>1,976<br>1,088  | 7<br>122,951<br>10,635<br>98   | 24, 112<br>24, 112<br>2, 318  | 20<br>721<br>35<br>243<br>361   | 1,457<br>2,004<br>57<br>56<br>144  | 892<br>2,198<br>139  |
| Total            | 6,421<br>43<br>99<br>3,179<br>210  | 15,824<br>6,722<br>6,731<br>5,570<br>1,124  | 1,213<br>35,127<br>0<br>1,056<br>1,203   | 2,769<br>185<br>169<br>8,722<br>612  | 2,080<br>2,247<br>2,086<br>915  | 296,760<br>11,000<br>11,000  | 221<br>79,873<br>192<br>3,239<br>19   | 1,605<br>1,605<br>1,491<br>1,165  | 4,898<br>2,004<br>266<br>449<br>341  | 1,729<br>1,729<br>8,943<br>8,236   |
|                  | 1 22222  |   | ~~~~~  | 44044  | <u></u>   | 00000  | <u> </u>  | <b>~~~~</b>   | 00000  | ~ <del>~</del> ~ ~ ~ ~   |
|                  | DALAG  |   | XAAXI  | FEEGG  | CA AZ CA Z  | AKAXX<br>AKAXX   | NC NA<br>AZ AZ  | 22222   | NNN Y  | MAIN Y N N Y N N Y N N Y N N Y N N Y N N Y N N Y N N Y N N Y N N Y N N Y N N Y N N Y N N Y N N Y N N Y N N Y N N Y N |
| City             | VALDOSTA<br>SEATTLE<br>MONTGOMERY<br>NORFOLK<br>CALDWELL   | WOOD DALE<br>SAN DIEGO<br>SAN DIEGO<br>SAN MARCOS<br>DALLAS   | DALLAS<br>SAN DIEGO<br>SEATTLE<br>BOERNE<br>HONOLULU   | STANFORD<br>SAN DIEGO<br>CHERRY HILL<br>KIRKLAND<br>HONOLULU   | TUCSON<br>WALNUT CREEK<br>SAN DIEGO<br>SAN FRANCISCO<br>COLLEGE STATIO                                | COLLEGE STATION<br>LUBBOCK<br>NEW ORLEANS<br>BROOKLYN<br>ANCHORAGE   | HOUSTON<br>ARLINGTON<br>CHAPEL HILL<br>HUNTSVILLE<br>TUCSON   | SANTA CRUZ<br>BERKELEY<br>SAN FRANCISCO<br>BOULDER<br>BOULDER   | DAYTON<br>DENVER<br>CHAMPAIGN<br>URBANA<br>IOWA CITY   | LAWRENCE<br>ANN ARBOR<br>EUGENE<br>LOS ANGELES<br>SALT LAKE CITY   |
| Company          | SCRUGGS COMPANY INC. * SHANNON & WILSON, INC. SHERLOCK SMITH & ADAMS INC SHRIVER & HOLLAND ASSOCIATES SIMPLOT CONSTRUCTION, INC. | SOLLITT GEORGE CNSTR CO THE SOLTEK OF SAN DIEGO SOLTEK OF SAN DIEGO SOUTHERN CONTRACTING CO SOUTHERN METHODIST UNIVERSITY | SOUTHERN METHODIST UNIVERSITY SOUTHWEST MARINE INC. SPARLING, INC. SSC OMEGA CORPORATION SSFM ENGINEERS INC. | STANFORD UNIVERSITY (SPONSORED STICHLER DESIGN GROUP, INC STONE & WEBSTER ENGRG CORP STRAND HUNT CONSTRUCTION, INC STV INC | SUNDT/ACTUS/IBC A JOINT VENTR<br>SVERDRUP CORPORATION<br>I. B. PENICK & SONS, INC.<br>TETRA TECH, INC | TEXAS A & M UNIVERSITY SYSTEM TEXAS TECH UNIVERSITY TEXTRON MARINE & LAND SYSTEMS TRATAROS CONSTRUCTION INC TRYCK NYMAN HAYES, INC | TURNER COLLIE & BRADEN INC.<br>TURNER CONSTRUCTION COMPANY<br>UNIVERSITY NORTH CAROLINA<br>UNIVERSITY OF ALABAMA<br>UNIVERSITY OF ARIZONA | UNIVERSITY OF CALIFORNIA, BERK<br>UNIVERSITY OF CALIFORNIA, BERK<br>UNIVERSITY OF CALIFORNIA, SAN<br>UNIVERSITY OF COLORADO<br>UNIVERSITY OF COLORADO | UNIVERSITY OF DAYTON UNIVERSITY OF DENVER (COLORADO UNIVERSITY OF ILLINOIS UNIVERSITY OF ILLINOIS UNIVERSITY OF IQMA THE | UNIVERSITY OF KANSAS CENTER UNIVERSITY OF MICHIGAN UNIVERSITY OF OREGON UNIVERSITY OF SOUTHERN CALIFOR UNIVERSITY OF UTAH                                  |
| CODE             | 007624<br>00474*<br>005807<br>006328<br>006110   | 005774<br>006359<br>007488<br>006820<br>005443  | 007642<br>002599<br>007610<br>007339<br>004956   | 000952<br>006817<br>007583<br>007196<br>007621   | 005859<br>005964*<br>004156<br>006602<br>007548   | 007639<br>007551<br>006314<br>006961<br>007418   | 003815<br>005784<br>004838<br>007668<br>007193  | Le .  | 001317<br>004162<br>007492<br>007187<br>007185   | 007566<br>004455<br>006343<br>007550<br>006306   |

Companies Participating in the DoD Subcontracting Program: Table III-2.

Navy Detail Listing

| II 's<br>PCT   | 00000  | 00000  | 00000   | 00000  | 0000   | 0.0                      |
|----------------|--|--|---|--|--|--------------------------|
| HBCU/MI's      | 00000  | 00000  | 00000   | 00000  | 0000   | 849                      |
| hed Bus.       | 0.00   | 0.00   | 32.9<br>0.0<br>0.0  | 00520  | 7.2  | 3.6                      |
| Women-Owr      | 44<br>0 50<br>0 61   | 90.00<br>00.00<br>30.00<br>0.00  | 454<br>75<br>0  | 00NM0  | 30   | 173,408                  |
| IV. Bus.       | 6.0<br>0.0<br>0.0<br>1.5   | 11.7<br>0.0<br>4.4<br>25.7   | 3000 N  | 5.0<br>0.0<br>74.7<br>5.0  | 5.2<br>6.0<br>16.5   | 5,8                      |
| Sm. Disac      | 115<br>22<br>0<br>0<br>40  | 117 11.7<br>0 0.0<br>224 4.4<br>24 25.7<br>0 0.0   | 49<br>101<br>343  | 1,382<br>0<br>0<br>38<br>28<br>28  | 118<br>186<br>11   | 275,764                  |
| usiness<br>PCT | 65.3<br>100.0<br>26.3<br>0.8<br>49.7   | 92.5<br>43.6<br>67.5<br>44.4   | 96.4<br>37.0<br>83.7<br>50.7<br>42.8  | 89.5<br>100.0<br>95.0<br>84.1<br>51.6  | 95.7<br>89.6<br>82.5<br>53.7   | 48.5                     |
| Small B        | 1,649<br>252<br>991<br>91,351  |  |   | 24,868<br>9<br>61<br>43<br>290   |  | 2,317,993                |
| Total<br>\$AMT | 2,526<br>2,525<br>3,765<br>2,718   | 1,000<br>0<br>5,034<br>92<br>450   | 1,381<br>1,674<br>1,293<br>9,172  | 27, 795<br>9<br>64<br>52<br>561  | 2,265<br>1,952<br>67   | 780,574                  |
| 도투자이<br>->FE   |  |  |   |  | 2 2 2 Z  |                          |
|                | #APEA  | ALANZ<br>SEEN  | AAATT   | <b>5</b> 8≷\$€   | SS AA  | Total<br>Reported<br>312 |
| City           | SEATTLE<br>VIRGINIA BEACH<br>LOGAN<br>NASHVILLE<br>SPRINGFIELD   | NORFOLK<br>JACKSON<br>SEATTLE<br>WILSON<br>CRANFORD  | SAN FRANCISCO<br>WEST CHESTER<br>SAN DIEGO<br>LAKE MONROE<br>PENSACOLA  | BALTIMORE<br>BALTIMORE<br>LYNCHBURG<br>TULSA<br>BELTSVILLE   | FLORENCE<br>DENVER<br>MIDDLETOWN<br>HAMPTON  | Total<br>Count R<br>374  |
| CODE           | 004622 URS CONSULTANTS INC.<br>003771* URS CONSULTANTS, INC<br>006569 UTAH STATE UNIV FOUNDATION<br>006318 VANDERBILT UNIVERSITY THE | 004947* VIRTEXCO CORPORATION<br>006355* VOGEL, R W INC<br>007493 WASHINGTON UNIVERSITY OF<br>006701* WATSON ELECTRICAL CNSTR CO<br>007025 WEEKS MARINE INC | 005877 WESTERN ROOFING SERVICE<br>006243 WESTON ROY F INC<br>004952 WESTSTAR ENGINEERING INC<br>005773* WHARTON-SMITH INC<br>006351 WHITESELL-GREEN INC | 006811 WHITING-TURNER CONTRACTING CO. 003822 WHITMAN, REQUARDT & ASSOCIATES 005372* WILEY & WILSON A PROF CORP 004158 WILLBROS BUTLER ENGINEERS, INC 007035 WILLIAMS TELECOM SYSTEMS | 007243 WISE CONSTRUCTION CO INC<br>007057 WOODWARD-CLYDE FEDERAL SVC INC<br>006226* WRIGHT R E ENVIRONMENTAL<br>003595 WYLE LABORATORIES |                          |
|                |  |  |   |  |  |                          |

#### Section 3

Companies Participating in the DoD Subcontracting Program: Air Force Detail Listing

Companies Participating in the DoD Subcontracting Program: Table III-3.

Air Force Detail Listing

|         | MI's<br>PCT      |   | 000-0  | 00000  | 0000  |                   | 0.7     |
|---------|------------------|---|--|--|---|-------------------|---------|
|         | HBCU/MI<br>\$AMT | 00000   | 0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0<br>0  | 00000  | 0000  |                   | 1,800   |
|         | ined Bus.        | 7-4-0<br>8-0-2-0<br>7-4-0   | 1,571 15.6<br>8 5.9<br>562 5.5<br>2,787 2.3<br>36 6.1  | 100.00   | 0.03  |                   | 4.2     |
|         | Women-Ow<br>SAMT | 2,164<br>313<br>57<br>1,383   | 1,571<br>1,571<br>8<br>562<br>2,787<br>36  | 36<br>1,141<br>0   | 377<br>0<br>73<br>0   |                   | 10,508  |
|         | adv. Bus.        | 35.3<br>32.9<br>0.2<br>1.7  | 3,869 38.3<br>30 11.4<br>2,231 1.8<br>2,23 3.9   | 3.9<br>9.9<br>24.0<br>12.7   | 1.7   |                   | 6.2     |
|         | Sm. Disa         | 2,959<br>417<br>1,605<br>1.567  | 3,869<br>30<br>346<br>2,231<br>23  | 23<br>1,564<br>200<br>200  | 423<br>0<br>275<br>0  |                   | 15,735  |
|         | Business<br>PCI  | 56.3<br>53.0<br>14.6<br>56.2  | 82.0<br>41.8<br>52.3   | 10.5<br>73.8<br>61.3<br>56.3   | 43.0<br>88.3<br>74.4<br>22.0  |                   | 54.2    |
|         | Small<br>\$AMT   | 18,490<br>2,593<br>3,101<br>58<br>12,486  | 8,279<br>110<br>4,155<br>64,027<br>61  | 61<br>682<br>9,726<br>511<br>887   | 10,477<br>1,410<br>6  |                   | 137,127 |
|         | SAMI             | 27,878<br>7,848<br>4,875<br>401<br>22,212   | 10, 101<br>263<br>10, 222<br>122, 377<br>588   | 588<br>923<br>15,863<br>1,576  | 24,385<br>7<br>1,896<br>29  |                   | 252,865 |
| <br>∝=: |                  |   | 2222Z  | ZZZZO  |   |                   |         |
|         | SI               |   | 148 <b>¥</b> 1   | 로움동도   |   | Total<br>Reported | 1       |
|         |                  | FORCE<br>H<br>AFB   | RAL<br>RAL<br>CE CT  | BASE   | ACH   | Rep               |         |
|         | City             | ARNOLD AIR FORC<br>COCOA<br>FALLS CHURCH<br>BETHESDA<br>VANDENBERG AFB  | CAPE CANAVERA<br>CAPE CANAVERA<br>ATLANTA<br>LEXINGTON<br>KENNEDY SPACE  | TITUSVILLE<br>OMAHA<br>TULLAHOMA<br>ARNOLD AIR<br>TULLAHOMA  | BEDFORD<br>BUFFALO<br>FT WALTON BE<br>FT WALTON BE  | Total             | 19      |
|         |                  | JPPORT<br>AYTHEON<br>CORPORATION<br>ES CORP.  |  | S CORPORATION TION INC. OGY INC  | ION<br>INC<br>ORP/IRSP DIVIS<br>ORPORATION  |                   |         |
|         | Company          | AEROSPACE CENTER SUPPORT COMPUTER SCIENCE RATHEON COMPUTER SCIENCES CORPORATION DAMES & MOORE, INC ITT FEDERAL SERVICES CORP. | JOHNSON CONTROLS WORLD SERVICE JOHNSON CONTROLS WORLD SERVICE LOCKHEED MARTIN DISPLAY SYSTEM MASSACHUSETTS INST OF TECH MC DONNELL DOUGLAS ASTRONAUTIC | MCDONNELL DOUGLAS CORPORATION<br>NELSON REFRIGERATION INC.<br>SSI SERVICES INC<br>SVERDRUP TECHNOLOGY INC<br>SVERDRUP TECHNOLOGY INC | THE MITRE CORPATION URS CONSULTANTS INC VITRO SERVICES CORP/IRSP DIVIS VITRO SERVICES CORPORATION |                   |         |
|         | CODE             | 007693<br>006606<br>007692<br>006570* 1   | 003450<br>004352*<br>006560<br>006576<br>002722*   | 007689<br>006700* N<br>006657*<br>003841*<br>007690  | 007707<br>006573* U<br>003016<br>003842* V  |                   |         |

#### Section 4

Companies Participating in the DoD Subcontracting Program: Defense Logistics Agency Detail Listing

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-4.

|            | HBCU/MI'S<br>\$AMI | 00000  | 00000   | 00000  | 00000   | 00000   | 00000   | 00000   | 00000  | 00000  | 00000   |  |
|------------|--------------------|--|---|--|---|---|---|---|--|--|---|--|
|            | HBCU/              | 00000  | 00000   | 00000  | 00000   | 00000   | 00000   | 00000   | 00000  | 00000  | 00000   |  |
|            | ed Bus.            | 69.0<br>2.7<br>0.4<br>3.2  | 73.28<br>13.22<br>1.6   | 733.67   | 10.1<br>3.4<br>2.1<br>7.5<br>7.4  | 7.00<br>1.01<br>1.01  | 2.5.5.  | 22.23.63  | 27.57  | 4 3 5 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0  | 400104<br>40.6<br>4.5   |  |
|            | Women-Owned Bus    | 628<br>286<br>10<br>126<br>1,813   | 188<br>125<br>2<br>61   | 19<br>224<br>80<br>1,954<br>199  | 2,591<br>302<br>394<br>181<br>731   | 379<br>225<br>7<br>6<br>6   | 4,852<br>159<br>1,355   | 1,906<br>151<br>1,954<br>217<br>876   | 654<br>424<br>515<br>73  | 250<br>6,809<br>1,510<br>4,720   | 663<br>0<br>487<br>43<br>2,644  |  |
|            | dv. Bus.           | 24.5<br>2.1<br>6.8<br>3.7  | 2,48<br>2,48<br>3,69<br>8,9   | 5.27.6.5   | 2.3<br>9.3<br>4.4   | 7.07<br>7.07<br>7.00<br>7.00<br>7.00<br>7.00  | 7.7<br>12.7<br>1.8<br>1.8   | 7.8<br>1.8<br>13.7  | 3.2.7.84   | 0.04<br>0.09<br>0.09   | 8.0<br>11.9<br>2.2<br>8.3   |  |
| )          | Sm. Disadv.        | 223<br>227<br>163<br>163<br>2,088  | 31<br>358<br>84<br>2<br>144   | 2<br>66<br>179<br>1,890  | 596<br>535<br>1,789<br>1,435  | 224<br>478<br>1,037   | 12,478<br>309<br>1,525  | 2,561<br>42<br>951<br>26<br>4,637   | 534<br>409<br>520<br>62<br>15  | 303<br>0<br>5,728<br>1,801<br>6,177  | 2,211<br>3,204<br>1,764   |  |
| 1          | Business<br>PCT    | 83.5<br>70.4<br>48.9<br>54.1<br>33.0   | 58.1<br>84.8<br>56.2<br>58.6  | 70.0<br>70.0<br>70.9<br>72.2   | 85.2<br>71.0<br>42.0<br>56.6<br>71.6  | 59.8<br>67.2<br>17.6<br>82.2<br>42.7  | 32.4<br>51.5<br>54.9<br>60.6  | 50.0<br>54.6<br>62.1<br>89.3<br>90.7  | 73.8<br>76.4<br>57.6<br>61.2   | 65.1<br>46.5<br>72.2<br>60.4   | 72.6<br>0.0<br>37.4<br>66.5<br>38.1   |  |
| )          | Small B            | 7,500<br>1,171<br>1,561<br>18,512  | 2,733<br>2,733<br>2,225   | 405<br>1,907<br>1,652<br>28,354<br>2,031   | 21,849<br>6,323<br>8,040<br>1,873<br>7,116  | 3,390<br>2,999<br>7,406<br>7,287  | 518<br>1,332<br>1,062<br>50,519   | 16,517<br>1,299<br>33,580<br>9,823<br>30,700  | 7,342<br>4,688<br>10,637<br>2,898<br>2,291   | 5,591<br>53,944<br>33,048<br>63,392  | 20,114<br>0<br>10,044<br>6,471<br>23,829  |  |
| )          | Total<br>\$AMT     | 911<br>10,659<br>2,395<br>2,887<br>56,063  | 3,222<br>3,222<br>944<br>43<br>3,792  | 2,724<br>2,331<br>64,177<br>2,821  | 25,651<br>8,900<br>19,144<br>3,306<br>9,936   | 5,671<br>4,463<br>509<br>9,010<br>674   | 1,601<br>234,465<br>2,429<br>2,278<br>83,361  | 33,030<br>2,381<br>54,091<br>10,995<br>33,857   | 9,943<br>8,524<br>13,918<br>5,028<br>476   | 8,588<br>116,007<br>45,748<br>104,891  | 27,709<br>26,849<br>9,731<br>62,533   |  |
| <b>⊢</b> : | E X NI<br>≻ σ mi   | 00000  | 00000   | 44080  | 88888   | 00000   | 80.80.8   | 00000   | 2222Z  | 88888  | 00000   |  |
| -          | SI                 | ¥9995  | MAH   | TONAN  | CHCKA   | 유정임교육   | SASA2   | \$\$ <b>3</b> 55  | WIN AZ   | NZZON  | BACKS<br>BACKS  |  |
|            | City               | HOUSTON<br>COCKYS HT VLY<br>HUNT VALLEY<br>COCKEYSVILLE<br>CADILLAC  | LIVONIA<br>CAMBRIDGE<br>INDIANAPOLIS<br>EAST ALTON<br>ALPHARETTA  | NEW OXFORD<br>SAINT PAUL<br>PLAINVIEW<br>SACRAMENTO<br>JONESBOROUGH  | JACKSON<br>BOHEMIA<br>EL SEGUNDO<br>NASHVILLE<br>MOUNTAIN VIEW  | AKRON<br>MONROVIA<br>ENGLEWOOD<br>CLEARWATER<br>ANNAPOLIS   | ANNAPOLIS<br>HOPKINS<br>HORSHAM<br>TOONE<br>MAGNA   | MUKILTEO<br>POULSBO<br>ROCKET CENTER<br>JANESVILLE<br>TORRANCE  | TEMPE<br>TUCSON<br>MISHAWAKA<br>SOUTH BEND<br>REDMOND  | BOYNE CITY<br>ROCKY MOUNT<br>TETERBORO<br>PHOENIX<br>ROCKY MOUNT                   | SYLMAR<br>OLATHE<br>STRATFORD<br>NORWOOD<br>BALTIMORE   |  |
|            | Company            | 3D/INTERNATIONAL INC<br>AAI CORPORATION<br>AAI SYSTEMS MANAGEMENT INC<br>AAI/ENGINEERING SUPPORT INC<br>AAR CADILLAC MANUFACTURING DIV | AAR MANUFACTURING, INC<br>ADAPTIVE OPTICS ASSOCIATES<br>AEARO COMPANY<br>* AEL DEFENSE CORP AERO DIV<br>* AEL INDUSTRIES, INC | AERO OIL COMPANY (PA) AERO SYSTEMS ENGINEERING INC AEROFLEX LABRATORIES, INC. AEROJET AEROJET ORDNANCE TENNESSEE | AEROGUIP CORPORATION/AEROSPACE AEROSPACE AVIONICS, INC. AEROSPACE CORPORATION AEROSTRUCTURES CORPORATION AEROSTRUCTURES CORPORATION | AIRCRAFT BRAKING SYSTEMS CORP<br>ALCOA COMPOSITES INC/COMPOSITE<br>ALIANT FOODSERVICE-DENVER<br>ALLIANT DEFENSE ELECTRONICS SY<br>ALLIANT TECHSYSTEMS INC | ALLIANT TECHSYSTEMS INC<br>ALLIANT TECHSYSTEMS INC<br>ALLIANT TECHSYSTEMS INC<br>ALLIANT TECHSYSTEMS INC<br>ALLIANT TECHSYSTEMS INC | ALLIANT TECHSYSTEMS INC<br>ALLIANT TECHSYSTEMS INC<br>ALLIANT TECHSYSTEMS INC<br>ALLIANT TECHSYSTEMS-ACCUDYNE O<br>ALLIED SIGNAL AERO CORP/AIRESE | ALLIED SIGNAL AEROSPACE CO<br>ALLIED SIGNAL AEROSPACE CO<br>ALLIED SIGNAL AEROSPACE CO<br>ALLIED SIGNAL AEROSPACE CO<br>ALLIED SIGNAL AVIONICS INC | ALLIED SIGNAL INC<br>ALLIED SIGNAL INC<br>ALLIED SIGNAL INC<br>ALLIED SIGNAL, INC. | ALLIEDSIGNAL CORP/OCEANICS DIV<br>ALLIEDSIGNAL GEN AVI AVIONICS<br>ALLIEDSIGNAL INC<br>ALLIEDSIGNAL INC<br>ALLIEDSIGNAL INC |  |
|            | CODE               | 005227 31<br>006620 A<br>006557 A<br>007556 A  | 006875 A<br>006636 Al<br>007599 Al<br>005089* Al  | 007516 A<br>004278 A<br>003477 A<br>005573 A   | 000031 A<br>003218 A<br>000032 A<br>006884 A<br>006495 A  | 006806 A<br>000980 A<br>005671 A<br>003069 A  | 002009 A<br>001976 A<br>003466 A<br>006723 A  | 005980 A<br>004597 A<br>005884 A<br>003358 A  | 001645 A<br>003028 A<br>000140 A<br>002502* A  | 000266 A<br>005804 A<br>005554 A<br>003222 A<br>006719 A                           | 001513 A<br>005467 A<br>006614 A<br>006638 A<br>007538 A  |  |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-4.

| ы                      | 00000  | 00000  | 00000   | -0000   | 00000   | 08000   | 00000   | 00000   | 00000   | 00000  |
|------------------------|--|--|---|---|---|---|---|---|---|--|
| MI's<br>PC             | 00000  | 00000  | 00000   | 00000   | 00000   | 00000   | 00000   | 00000   | 00000   | 00000  |
| HBCU/MI'S<br>\$AMT PCT | 00000  | 00000  | 00000   | 50000   | 00000   | 22000   | 00000   | 00000   | 00000   | 00000  |
| ned Bus.               | 8.5.0<br>8.2.0<br>0.0  | 0.00   | 0.0<br>5.1<br>10.5  | 11.77   | 22.9  | 13.6<br>1.2<br>0.0<br>9.9   | 7.20<br>0.00<br>1.22<br>1.22  | 00000   | 1.00  | 20146  |
| Women-Owned Bus        | 209<br>4,915<br>2,755<br>2,369<br>0  | 0<br>0<br>1,458<br>173   | 34<br>174<br>804<br>192   | 37<br>374<br>590<br>27  | 425<br>28<br>28<br>285<br>285   | 147<br>831<br>92<br>1   | 86<br>0<br>0<br>1,157   | 45<br>187<br>104<br>14<br>618   | 102<br>3<br>182<br>4,272  | 36<br>378<br>84<br>40<br>16  |
| dv. Bus.               | 24.1<br>9.8<br>2.5<br>0.0  | 0.00.00  | 9.00.04   | 03.95.0   | 5.0<br>0.0<br>0.0<br>0.0  | 28.6<br>0.0<br>8.8<br>8.8   | 100.0<br>100.0<br>10.5  | 7.4<br>10.0<br>36.2   | 9.8<br>7.7<br>7.2.7<br>0.6  | 1.000.0  |
| Sm. Disadv.            | 439<br>6,528<br>4,894<br>4,687<br>0  | 80<br>0<br>2,849   | 15<br>53<br>201<br>918<br>172   | 722<br>632<br>901<br>1,140  | 571<br>571<br>58<br>147   | 4,741<br>7,741<br>39  | 90<br>0<br>554<br>55<br>1,085   | 1,437<br>140<br>179<br>10,792   | 257<br>17,604<br>24   | 225<br>225<br>40<br>40   |
| Business               | 72.2<br>63.6<br>61.3<br>50.2<br>21.8   | 22.3<br>0.0<br>29.3<br>39.2<br>91.2  | 61.8<br>51.4<br>74.7<br>85.9  | 31.1<br>40.1<br>54.4<br>81.2<br>69.2  | 70.6<br>50.1<br>18.5<br>45.8  | 63.5<br>72.0<br>22.2<br>50.1  | 59.5<br>0.0<br>73.0<br>74.6   | 56.3<br>24.2<br>62.8<br>83.4  | 20.0<br>88.1<br>67.7<br>62.2<br>59.9  | 73.3<br>43.1<br>50.2<br>56.5   |
| Small B                | 8,535<br>17,225<br>30,458<br>95,726<br>263   | 1,593<br>0<br>53,398<br>1,359  | 10, 101<br>3,002<br>1,173<br>8,579<br>1,579   | 3,240<br>2,765<br>4,971<br>28,688<br>1,370  | 359<br>18,839<br>179<br>179<br>6,676  | 5,064<br>4,390<br>3,385<br>3,784<br>223   | 1,327<br>0<br>554<br>1,383<br>7,708   | 10,911<br>1,390<br>433<br>175<br>26,313   | 225<br>27<br>4, 703<br>86, 005<br>2, 316  | 4,910<br>13,559<br>248<br>203<br>617   |
| Total<br>\$AMT         | 11,817<br>27,096<br>49,717<br>190,767<br>1,206   | 7,144<br>0<br>21<br>85,166<br>1,490  | 16,336<br>5,844<br>3,408<br>11,484<br>1,838   | 10,417<br>6,893<br>9,137<br>35,325<br>1,979   | 37,598<br>37,598<br>970<br>970<br>14,575  | 7,969<br>6,098<br>8,012<br>3,524<br>445   | 2,228<br>0<br>554<br>1,894<br>10,335  | 19,390<br>3,399<br>1,791<br>278<br>31,546   | 1,125<br>30<br>6,948<br>138,372<br>3,868  | 6,695<br>31,451<br>574<br>405<br>1,091   |
| F≻GEI                  | 20000  | ZZZZ>  | ~ ~ ~ ~ ~ ~   | 222>Z   | ×××××   | ×××××   | 00000   | 222>Z   | ~~~~~<br>~~~~~~   | 22222<br>2022  |
| SI                     | 28518  | REGEN  | ARA DC  | ZZZZZ<br>ZZZZZZ   | 0 <b>₹</b> 555  | X & & & & &   | Secar   | ACCCA   | KALLA   | CCAAR  |
| city                   | EATONTOWN<br>COLORADO SPRINGS<br>COLUMBIA<br>INDIANAPOLIS<br>WILMINGTON  | KNOXVILLE<br>KNOXVILLE<br>ALCOA CENTER<br>SOUTH BEND<br>WOODBRIDGE   | SELMA<br>WOODCLIFF LAKE<br>LANSDALE<br>MAGNOLIA<br>WASHINGTON   | FAIRFAX<br>CHANTILLY<br>VA BEACH<br>WILMINGTON<br>WAUKESHA  | LITTLETON<br>WILMINGTON<br>MYSTIC<br>MYSTIC<br>NORTH STONINGT   | GARLAND<br>ARLINGTON<br>FAIRFAX<br>SOUTHBRIDGE<br>POINT MUGU  | KNOXVILLE<br>KNOXVILLE<br>LOS ANGELES<br>CLEVELAND<br>SUNNYVALE                                   | ANNAPOLIS<br>COACHELLA<br>WASHINGTON<br>COMPTON<br>CARLISLE   | WESTBOROUGH<br>CARPINTERIA<br>MILWAUKEE<br>GREENSBORO<br>ATCHISON   | GAINESVILLE<br>CAMDEN<br>SALEM<br>ARCADIA<br>SAN FERNANDO  |
| Company                | ALLIEDSIGNAL INC ALLIEDSIGNAL TECHNICAL SERVICE ALLIEDSIGNAL TECHNICAL SVCS ALLISON ENGINE COMPANY ALLOY SURFACES CO | ALPHA INDUSTRIES INC<br>ALPHA INDUSTRIES, INC.<br>ALUMINUM CO OF AM/ALCOA TECHNI<br>AM GENERAL CORPORATION<br>AMERADA HESS CORPORATION | AMERICAN APPAREL INC<br>AMERICAN AUTO CARRIERS INC<br>AMERICAN ELECTRONIC LABS<br>AMERICAN FUEL CELL AND COATED<br>AMERICAN INSTITUTES FOR RESEAR | AMERICAN MGMT SYSTEMS INC/FED<br>AMERICAN SYSTEMS CORP<br>AMERICAN SYSTEMS ENGRG CORP<br>AMETEK AEROSPACE PRODUCTS<br>AMRON CORPORATION | ANALEX CORPORATION ANALOG DEVICES INC * ANALYSIS & TECHNOLOGY INC * ANALYSIS & TECHNOLOGY INC ANALYSIS & TECHNOLOGY INC | ANDREW SCICOMM INC. ANSER(ANALYTIC SERVICES INC) ANTEON CORPORATION AOTEC, INC. APPLIÉD TECHNOLOGY DIVISION | AQUA-CHEM INC<br>AQUA-CHEM INC<br>ARCO PRODUCTS CO.<br>ARGO-TECH CORPORATION<br>ARGOSYSTEMS, INC. | ARINC RESEARCH CORPORATION ARMTEC DEFENSE PRODUCTS CO/SUB ARTHUR ANDERSON & CO./ANDERSON ASBURY ENVIRONMENTAL SERVICES, ASSURANCE TECHNOLOGY CORP | ASTRA USA, INC ASTRO AERÓSPACE CORP ASTRONAUTICS CORP OF AMERICA AT&T CORP (LUCENT) AT&T CORP CASTING CORPORATION | ATLANTIC RESEARCH CORP/VA PROP<br>ATLANTIC RESEARCH CORPORATION<br>ATWOOD & MORRILL CO INC<br>AUTRONICS CORPORATION<br>AVICA, INC. |
| CODE                   | 005555<br>004872<br>007547<br>002069<br>006061   | 006439<br>003646<br>004236<br>004503<br>006866   | 007181<br>007426<br>005696<br>007114<br>003049  | 001859<br>004040<br>004639<br>006643<br>001750  | 004451<br>006644<br>006958*<br>006959*  | 003226<br>001263<br>004589<br>006641<br>002703  | 006398<br>006397<br>001368<br>006808<br>002789  | 006555<br>002747<br>003621<br>007420<br>006671  | 007447<br>004976<br>000072<br>007577<br>004777  | 003302<br>006722<br>006647<br>005186<br>004811   |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-4.

|          | MI's<br>PCT      | 00000  | 00000  | 00000   | 00000   | 00000  | 00000   | 00000  | 00000  | 00000  | 00000  |  |
|----------|------------------|--|--|---|---|--|---|--|--|--|--|--|
|          | HBCU/MI'S        | 00000  | 00000  | 00000   | 00000   | 00000  | 00000   | 00000  | 00000  | 00000  | 00000  |  |
|          | Women-Owned Bus. | -22-20<br>-23-33-30<br>-23-33-30<br>-23-33-33-33-33-33-33-33-33-33-33-33-33-   | 61-8<br>0.8<br>0.8   | 0.000   | 2.00<br>1.39<br>1.39  | 4₹000€<br>8₹00€  | 440ru   | 22.096   | 0.00 W   | -  | #0000<br>#0000   |  |
|          | Women-O          | 283<br>167<br>60<br>68   | 114<br>713<br>282<br>88<br>15  | 2,821<br>0  | 3,727<br>999<br>1,382<br>406<br>302   | 119<br>22,328<br>0<br>0<br>480   | 109<br>490<br>1<br>14<br>307  | 137<br>31<br>0<br>180<br>29,934  | 2, 132<br>173<br>173   | 293<br>293<br>715<br>20,601  | 159<br>15<br>0   |  |
|          | Sm. Disadv. Bus. | 7.7<br>3.0<br>3.0<br>1.0   | 63.45.5  | 0.0<br>2.5<br>2.7<br>65.7<br>65.4   | 0.00<br>0.00<br>0.00<br>0.00  | 70.3<br>20.0<br>20.0<br>2.3  | 9.55  | 0.000.0  | 0,00,0   | 30.7   | 00-00<br>00-00<br>00-00  |  |
|          | Sm. Dise         | 485<br>56<br>11  | 174<br>991<br>92<br>92   | 2,731<br>22,731   | 6,733<br>3,104<br>16,866<br>1,275<br>1,631  | 1,747<br>22,599<br>3<br>733  | 95<br>519<br>13<br>0  | 216<br>8<br>345<br>58,304  | 2,993<br>211<br>70   | 12<br>54<br>0<br>1,403   | 757<br>0<br>80<br>0<br>2   |  |
|          | Business<br>PCI  | 76.6<br>69.0<br>51.0<br>72.5<br>53.8   | 43.2<br>44.3<br>56.8<br>82.8   | 100.0<br>7.1<br>47.6<br>100.0<br>70.6   | 25.4<br>59.5<br>70.6  | 97.9<br>50.5<br>100.0<br>59.2  | 58.1<br>72.5<br>43.2<br>15.4  | 71.0<br>95.9<br>0.0<br>89.1  | 49.0<br>62.2<br>19.2<br>46.3   | 22.1<br>0.0<br>94.3<br>58.1  | 62.8<br>63.6<br>61.4<br>41.2   |  |
|          | Small<br>\$AMT   | 2,751<br>7,683<br>6,640<br>1,214<br>6,195  | 14,392<br>8,010<br>8,863<br>1,520  | 137<br>841<br>48,531<br>1,090<br>245  | 16,843<br>30,346<br>44,027<br>12,271<br>16,712  | 203,588<br>203,588<br>11<br>19,084   | 1,886<br>10,395<br>28<br>349<br>513   | 16,279<br>1,560<br>5,957<br>274,761  | 362<br>28,289<br>5,292<br>1,524  | 38<br>845<br>17,217<br>70,426  | 7,541<br>1,778<br>4,124<br>0<br>332  |  |
|          | Total<br>\$AMT   | 3,591<br>13,024<br>1,675<br>11,518   | 33,276<br>18,069<br>15,823<br>1,837  | 11,852<br>102,014<br>1,090<br>348   | 66,326<br>51,007<br>137,435<br>14,122<br>23,663   | 2,485<br>403,131<br>11<br>32,258   | 3,247<br>14,345<br>67<br>809<br>3,333   | 22,918<br>1,627<br>0<br>6,688<br>1,086,475   | 24,438<br>57,741<br>8,510<br>7,931<br>2,463  | 3,818<br>3,818<br>0<br>18,260  | 12,001<br>2,794<br>6,713<br>804  |  |
| -><br>~3 | EXOI<br>F MI     | 22>2>  | ~~~~~<br>~~~~~   | 222>Z   | ~~~~  | ~~~~   | B D D D B   | 00000  | 0.000.00   | 20222  | 00000  |  |
|          | ISI              | A E E E E  | 11884  | CARAT   | YAANA<br>O⊣ <ax< td=""><td>CA X X</td><td>#SPA8</td><td>MA<br/>SC<br/>SC<br/>WA</td><td>****</td><td>######################################</td><td>XAXAO</td><td></td></ax<> | CA X X   | #SPA8   | MA<br>SC<br>SC<br>WA   | ****   | ######################################   | XAXAO  |  |
|          | City             | HORSHAM<br>NEWTOWN<br>BARBERTON<br>INDIANAPOLIS<br>BARBERTON   | DALLAS<br>BOULDER<br>SAN DIEGO<br>LOVES PARK<br>ARLINGTON HTS.   | WINDSOR<br>NEW YORK<br>COLUMBUS<br>CLEARFIELD<br>WEST HAVEN   | NEW YORK<br>CAMBRIDGE<br>MCLEAN<br>OAK RIDGE<br>SAN FRANCISCO   | PICAYUNE<br>FORT WORTH<br>CORONA<br>ORANGE<br>NORWICH  | JACKSONVILLE<br>CEDAR KNOLLS<br>WILLIMANTIC<br>NEWPORT NEWS<br>SILVER SPRING  | WALPOLE<br>PASCAGOULA<br>FLORENCE<br>FLORENCE<br>SEATTLE   | CLARKSVILLE<br>MCLEAN<br>FRAMINGHAM<br>IRVING<br>GARDENA   | CLEVELAND<br>HOMERVILLE<br>HOUSTON<br>HOUSTON<br>HOUSTON   | HOUSTON<br>MARTINSBURG<br>BOHEMIA<br>COSTA MESA<br>ROLLA   |  |
|          | Company          | AYDIN COMPUTER & MONITOR DIV. AYDIN CORPORATION BABCOCK & WILCOX CO/NUCLEAR EG BABCOCK & WILCOX COMPANY THE BABCOCK & WILCOX COMPANY THE | BAKER SUPPORT SERVICES, INC. BALL AEROSPACE CORPORATION BALL CORPORATION BARBER COLMAN COMPANY BARNES & REINECKE INC DEL | BARNES GROUP INC<br>BATES ADVERTISING USA INC<br>BATTELLE MEMORIAL INSTITUTE<br>BAYER CLOTHING GROUP INC<br>BAYER CORPORATION | BBDO WORLDWIDE INC<br>BBN CORPORATION<br>BDM FEDERAL INC<br>BECHTEL ENVIRONMENTAL, INC.   | BELL AVON INC. BELL HELICOPTER TEXTRON INC. BERGEN BRUNSWIG DRUG COMPANY BERGEN BRUNSWIG DRUG COMPANY BF GOODRICH AERO /SIMMONDS PRE | BF GOODRICH, EPP<br>BF GOODRICH/SIMMONDS PREC. MOT<br>BICC CABLES CORPORATION<br>BIONETICS CORPORATION<br>BIRCH & DAVIS ASSOCIATES, INC | BIRD-JOHNSON COMPANY<br>BIRD-JOHNSON COMPANY<br>BLUE CROSS & BLUE SHIELD OF SO<br>BLUE CROSS BLUE SHIELD OF SC<br>BOEING COMPANY | BOEING SIKORSKY ARCFT SUPPORT<br>BODZ ALLEN & HAMILTON INC<br>BOSE CORPORATION<br>BOZELL, JACOBS, KENYON & ECKHA<br>BP CHEMICALS INC/ADVANCED MATE | BP 01L SUPPLY COMPANY<br>BROCKWAY STANDARD INC<br>BROWN & ROOT SERVICES CORP<br>BROWN & ROOT SERVICES CORP<br>BROWN & ROOT SERVICES CORP | BROWN & ROOT SERVICES CORP<br>BROWN H H SHOE CO INC/COVE SHO<br>BROWN, DAYTON T INC<br>BRUNSVICK CORPORATION/DEFENSE<br>BULOVA CORPORATION - WLJBP |  |
|          | CODE             | 001860<br>005695<br>000102<br>002019<br>006815*  | 005412<br>000105<br>003388<br>000108<br>004817   | 007561<br>006458<br>006886<br>006998<br>007510  | 006563<br>006649<br>001369<br>006720<br>001761  | 006725<br>001029<br>007519<br>005447<br>002105   | 003453<br>000914<br>007511<br>006736<br>007683  | 006648<br>006726<br>003057<br>006399<br>000163   | 006767<br>001721<br>006650<br>007427<br>000474   | 006810<br>006456<br>003085*<br>006566*   | 005428<br>001726<br>005633<br>000181*<br>005083  |  |

Companies Participating in the DoD Subcontracting Program: Table III-4.

| Listing   |  |
|-----------|--|
| Agency    |  |
| Logistics |  |
| Defense   |  |

| HBCU/MI'S                   | 00000  | 00000   | 00000  | 00000  |   | 00000   | 00000   | 00000  | 00000  | 00000   |
|-----------------------------|--|---|--|--|---|---|---|--|--|---|
| Women-Owned Bus.<br>\$AMI   | 838 4.6<br>65 1.2<br>135 2.2<br>0 0.8  |   |  | 13 11.5<br>141 5.8<br>524 7.3<br>0 0.0   |   | 2,736 4.9<br>272 1.1<br>57 7.5<br>435 8.1<br>548 2.0                          | 1,224 42.5<br>12 0.4<br>138 5.3<br>1,829 2.7<br>353 4.1   |  | 32 21.0<br>362 1.6<br>57 0.5<br>0 0.0  | 0 0.0<br>2 0.6<br>117 5.6<br>12.4   |
| Sm. Disadv. Bus.            | 705 3.8<br>77 1.5<br>141 2.3<br>12 37.0  | 2,957 26.2<br>536 1.8<br>11,313 13.3  | 216 4.6<br>147 3.6<br>1,865 25.1<br>0 0.0  | 355 14.6<br>518 7.2<br>323 63.9<br>0 0.0   |   | 5,253 9.3<br>286 1.1<br>49 6.4<br>956 17.8<br>1,354 4.9                       | 253 8.8<br>1 0.0<br>591 22.4<br>3,214 4.8<br>196 2.3  | 93 9.3<br>282 4.0<br>0 0.0<br>4,365 32.9<br>3.4  | 263 100.0<br>7 4.3<br>3,916 17.2<br>114 1.1  | 271 2.3<br>0 0.0<br>2 6.8<br>10 0.5<br>95 9.2   |
| Small Business<br>\$AMT PCT | 14,825 80.8<br>690 13.2<br>3,157 50.6<br>75 33.1   | 444 68.4<br>6,956 61.5<br>10,933 37.6<br>7,744 78.4   | 3,585 76.2<br>3,521 47.3<br>127 71.6<br>23 20.6  | 24 20.9<br>5,944 82.9<br>422 83.6<br>9,349 81.6  | 892 9.9<br>1,122 31.5<br>111 27.6<br>577 62.2<br>6,405 40.7                     | 33,156 58.9<br>1,640 6.6<br>212 27.8<br>3,970 74.1<br>14,578 52.3             | 2,756 95.6<br>464 15.6<br>2,633 100.0<br>20,191 30.1<br>4,168 48.2  | 4,368 61.3<br>0 0.0<br>13,271 100.0<br>4,301 39.2  | 263 100.0<br>152 100.0<br>5,734 25.1<br>4,236 39.7<br>821 25.5   | 5,744 47.9<br>128 47.2<br>17 48.4<br>1,223 59.5<br>1,860 83.2                               |
| Total<br>\$AMT              | 18,337<br>5,235<br>6,242<br>32<br>226  | 648<br>11,303<br>29,062<br>158<br>9,877   | 4,706<br>4,116<br>7,436<br>177<br>112  | 2,429<br>7,171<br>7,505<br>11,461  | 8,985<br>3,562<br>400<br>927<br>15,748  | 56,324<br>24,967<br>762<br>5,361<br>27,898                                    | 2,881<br>2,968<br>2,633<br>67,161<br>8,641  | 999<br>7,124<br>13,271<br>10,980   | 263<br>152<br>22,809<br>10,667<br>3,215  | 11,988<br>272<br>35<br>35<br>1,033  |
| ∝ ₹ × oi                    | >ZZZZZ   | ZXXXX<br>GGGGG  | ZZZZ>  | ZZZZZ<br>G G C C C   | >>zzz   | ZZZ>Z   | ZZZZZ   | > Z Z > Z  | ZZZZZ  | SSSSS   |
| City                        | LANCASTER PA<br>RENTON WA<br>CLARKSVILLE VA<br>VERNON CA<br>MALVERN  | BLUE BELL,<br>ARLINGTON<br>BELCAMP<br>SUNNYVALE<br>WOODLAND HILLS   | BUFFALO NY<br>BUFFALO NY<br>FAIRFAX VA<br>WOODBURY NY<br>OGDEN UT  | OGDEN TAMPA TAMPA ORCHARD PARK NY WATER VALLEY HUNTSVILLE  | BOSTON MA<br>JACKSONVILLE FL<br>KANKAKEE IL<br>WESTBOROUGH MA<br>NEW ORLEANS LA | BLOOMINGTON MN<br>WICHITA KS<br>MALVERNLLEY PA<br>ENGLEWOOD CO<br>EL CAJON CA | ELGIN IL HARRISBURG PA CARSON CITY NV WACO IX MASON OH                            | TITUSVILLE FL<br>TAMPA FL<br>DURHAM NC<br>DURHAM NC  | REVERE MA<br>GRLANDO FL<br>RICHARDSON TX<br>MONTGOMERY AL  | BELOIT WI<br>AVON MN<br>DAMASCUS VA<br>BLOOMFIELD IN<br>WARNER ROBINS GA                    |
| Company                     | BULOVA TECHNOLOGIES, L.L.C. BURLINGTON ENVIRONMENTAL INC BURLINGTON INDUSTRIES INC/MENS BU/IP INT INC/PUMP DIV/PUMP DI C G I SYSTEMS, INC. | C&D CHARTER POWER SYSTEMS, INC<br>CACI, INC<br>CALIFORNIA MICROWAVE INC<br>CALIFORNIA MICROWAVE INC/DEF P<br>CALIFORNIA MICROWAVE INC/GOV*T | CALSPAN CORP<br>CALSPAN CORP/UNIV BUFFALO RES<br>CAPITAL HEALTH SERVICES INC<br>CARDION, INC.<br>CARGILL FLOUR MILLING | CARGILL, INCORPORATED CARLETON TECHNOLOGIES INC. CARLETON TECHNOLOGIES INC. * CAROTHERS CONSTRUCTION INC CAS INC | <b>=</b>  |   | CHICAGO RAWHIDE CHROWALLOY AMERICAN CORP CHROMALLOY NEVADA CHRYSLER TECH. AIRBORNE SYSTEM CINCINNATI ELECTRONICS CORP | CMS DEFENSE SYSTEMS CMS, INC. COASTAL GOVERNMENT SERVICES, I COASTAL GOVERNMENT SERVICES, I COASTAL INSTITUTIONAL DISTRIBU | COASTAL REFINING & MARKETING I<br>COASTAL REFINING & MARKETING,<br>COLEMAN RESEARCH CORPORATION<br>COLLINS INTL SVC CO/GOV TELECO<br>COLONIAL BAKING CO OF ALA | COLTEC INDUSTRIES COLUMBIA GEAR DIV COLUMBUS MC KINNON CORP. COMARCO INC./ESD COMARCO, INC. |
| CODE                        | 000479<br>006016<br>000191<br>001968<br>006490*  | 001924*<br>006531<br>004481<br>000196<br>002046   | 000197<br>004322<br>006532<br>000425*<br>006014  | 007709<br>002851<br>002947<br>006568*  | 006651<br>001236<br>005538<br>006652<br>001619                                  | 000261<br>006153<br>000001<br>003200<br>003484                                | 004818<br>005898<br>005059<br>003685<br>006888  | 006552<br>004492<br>003516<br>006463<br>007007   |  | 000241<br>000481<br>004585<br>003224<br>006420  |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-4.

| Listing   |
|-----------|
| Agency    |
| Logistics |
| Defense   |

| /MI's<br>PCT    | 00000   | 00000   | 00000  | 00000  | 00000   | 00000  | 00000  | 00000  | 00000  | 00000   |
|-----------------|---|---|--|--|---|--|--|--|--|---|
| HBCU/MI SAMT    | 00000   | 0000  | 00000  | 00000  | 00000   | 00000  | 00000  | 00000  | 00000  | 00000   |
| Bus.            | 407-8   | 4.ฒ์เพ่ <i>ณ</i> ์  | 4-8-0  | 43.05<br>4.7   | 092-0   | 01.00r   | 30.20  | 44100  | 48008  | -0000   |
| whed            | -10000  | MOW4N   | Ω−M00  | -00W4  | 0.0<br>2.2<br>7.7<br>0.0  | rmman  | 00-0M  | 22.0<br>4.55<br>2.0<br>2.0   | 38.8<br>38.8<br>3.6<br>7.8   | 00470   |
| Women-Owned Bus | 7<br>0<br>376<br>208<br>28<br>28  | 3,449<br>1,683<br>7,716   | 1,372<br>56<br>510<br>29<br>0  | 47<br>21<br>30<br>156  | 160<br>129<br>69<br>192   | 1,340<br>1,77<br>483<br>1,194  | 120<br>1<br>92<br>9<br>9   | 121<br>20<br>2<br>46<br>146  | 453<br>289<br>4<br>20<br>45  | 160   |
| adv. Bus.       | 26.7<br>0.0<br>0.7<br>11.1<br>2.0   | 25.55<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50<br>25.50 | 4.17.<br>4.4.<br>2.3.<br>5.5.  | 20202  | 10.8<br>4.4<br>1.9  | 5.9<br>11.0<br>24.6<br>18.4  | 2.00 4.00 2.00 2.15  | 18.1<br>2.1<br>16.3<br>1.5   | 74.0<br>1.9<br>2.3<br>2.3  | 20.7<br>7.6<br>5.0<br>27.2<br>19.6  |
| Sm. Disadv. Bus | 396<br>0<br>1,099<br>1,31   | 3,146<br>19<br>115<br>3,877<br>23,852   | 1,372<br>566<br>644<br>310<br>2  | 74<br>93<br>70   | 663<br>209<br>27<br>36  | 128<br>4,775<br>660<br>4,614<br>8,003  | 228<br>0<br>215<br>19  | 98<br>97<br>398<br>109   | 344<br>14<br>6<br>27<br>13   | 202<br>2<br>166<br>119<br>699   |
| Business<br>PCT | 63.5<br>0.0<br>72.5<br>76.9<br>56.5   | 32.1<br>39.7<br>41.6<br>36.4  | 55.3<br>62.5<br>53.6<br>9.6<br>59.1  | 59.0<br>57.6<br>31.6<br>92.3<br>57.5   | 13.3<br>76.4<br>18.2<br>46.1<br>84.8  | 80.3<br>37.8<br>63.5<br>65.4<br>59.5   | 31.0<br>18.1<br>70.6<br>54.7<br>27.9   | 94.7<br>60.2<br>43.8<br>51.2<br>46.4   | 81.4<br>81.8<br>74.8   | 21.9<br>66.0<br>33.6<br>91.5  |
| Small E         | 942<br>7,646<br>7,646<br>893  | 14, 175<br>49<br>705<br>16, 127<br>51, 456  | 13,975<br>3,110<br>7,245<br>1,878  | 189<br>4,602<br>1,292<br>1,893   | 958<br>4,697<br>859<br>1,498<br>1,630   | 1,732<br>13,589<br>3,792<br>12,279<br>25,855   | 5,898<br>104<br>3,337<br>2,196<br>688  | 2,815<br>36<br>1,247<br>3,320  | 1,999<br>560<br>578<br>333<br>435  | 214<br>13<br>1,103<br>1,193<br>3,261  |
| Total<br>\$AMT  | 1,484<br>0<br>5,611<br>9,943<br>1,581   | 25,705<br>153<br>1,774<br>38,745<br>141,298   | 25,271<br>4,974<br>13,515<br>19,493  | 320<br>7,985<br>4,090<br>1,023<br>3,294  | 7, 193<br>6, 144<br>4, 714<br>3, 249<br>1, 923  | 2,155<br>35,906<br>5,974<br>18,774<br>43,449   | 19,026<br>4,725<br>4,017<br>2,462  | 541<br>4,679<br>82<br>2,435<br>7,151   | 2,457<br>744<br>706<br>546<br>582  | 978<br>20<br>20<br>3,285<br>3,566   |
|                 | ~~~~~   |   |  | 2227Z  | 2222>   | 2222Z  | ~~~~~  | 22222<br>00000   | 22>22<br>200444  | ~~~~~   |
| ST              | SSSSS   | ¥2824<br><zozs< td=""><td>8454X</td><td>N SCL AX</td><td>OTA &amp; A P</td><td>\$5888</td><td>ANSSE<br/>B</td><td>A K M K A</td><td>SABAS</td><td>ACOM VX</td></zozs<>  | 8454X  | N SCL AX   | OTA & A P   | \$5888   | ANSSE<br>B   | A K M K A  | SABAS  | ACOM VX   |
| City            | CAMARILLO<br>WARNER ROBINS<br>BEVERLY<br>PALO ALTO<br>SAN CARLOS  | BUFFALO<br>EAST BRUNSWICK<br>SAN DIEGO<br>MOORESTOWN<br>FALLS CHURCH  | JOHNSTOWN<br>SAN DIEGO<br>SAN DIEGO<br>HOUSTON<br>OKLAHOMA CITY  | DALLAS<br>PITTSBURGH<br>TAMPA<br>LIBERTY<br>CANTON   | MC KEESPORT<br>PALO ALTO<br>LYNCHBURG<br>CONROE<br>ELYRIA   | BURBANK<br>ROCKVILLE<br>SAN DIEGO<br>SAN DIEGO<br>SAN DIEGO  | COLUMBUS<br>COLUMBUS<br>FAIRFIELD<br>FLORENCE<br>BETHESDA  | LOS ANGELES<br>PRINCETON<br>MCCOOK<br>ALEXANDRIA<br>ANNISTON   | W DES MOINES<br>LOS ALAMITOS<br>GAITHERSBURG<br>GARDENA<br>OAKLAND                                     | SAN ANTONIO<br>NEW YORK<br>MINNEAPOLIS<br>COLORADO SPRIN<br>TUCSON  |
| Company         | COMARCO, INC. /LED<br>COMMUNICATIONS & POWER INDS<br>COMMUNICATIONS & POWER INDUSTR<br>COMMUNICATIONS & POWER INDUSTR | COMPTEK FEDERAL SYSTEMS, INC<br>COMPUTER RELIANCE<br>COMPUTER SCIENCES CORP/APPLIED<br>COMPUTER SCIENCES CORP/INTEGRA   | CONCURRENT TECHNOLOGIES CORP<br>CONIC CORPORATION<br>CONIC CORPORATION<br>CONOCO INC<br>CONTINENTAL CARLISLE INC | CONTINENTAL ELECTRONICS CORP. CONTRAVES INC. CONTRAVES, INC. COOPER INDUSTRIES INC COOPER INDUSTRIES INC | CP INDUSTRIES INC.<br>CPI/MPTP<br>CRADDOCK-TERRY INC<br>CRANE CO./CRANE DEFENSE SYSTEM<br>CRANE COMPANY | CRANE COMPANY/HYDRO-AIRE DIVIS<br>CTA INCORPORATED<br>CUBIC COMMUNICATIONS, INC<br>CUBIC DEFENSE SYSTEMS INC<br>CUBIC DEFENSE SYSTEMS INC. | CUMMINS ENGINE COMPANY INC<br>CUMMINS ENGINE COMPANY INC/TEC<br>CURTISS-WRIGHT FLIGHT SYSTEMS<br>D. C. FABRICATORS<br>DAMES & MOORE, INC | DATRON INC/EEMCO DIVISION DAVID SARNOFF RESEARCH CENTER DAYCO PRODUCTS INC./MCCOOK PLA DCS CORPORATION DEFENSE RESEARCH INCORPORATED | DELAVAN INC<br>DELAWARE CORP<br>DENRO INC<br>DEUTSCH METAL COMPONENTS<br>DIAGNOSTIC/RETRIEVAL SYSTEMS, | DIAMOND SHAMROCK REF. & MKTG. DOMINO SUGAR CORPORATION DONALDSON COMPANY INC DOSS AVIATION, INC DOVER DIVERSIFIED INC |
| 3000            | 004043<br>004402<br>006654<br>003741<br>001116  | 002698<br>006845*<br>000247*<br>001225<br>006546  | 006791<br>006508<br>006507*<br>000252<br>005021  | 002798<br>000260<br>004208<br>006911<br>003630   | 005552<br>001114<br>006524<br>003846<br>004114  | 000270<br>004530<br>007422<br>006499*<br>000273  | 001562*<br>002520<br>005556<br>005691<br>006737  | 001842<br>003523<br>003857<br>006545<br>007176   | 002188<br>002074<br>006742*<br>003242<br>006868  | 003631<br>006474<br>000291<br>006526<br>006467  |

Companies Participating in the DoD Subcontracting Program: Oct 1995 - Sep 1996 Period Covered: Table III-4.

| HBCU/MI'S<br>SAMT PCT                     | 00000  | 00000   | 00000  | 00000  | 00000  | 00000   | 00000  | 00000  | 00000   | 00000  |
|---|--|---|--|--|--|---|--|--|---|--|
| HBCU,                                     | 00000  | 00000   | 0<br>0<br>30<br>100  | 00000  | 00000  | 00000   | 00000  | 00000  | 00000   | 00000  |
| ned Bus.                                  | 0.0000   | 7.72  | 9.67<br>7.5.5<br>7.5.5   | 0.05-80  | 36.1<br>36.1<br>0.8  | 10.1<br>0.0<br>2.4<br>2.7                             | 3.66   | 16.1<br>0.8<br>2.1<br>7.8                                    | 1.0<br>4.0<br>7.7   | 9.00<br>0.00<br>0.00   |
| Women-Owned Bus                           | 1<br>15<br>328<br>85   | 22<br>995<br>2,316<br>951                                       | 518<br>2,436<br>160<br>794<br>12,621                             | 185<br>722<br>722<br>532<br>0                              | 1,796<br>1,523<br>1,523<br>345<br>60   | 217<br>1,533<br>244<br>12                             | 172<br>203<br>44<br>0  | 432<br>8<br>54<br>124<br>996                                 | 25<br>41<br>302<br>1,806<br>322   | 1,347<br>4,499<br>0<br>0   |
| dv. Bus.                                  | 8.00<br>0.17<br>1.71   | 10.3<br>7.3<br>7.3<br>7.3                                       | 21.5<br>21.5<br>21.7<br>21.7                                     | 7.507  | 38.1-8<br>5.98-1-8   | 0.0001  | 00000  | 18.3<br>0.5<br>10.7  | 2.0<br>6.6<br>11.9<br>17.3  | 6.8<br>0.0<br>0.0  |
| Sm. Disadv. Bus                           | 12<br>0<br>690<br>99   | 4,153<br>1,989<br>3,685<br>984                                  | 2,056<br>1,665<br>1,159<br>6,528                                 | 1,214<br>671<br>13<br>529<br>4                             | 1,440<br>1,636<br>1,893<br>352   | 859<br>1,400<br>0<br>87<br>52                         | 420<br>385<br>15<br>0  | 491<br>66<br>33<br>184<br>1,368                              | 45<br>340<br>142<br>21,190<br>3,213   | 1,861<br>5,998<br>0<br>0   |
| Business<br>PCI                           | 63.7<br>4.6<br>80.4<br>13.2<br>48.0                            | 31.2<br>62.0<br>73.0<br>36.8                                    | 57.9<br>82.5<br>45.9<br>56.8                                     | 50.9<br>76.3<br>57.7<br>84.1<br>18.0                       | 41.7<br>35.3<br>88.9<br>54.4<br>53.7   | 91.1<br>79.1<br>73.5<br>87.8                          | 79.7<br>46.3<br>41.7<br>74.2<br>86.9                                   | 63.8<br>46.7<br>61.2<br>84.2<br>54.6                         | 69.3<br>48.7<br>70.5<br>41.4<br>59.7  | 41.7<br>53.2<br>22.9<br>51.3<br>0.0  |
| Small<br>\$AMT                            | 982<br>4<br>1,207<br>13,636<br>4,418                           | 14,986<br>344<br>11,913<br>29,523<br>4,977                      | 3,128<br>10,274<br>3,528<br>12,701<br>70,781                     | 32,177<br>6,756<br>285<br>8,822<br>9                       | 10,390<br>2,770<br>3,747<br>17,570<br>4,242  | 7,104<br>10,773<br>7,464<br>7,464                     | 6, 795<br>6, 795<br>503<br>3   | 1,715<br>211<br>4,081<br>6,989                               | 1,538<br>2,514<br>2,520<br>73,879<br>11,077   | 11,344<br>26,409<br>132<br>1,232   |
|   |  |   |  |  |  |   |  |  |   |  |
| Total<br>\$AMT                            | 1,542<br>94<br>1,500<br>103,250<br>9,210                       | 47,994<br>644<br>19,216<br>40,456<br>13,509                     | 5,402<br>12,455<br>7,679<br>22,366<br>159,586                    | 63,164<br>8,855<br>493<br>10,495                           | 24,935<br>7,848<br>4,216<br>32,300<br>7,906  | 7,797<br>15,217<br>20<br>10,153                       | 844<br>20,964<br>16,304<br>678   | 2,687<br>451<br>6,670<br>5,808<br>12,794                     | 2,217<br>5,165<br>3,575<br>178,539<br>18,559  | 27,208<br>49,677<br>576<br>2,401   |
| R T<br>K P Total<br>S E \$AMT             | N B 1,542<br>N B 1,500<br>N P 103,250<br>N P 9,210             | N P 47,994<br>N S 19,216<br>N P 40,456<br>N P 13,509            | N P 5,402<br>N B 7,679<br>N B 7,679<br>Y B 22,366<br>N P 159,586 | N B 63,164<br>N B 8,855<br>N S 493<br>N B 10,495<br>N P 51 | N B 24,935<br>Y B 7,848<br>N P 4,216<br>N B 32,300<br>N S 7,906                            | N B 7,797<br>N B 15,217<br>N P 10,153<br>N B 10,153   | N P 844<br>N B 20,964<br>N B 16,304<br>N S 678<br>N P 53               | N S 2,687<br>N P 451<br>N B 6,670<br>N B 5,808<br>N B 12,794 | N B 5,217<br>N S 5,165<br>N S 3,575<br>N B 178,539<br>N B 18,559                            | N B 27,208<br>N B 49,677<br>N P 2,401<br>N B 2,401                           |
| <b>⊢≻</b> •₩                              | MI N B 1,542<br>MI N B 1,500<br>MA N B 103,250<br>NY N P 9,210 | 13  | _  | MMCCU<br>MMCCU<br>MMCMM                                    |  |   | VA N P 844<br>MD N B 20,964<br>TX N B 16,304<br>CA N S 678<br>NM N P 3 |  | 80 T N 80 80  | 88 89 49 49 49 49 49 49 49 49 49 49 49 49 49                                 |
| ₩¥¥₩<br>₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩₩ | ZZZZZ  | 74 47 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8                         | ZZZ>Z  | 22222<br>88088   | ∞∞c.∞∨<br>×××××  | ~~~~~<br>~~~~~  | 78887<br>78887   | 22222<br>00000   | LYNNWOOD WAN B<br>SAN DIEGO CAN P<br>BLACKSBURG VAN S<br>HERNDON VAN B 1<br>HAWIHORNE CAN B | HERNDON VA N B 27<br>RICHARDSON TX N B 45<br>HOUSTON TX N P GADSDEN AL Y P 2 |
| [Ω]<br>₩₹₹₹0!<br>►≻⊄⊞                     | M W W W W W W W W W W W W W W W W W W W                        | NRT CT N P 47 OH N S 19 MA N B 19 RTH TX N P 40 I AFB NM N P 13 | TAMACA<br>XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX                     | HURCH VA N B KE CITY UT N B O SPRINGS CO N S MO N B MO N P | LONG BEACH CA N B LYON STATION PA Y B ROCHESTER NY N P DEER PARK NY N B C MILWAUKEE WI N S | CCCCCA NANA WAR B B B B B B B B B B B B B B B B B B B | MAN N N N N N N N N N N N N N N N N N N                                | SERENCE<br>BEBEN   | C V V C B B B B B B B B B B B B B B B B   | SON TX N B 45<br>TX N P 45<br>AL Y P 2                                       |

Companies Participating in the DoD Subcontracting Program: Table III-4.

Defense Logistics Agency Listing

|   |         | <b>_</b> 1      | 00000  | 2222  | 00000   |   |  |  |   |   |  |  |
|---|---------|-----------------|--|---|---|---|--|--|---|---|--|--|
|   | 111     | PCT<br>PCT      | 00000  | 00000   | 00000   | 00000   | 00000  | 00000  | 00000   | 00000   | 00000  | 00000  |
|   | 200     | SAMT            | 00000  | 00000   | 00000   | 00000   | 00000  | 00000  | 00000   | 00000   | 00000  | 00000  |
|   |         |                 |  |   |   |   |  |  |   |   |  |  |
|   | 3       | PCT             | 8.7<br>0.0<br>0.0<br>0.0<br>0.0  | 20.0<br>62.3<br>69.0  | 32.6<br>8.9<br>0.0<br>0.0   | 44.7<br>0.0<br>2.5<br>2.5   | 3.0000   | 7.07   | 0.75.5  | 00,000  | 3.24   | 0.0<br>0.1<br>2.7<br>7.6   |
|   | 0       | SAMT PCT        | 1,014<br>0<br>157<br>112   | 160<br>160<br>74<br>816<br>816  | 152<br>64<br>0<br>0   | 424<br>4,672<br>0<br>662<br>756   | 000000000000000000000000000000000000000  | 1,801<br>1,801<br>178<br>273   | 4.<br>4.<br>4.  | 183<br>033<br>0   | 0455<br>965<br>965<br>965  | 75<br>20<br>20<br>20   |
|   | n n     | हुँ स्ट्री<br>इ | -  |   |   | 40, 01,   | 2,   | 2  | -414  | 1,583<br>1,583  | 1,065<br>3,64<br>3,96  | 1,272<br>9<br>74<br>2,020  |
|   | 9       | PCT             | 4.900.19   | 8.3<br>3.6<br>5.7   | 0.7954  | 53.7<br>53.7<br>55.0<br>56.5  | 08000  | 2.5.0<br>2.0.0<br>2.0.0<br>2.0.0   | 40-4-5<br>5-98-1-5<br>5-98-1-5  | 4.5.000   | 2727.0   | 0.0<br>6.5<br>6.5<br>6.5   |
|   | Sport   | \$AMT           |  |   |   |   |  |  |   |   |  |  |
|   | 5       | \$AM            | 337<br>40<br>40<br>21<br>21<br>49  | 494<br>494<br>29<br>590<br>1,093  | 161<br>207<br>144<br>0  | 147<br>5,613<br>1,303<br>7,838  | 2,448  | 55252  | 235<br>240<br>240<br>240  | 3,207<br>3,207<br>672<br>0  | 128<br>4,109<br>1,089<br>276   | 3,345<br>191<br>276<br>4,925   |
| 1 | y,      | 01              | 801202   | *********   | +100 100  | 2,022   | C0150.010  |  |   |   |  |  |
| 7 | aus ine | PCT             | 39.32.2<br>853.7<br>84.0<br>69.7   | 54.4<br>0.0<br>30.3<br>62.1<br>94.9   | 34.4<br>47.6<br>70.7<br>47.5<br>0.0   | 38.9<br>98.6<br>51.9<br>61.0  | 0.0<br>57.2<br>63.8<br>25.6<br>87.3  | 44.5<br>42.4<br>89.4<br>51.8   | 34.0<br>82.7<br>63.4<br>54.1  | 79.79<br>53.97<br>0.01  | 34.2<br>39.7<br>79.7   | 43.3<br>34.0<br>28.6<br>86.8   |
|   | - Lems  | SAMT            | 4,635<br>160<br>1,907<br>786   | 3,249<br>0<br>242<br>8,029<br>1,579   | 161<br>340<br>3,953<br>0  | 7,360<br>2,344<br>2,344<br>2,584<br>18,049  | 16,816<br>436<br>196<br>14,498   | 3,862<br>6,862<br>3,452<br>7,146<br>2,022  | 132<br>090<br>4443<br>322   | 45<br>931<br>16, 129<br>10, 523   | 1,119<br>318<br>17,497<br>18,604<br>10,038   | 246<br>377<br>377<br>,059  |
| ) |         |                 |  |   | =1/-1   | .55   | 2 2  | in opinica   | NN-   | 55  | - 555  | 23.  |
|   | Total   | SAMT            | 11,652<br>497<br>136<br>2,269<br>1,127   | 5,969<br>0<br>801<br>12,934<br>1,664  | 467<br>7,220<br>8,326   | 18,918<br>10,457<br>4,513<br>25,984<br>29,605   | 29,417<br>682<br>764<br>16,611   | 3,859<br>11,012<br>3,904   | 389<br>8,526<br>3,410<br>594  | 485<br>1,169<br>29,901<br>26,236  | 1,173<br>930<br>44,786<br>29,220<br>12,588   | 72,116<br>1,108<br>4,582<br>75,986   |
|   |         |                 | -  | <del>(</del>  |   | 24 NV   | ÷ 5  | 25.15.11   | 14217   | ` %%  | , 3%5  | 12,-25   |
|   |         |                 | ××××<br>800080   | ~~~~~   | ZZZ>Z<br>GNGGG  | 2>22>   | ~ Z > Z Z  | 22222<br>007707  | ~ x x x x >   |   | ~~~~~  | >×××××   |
|   |         | SI              | A LA RASA  | PPSES   | SPERS   | PARXS   | SELEN  | ₹\$\$55  | \$¥8₹\$   | 88288   | £3853  | SSSSS  |
|   |         |                 | DALE   |   | L<br>ES   | СТУ   |  | _  | W S   | DOVA  |  |  |
|   |         | <b>V</b>        | NORCROSS<br>FT. LAUDERDA<br>JACKSON<br>ROCKMART<br>SPRINGFIELD   | SIMSBURY<br>SIMSBURY<br>MENLO PARK<br>ANN ARBOR<br>REDLANDS   | SIGNAL HILL<br>VALPARAISO<br>LAKE CHARLES<br>EXTON<br>HAYWARD   | W   | COLUMBIA<br>GERMANTOWN<br>LAFAYETTE<br>MILWAUKEE<br>PROVIDENCE   | MARLBOROUGH<br>NORFOLK<br>LANCASTER<br>OGDEN<br>NEW LONDON   | FLUSHING<br>BROKEN ARROW<br>LITTLETON<br>CHESTER PIKE<br>IRVINE   | SHREVEPORT<br>DUBLIN<br>LYNDHURST<br>RANCHO CORDOVA<br>PORTLAND   | ZEELAND<br>PRINCETON<br>SAN DIEGO<br>PARK CITY<br>WHIPPANY   | 0SS<br>1EGO<br>0SS   |
|   |         | City            | NORCROSS<br>FT. LAUDI<br>JACKSON<br>ROCKMART<br>SPRINGFII  | SIMSBURY<br>SIMSBURY<br>MENLO PAF<br>ANN ARBOF<br>REDLANDS  | SIGNAL<br>VALPARA<br>LAKE CH<br>EXTON<br>HAYWARD  | SALT LAK<br>WESTLAKE<br>READING<br>HOUSTON<br>COLUMBIA  | COLUMBIA<br>GERMANTO<br>LAFAYETT<br>MILWAUKE<br>PROVIDEN   | MARLBOR<br>NORFOLK<br>LANCAST<br>OGDEN<br>NEW LON  | FLUSHI<br>BROKEN<br>LITTLE<br>CHESTE<br>IRVINE  | SHREVEPOR<br>DUBLIN<br>LYNDHURST<br>RANCHO CO<br>PORTLAND   | ZEELA<br>PRINC<br>SAN D<br>PARK  | NORCROSS<br>WAYNE<br>SAN DIEGO<br>NORCROSS<br>AZUSA  |
|   |         |                 | , INC.   | THE<br>THE<br>CORP<br>1STITU  | G CO  | ER CO   | CORP   | T AVI  | N. P. L.  | SERV  | S .  | STEMS  |
|   |         |                 | RSHIP<br>ON<br>CORPOR  | PANY<br>PANY<br>N TECH<br>RCH IN  | ORATIC<br>ILL MI<br>ES<br>ENT CO  | COMPUT<br>I INC.  | NC<br>DEF (RING C  | MS<br>L/SCOT<br>P<br>R   | ATIONA<br>ATIONA<br>ES COR<br>VERNME  | INC<br>TL COR<br>EDERAL   | ICATIO<br>GE IND   | S INC.<br>NIC SY<br>LS<br>S INC.<br>SA   |
|   |         |                 | IES, I   | ND COM  | CORP<br>IV/MCG<br>SERVICANAGEM<br>INC   | RLAND<br>SRY CO   | E AND JEACTU   | SYSTE<br>IC<br>VTIONA<br>GROU<br>CENTE   | NTERN<br>NTERN<br>SERVIC<br>TI-GO   | MPANY<br>ENVM<br>LTH F  | EXTRO<br>COMMUN<br>NC.<br>INC  | ECTRO<br>ECTRO<br>TERIA<br>TONIC   |
|   |         | Company         | NOLOG<br>ITED I<br>D CORI<br>ED FAI  | ICKFOI<br>ICKFOI<br>SE IN<br>ENTAL<br>ENTAL   | R WESTING DING DING DING DING DING DING DING D  | SUTHER<br>BATTE<br>RPORAL<br>MPANY<br>FACTUR  | FACTUR<br>SPAC<br>D MANU<br>PORATI   | AFETY<br>ONS IN<br>NTERNA<br>BARNES<br>PPORT   | FETY I  | DAIR) N & CC HEELER ON HEA  | TEMS 1<br>ICAN C<br>EMS, 1<br>YSTEMS   | ONI EL   |
|   |         | 의               | EMS TECHNOLOGIES, INC. EMEAL LIMITED PARTNERSHIP, INC. ENGELHARD CORPORATION ENGINEERED FABRICS CORPORATION ENSCO, INC | ENSIGN-BICKFORD COMPANY THE ENSIGN-BICKFORD COMPANY THE ENTERPRISE INTGRION TECH CORP ENVIRONMENTAL RESERRCH INSTITU ENVIRONMENTAL SYSTEMS RES INST | ENVIROPUR WEST CORPORATION EPT BEARING DIV/MCGILL MFG CO ERA AVIATION SERVICES ERM PROGRAM MANAGEMENT COMPANY ETEC SYSTEMS, INC | EVANS & SUTHERLAND COMPUTER EVEREADY BATTERY CO. INC. EXIDE CORPORATION EXXON COMPANY U.S. A F. N. MANUFACTURING INC. | F N MANUFACTURING INC<br>FAIRCHILD SPACE AND DEF C<br>FAIRFIELD MANUFACTURING C<br>FALK CORPORATION THE<br>FEDERAL PRODUCTS CO | FENWAL SAFETY SYSTEMS FHC OPTIONS INC FIGGIE INTERNATIONAL/SCOTT A * FLAMECO BARNES GROUP FLEET SUPPORT CENTER | FLICHTSAFETY INTERNATIONAL FLICHTSAFETY INTERNATIONAL, FLICHTSAFETY SERVICES CORP. FLUOR DANIEL GTI-GOVERNMENT FLUOR DANIEL INC | FOREMOST DAIRY FORSTMANN & COMPANY INC FOSTER WHEELER ENVMTL CORP FOUNDATION HEALTH FEDERAL SE FREIGHTLINER CORP. | FUEL SYSTEMS TEXTRON G E AMERICAN COMMUNICATIONS GDE SYSTEMS, INC. GEARED SYSTEMS, INC. GEC MARCONI AEROSPACE INC. | GEC MARCONI AVIONICS INC. GEC MARCONI ELECTRONIC SYSTEMS GEC MARCONI MATERIALS GEC-MARCONI AVIONICS INC. GENCORP/AEROJET/AZUSA |
|   |         |                 | 78788<br>2888<br>2888<br>2888  |   | 2, ER<br>2, ER<br>2, ET   |   | TAYAE<br>E   | 5 2 3 E E E E E E E E E E E E E E E E E E  |   |   | 0 7 6 FE   | 25.8<br>3.2<br>6.6<br>6.6<br>6.6<br>6.6<br>6.6<br>6.6<br>6.6<br>6.6<br>6.6<br>6  |
|   |         | CODE            | 006480<br>003568<br>007175*<br>006428<br>006672  | 007515<br>007043<br>007316<br>001643<br>005575  | 006121*<br>002321<br>006289<br>004830<br>005172*  | 003256<br>001080<br>006631<br>000354<br>006440  | 006423<br>007545<br>004182<br>002629<br>006660   | 007075<br>007557<br>001406<br>004045*<br>007099  | 006482<br>006029<br>002036<br>004433<br>006120  | 006288<br>006483<br>006473<br>004782<br>000353  | 000350<br>006274<br>000406<br>005297<br>005297   | 000691<br>003238<br>003286*<br>006442<br>000023  |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-4.

|           | MI's<br>PCT      | 00000   | -00000   | 00000  | 00000   | 00000  | 00000  | 00000   | 00000   | 00000   | 00000  |
|-----------|------------------|---|--|--|---|--|--|---|---|---|--|
|           | HBCU/MI<br>\$AMT | 00000   | 711<br>0<br>0<br>0   | 00000  | 00000   | 00000  | 00000  | 00000   | 00000   | 00m00   | 00000  |
|           | ed Bus.          | 27-x-0<br>8.5.2.0.0   | -0000<br>-20-6   | 2.0.5.0<br>2.0.1.80  | 7053  | 7.00<br>0.00<br>0.00<br>0.00<br>0.00   | 47.7<br>15.4<br>1.8  | 0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0.000<br>0. | 4.0<br>0.2<br>0.9<br>0.9  | 3.5<br>10.2<br>3.8  | -088.<br>608.000   |
|           | Women-Owned Bus  | 302<br>206<br>2,300<br>2,000  | 1,417  | 1,414<br>10,199  | 666<br>489<br>0<br>426  | 720<br>0<br>972<br>0   | 815<br>423<br>324<br>54<br>16  | 94<br>30<br>1,054<br>403  | 5<br>437<br>35<br>1,942   | 4,118<br>1,931<br>130<br>686<br>887   | 471<br>0<br>32,432<br>27<br>27   |
|           | isadv. Bus.      | งะ <u>- 1 - 1</u><br>ะะร่า  | 2.50023  | 34071  | 22.0<br>2.5<br>5.0<br>5.5   | 7.20<br>7.34<br>1.13   | 82.04-0<br>82.00<br>82.00  | 0.94<br>0.88<br>7.0   | 4.94.9<br>6.4.9<br>7.00<br>7.00<br>7.00<br>7.00<br>7.00<br>7.00<br>7.00<br>7.   | 7.8<br>10.7<br>18.3<br>7.1  | 22.50  |
|           | Sm. Disa         | 676<br>427<br>635<br>17,580<br>48   | 1,661<br>95<br>0<br>94<br>4  | 1,719<br>1,719<br>24,371   | 397<br>151<br>704<br>53   | 567<br>0<br>0<br>247<br>247  | 284<br>39<br>29<br>4<br>85   | 329<br>22<br>22<br>535<br>1,373<br>65   | 56<br>296<br>1,122<br>18,957  | 7,848<br>8,178<br>2,762<br>1,173  | 1,281<br>26,215<br>43<br>47  |
|           | Business<br>PCI  | 58.8<br>24.3<br>29.3<br>85.4<br>15.5  | 26.0<br>49.1<br>22.3<br>36.7   | 67.1<br>61.4<br>45.0<br>39.6<br>69.4   | 43.5<br>83.2<br>69.1<br>13.2<br>67.4  | 45.0<br>98.1<br>76.8<br>53.2<br>6.4  | 60.7<br>71.0<br>86.1<br>36.6<br>89.9   | 73.3<br>50.2<br>65.2<br>63.2  | 99.9<br>66.5<br>57.8<br>25.3  | 45.4<br>40.0<br>35.7<br>26.8  | 50.1<br>2.6<br>40.1<br>72.7<br>79.2  |
|           | Small B          | 6,304<br>3,177<br>13,066<br>131,769   | 32,135<br>1,467<br>1,928<br>2,928  | 15,377<br>14,608<br>229,265<br>2,717   | 8,816<br>974<br>6,419<br>1,220<br>3,927   | 9,509<br>267<br>269<br>4,047<br>158  | 6,046<br>9,233<br>584<br>128<br>825  | 3,685<br>2,790<br>5,045<br>9,170<br>8,225   | 376<br>201<br>4,238<br>11,827<br>57,675   | 61, 181<br>30, 661<br>24, 769<br>2, 856<br>6, 202   | 14,930<br>156,642<br>1,210<br>1,430  |
|           | Total<br>\$AMT   | 10,718<br>13,054<br>44,555<br>154,308<br>310  | 123,445<br>2,986<br>392<br>8,114   | 22,903<br>23,804<br>4,559<br>579,189<br>3,917  | 20, 255<br>1, 171<br>9, 282<br>9, 260<br>5, 830   | 21,113<br>272<br>351<br>7,600<br>2,466   | 9,965<br>13,004<br>679<br>351<br>917   | 5,030<br>11,553<br>14,082<br>13,014   | 376<br>303<br>6,414<br>20,473<br>228,307  | 134,638<br>76,712<br>69,309<br>6,425<br>23,112  | 29, 826<br>74<br>390, 325<br>1, 666<br>1, 806  |
| <b>⊢≻</b> | or mi            | 0 0 0 0 0   | ~ m ~ ~ ~  | 80008  | <b>~ ∞ ∞ ∞ ∞</b>  | ~~~ <b>~</b>   | ∞ ∞ c c ∞  | <b>80000</b>  | $\sigma\sigma\omega\omega\omega$  | <b>@ @ 0 0 0 0</b>  | <b>∞</b> 0. 00 ∨ 00  |
| Y 2.      | ST               | AAAES   | KS WILL<br>CANNA   | ¥ZZZZZ   | PABPIN  | PRILIDA  | TESSER   | 99799   | PERST.  | ZZZZZ   | NX > XX  |
|           | City             | SAN DIEGO<br>SAN DIEGO<br>RED LION<br>STERLING HEIGHTS<br>AVENEL  | TALLAHASSEE<br>MUSKEGON<br>STERLING HEIGHTS<br>ARKANSAS CITY<br>PLEASANTON   | FITCHBURG<br>MOUNT LAUREL<br>SCHENECTADY<br>CINCINNATI   | INDIANAPOLIS<br>FT. LAUDERDALE<br>COLUMBIA<br>CONCORD<br>CARBONDALE   | NEWTON<br>GERMANTOWN<br>ITASCA<br>NEW YORK<br>SAN LORENZO  | DALLASTOWN<br>FOND DU LAC<br>PORTSMOUTH<br>BREMERTON<br>LOMBARD  | CLEVELAND<br>TROY<br>VERGENNES<br>ST MARY'S<br>AKRON  | MANSFIELD<br>MINNEAPOLIS<br>URBANA<br>TAMPA<br>MELBOURNE  | BETHPAGE<br>BETHPAGE<br>BETHPAGE<br>THOUSAND OAKS<br>EL SEGUNDO, CA   | MOUNTAIN VIEW WALTHAM WEEDHAM HEIGHTS ALBUQUERQUE COSTA MESA   |
|           | Company          | GENERAL ATMIC ARNTICAL SYSTEMS<br>GENERAL ATOMICS INC.<br>GENERAL DEFENSE CORPORATION<br>GENERAL DYNAMICS CORPOLAND SYS<br>GENERAL DYNAMICS CORPORATION | GENERAL DYNAMICS LAND SYSTEMS GENERAL DYNAMICS LAND SYSTEMS GENERAL DYNAMICS LAND SYSTEMS GENERAL ELECTRIC CO GENERAL ELECTRIC CO/VALLECITOS | GENERAL ELECTRIC COMPANY<br>GENERAL ELECTRIC COMPANY<br>GENERAL ELECTRIC COMPANY<br>GENERAL ELECTRIC COMPANY<br>GENERAL ELECTRIC COMPANY | GENERAL MOTORS CORPORATION GENERAL OFFSHORE CORP. GENERAL PHYSICS SERVICES CORP GENRAD INC GENTEX CORPORATION | GEO-CENTERS INC GEOMET TECHNOLOGIES INC GEOTRONICS OF NORTH AMERICA GIBBS & COX INC GIBRALTAR, P R INC | GICHNER SYSTEMS GROUP INC<br>GIDDINGS AND LEWIS, INC.<br>GLOBAL ASSOCIATES<br>GLOBAL ASSOCIATES<br>GLOBAL ASSOCIATES | GOODRICH BF AEROSPACE<br>GOODRICH BF COMPANY, THE<br>GOODRICH BF COMPANY, THE<br>GOODYEAR TIRE & RUBBER CO<br>GOODYEAR TIRE & RUBBER CO THE   | GORMAN-RUPP COMPANY GRAND METROPOLITAN FOODSERVICE GRIMES AEROSPACE COMPANY GROUP TECHNOLOGIES CORP GRUMMAN AEROSPACE CORPORATION | GRUMMAN CORP/AIRCVRAFT SYSTEMS<br>GRUMMAN CORP/SPACE AND ELECTRO<br>GRUMMAN DATA SYSTEMS CORP<br>GTE GOVERNMENT SYSTEMS CORP.<br>GTE GOVERNMENT SYSTEMS CORP/DS | GTE GOVERNMENT SYSTEMS CORP/EL<br>GTE LABORATORIES<br>GTE TECHNOLOGY AND SYSTEMS<br>GULTON INDUSTRIES INC/DATA SYS<br>GULTON-STATHAM TRANSDUCERS |
|           | CODE             | 006503<br>001769<br>006632<br>000229<br>007409  | 004660<br>000998<br>003937<br>001481<br>000417*  | 005707<br>005707<br>007091*<br>006900<br>006902  | 001349<br>003906<br>003859<br>006954<br>006633  | 006662<br>004153<br>004822*<br>006462<br>006799  | 006634<br>003914<br>002918<br>002791<br>003774   | 006816<br>006887<br>007156*<br>002985<br>006823*  | 006825<br>002975<br>007555<br>000524<br>003689  | 000462<br>004392<br>004973<br>001896<br>001423  | 001184<br>006663<br>006664<br>000468<br>007261   |

Companies Participating in the DoD Subcontracting Program: Table III-4.

Defense Logistics Agency Listing

| HBCU/MI'S                 | 000000000000000000000000000000000000000   | 00000  | 00000   | 00000   | 00000  | 00000  |  | 114 3.0<br>0 0.0<br>0 0.0<br>0 0.0<br>0 0.0  | 00000   | 00000  |
|---------------------------|---|--|---|---|--|--|--|--|---|--|
| Women-Owned Bus.<br>\$AM1 |   | 20,50  |   |   |  | 5.000.0  |  |  | 2.07<br>2.0.04<br>2.0.04  | 2.000<br>2.000<br>2.000  |
| Women-                    | 212,901   | 21<br>0<br>1,042<br>1,042  | 433<br>433<br>32  | 1,724<br>5,331<br>1,039<br>1,939  | 534<br>0<br>161<br>389   | 83<br>0<br>0<br>14<br>1,398  | 359<br>1,381<br>0<br>34,304<br>2,428   | 99   | 1,131<br>187<br>129<br>117  | 179<br>178<br>0<br>20  |
| dv. Bus.                  | 5.000.3   | 7.0<br>0.0<br>1.4<br>0.5<br>0.5  | 7.000<br>0.58<br>0.28<br>0.28   | 14.7<br>11.0<br>10.8<br>2.8   | 15.3<br>0.0<br>8.1<br>0.3<br>1.4   | 2.5<br>2.6<br>4.6<br>9.6   | 2.20<br>2.00<br>5.00<br>5.00<br>5.00   | 50.0<br>50.0<br>5.9  | 33.1<br>1.7<br>2.7<br>2.7<br>1.0  | 21.9<br>0.0<br>0.0   |
| Sm. Disadv. Bus           | 25<br>25<br>0<br>4<br>12,535  | 209<br>0<br>2,335<br>302   | 11<br>20<br>1,084<br>23   | 4,077<br>8,377<br>4,810<br>917<br>540   | 6,998<br>0<br>728<br>12<br>200   | 97<br>3<br>138<br>2,620  | 1,863<br>734<br>0<br>126,641<br>5,182  | 201<br>281<br>38<br>142<br>1,343   | 3,335<br>1116<br>116<br>56<br>26  | 2,190<br>0<br>0  |
| Business<br>PCT           | 100.0<br>21.0<br>98.0<br>85.6<br>42.1   | 56.8<br>29.0<br>53.0   | 11.2<br>38.4<br>42.1<br>78.5<br>50.7  | 54.0<br>53.0<br>64.1<br>68.1<br>59.7  | 47.9<br>0.0<br>54.3<br>79.8<br>83.0  | 74.9<br>74.9<br>79.5<br>82.2   | 54.0<br>73.3<br>65.1<br>54.4   | 28.6<br>11.5<br>100.0<br>83.1<br>45.3  | 63.8<br>90.0<br>30.1<br>42.5<br>41.3  | 49.5<br>49.4<br>64.2<br>0.0<br>68.1  |
| Small<br>\$AMT            | 71<br>426<br>446<br>391<br>105,421  | 6,875<br>0<br>373<br>26,031<br>770   | 1,701<br>1,701<br>73<br>12,455<br>6,506   | 15,037<br>40,365<br>28,125<br>5,757<br>11,459   | 21,922<br>0<br>4,872<br>3,714<br>12,046  | 2,972<br>86<br>8,093<br>22,942   | 21,149<br>21,149<br>633,382<br>52,093  | 1,079<br>2,177<br>2,177<br>4,067<br>11,533   | 6,420<br>5,878<br>533<br>886<br>1,078   | 2,519<br>4,939<br>21<br>21<br>1,618  |
| Total                     | 2,028<br>455<br>457<br>250,199  | 12,111<br>0<br>1,286<br>49,083<br>63,477   | 303<br>4,432<br>15,859<br>12,835  | 27,826<br>76,160<br>43,848<br>8,451<br>19,195   | 45,749<br>8,969<br>4,653<br>14,513   | 4,601<br>114<br>0<br>10,173<br>27,915  | 14,448<br>28,837<br>1,672,959<br>95,746  | 3,770<br>18,947<br>76<br>4,894<br>25,452   | 10,067<br>6,528<br>1,771<br>2,084<br>2,614  | 5,090<br>10,003<br>32<br>2,377   |
|                           | ~~~~~   | 22222  |   | 2222>   | 2222Z  | ××××××   | 222>2  | 22222<br>@0000   | ~~~~~   |  |
| SI                        | T P A X T T T T T T T T T T T T T T T T T T   | ZZ > ZZ  | CO<br>OH<br>NY<br>NY  | FARMA   | CAAL   | ZEXES  | FOTOP  | ZAZ-Z  | RZCPB<br>R≺SPB  | NN SN S   |
| city                      | LAMPASAS<br>ALEXANDRIA<br>PITTSBURGH<br>EULESS<br>MELBOURNE   | ROCHESTER<br>ROCHESTER<br>NORFOLK<br>GREENLAWN<br>ALBUQUERQUE  | GREELEY<br>CASA GRANDE<br>DAYTON<br>WOODBERRY<br>CLAYVILLE  | MINNEAPOLIS<br>ALBUQUERQUE<br>COON RAPIDS<br>GLENDALE<br>CLEARWATER                                   | CLEARWATER<br>CHELSEA<br>CORONA<br>WINSTED<br>LAPORTE  | DOVER<br>WHITEHALL<br>WICHITA FALLS<br>WHITEHALL<br>SANTA CLARITA  | STATE COLLEGE<br>DUARTE<br>CLARKSVILLE<br>LOS ANGELES<br>FORT WAYNE  | ALEXANDRIA<br>LOUISVILLE<br>TUSCALGOSA<br>DUARTE<br>CHICAGO  | ANNAPOLIS<br>FREDERICA<br>TORRANCE<br>YORKTOWN HEIGH<br>DAKOTA CITY                                 | WICHITA<br>BOHEMIA<br>PORTLAND<br>MONROE<br>MONROE   |
| Company                   | GUYCO ENGINEERING CO<br>HALIFAX ENGINEERING INC<br>HALLIBURTON NUS ENVMTL CORP<br>HARDCOTE TECHNOLOGIES, INC.<br>HARRIS CORP/ELECTRONIC SYSTEMS | HARRIS CORP/RF COMMUNICATIONS HARRIS CORPORATION HARRIS TECHNICAL SERVICES CORP HAZELTINE CORPORATION HEALTH CARE SERVICES, INC. | HENSEL PHELPS CONSTRUCTION CO<br>HEXCEL CORPORATION<br>HIGH VOLTAGE MAINTENANCE CORP<br>HITECH HOLDINGS INC<br>HOMOGENEOUS METALS INC | HONEYWELL INC<br>HONEYWELL INC<br>HONEYWELL INC,<br>HONEYWELL INC, SATELLITE SYSTE<br>HONEYWELL, INC. | HONEYWELL, INC.<br>HOOD H P INC<br>HOWDEN AIRDYNAMICS, INC<br>HOWMET CORP/HOWMET MACHINING D<br>HOWMET CORP/LAPORTE CASTING DI | HOWMET CORPORATION HOWMET CORPORATION/TI-CAST DIV HOWMET REFURBISHMENT, INC HOWMET WHITEHALL CASTING HR TEXTRON INC. | HRB SYSTEMS, INC<br>HTL/KIN-TECH DIVISION<br>* HUDSON BROTHERS, INC.<br>HUGHES AIRCRAFT COMPANY<br>HUGHES AIRCRAFT COMPANY | HUMAN RSRCES RES ORGANIZATION<br>HUMANA MLITARY HEALTHCARE SVCS<br>HUNT REFINING COMPANY<br>HYDRAULIC UNITS, INC.DBA DOWTY<br>I I T RESEARCH INSTITUTE | I I T RESEARCH INSTITUTE I L C INDUSTRIES (DELAWARE) I T CORPORATION IBM T.J. WATSON RESEARCH CENTE | IFR SYSTEMS, INC. ILC DATA DEVICE CORPORATION IMACC CORPORATION IMO INDS, INC/IMO PUMP DIVISI IMO INDUSÉRIES INC |
| CODE                      | 006702<br>006673<br>004591<br>002324<br>001275  | 000488<br>006515*<br>006525<br>000496<br>005701  | 001590<br>000508<br>006889<br>006914<br>006914  | 007121<br>006444<br>001591<br>000949<br>000518  | 003718<br>007453<br>005576<br>001556<br>003752   | 005558<br>003509<br>003045<br>000530<br>001030   | 006635<br>003823<br>006300*<br>000532<br>007369  | 006543<br>007411<br>006729<br>000868<br>001647   | 000541<br>005692<br>004445*<br>006461<br>004900   | 001304<br>004106<br>006703<br>001612<br>006418   |

Companies Participating in the DoD Subcontracting Program: Table III-4.

Period Covered: Oct 1995 - Sep 1996

| HBCU/MI'S<br>SAMT         |   |   |   |   | 00000   |   |  |  |   | 255<br>0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0   |
|---------------------------|---|---|---|---|---|---|--|--|---|--|
| Women-Owned Bus.<br>\$AMT | 42007   | 6 4 4 7 0 0 7 5 6 7 5 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6   | 0.4005<br>0.0005  | 0.00.0<br>-0.00.0   | -4040<br>480-8  | - 400 cv  | 61048<br>7.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0                         | - 9×50<br>viv. 40  | 77.8.0.0<br>7.0.8.0.0                                     |  |
| Women-C                   | 302<br>303<br>120<br>34<br>34   | 791<br>14<br>222<br>222<br>223  | 34<br>1,227<br>0<br>0   | 659<br>178<br>0<br>1  | 1, 180<br>2, 022<br>2, 022  | 344<br>2,198<br>0<br>10<br>1,475  | 712<br>309<br>14<br>55<br>424  | 29<br>9<br>195<br>5,399  | 132<br>132<br>53<br>1,243                                 | 2,788<br>2<br>0<br>0<br>55   |
| dv. Bus.                  | 24.25<br>24.25  | 26.7  | 2.00<br>0.00<br>8.8   | 36.0  | 0.08  | 8.5.5.0<br>8.0.5.5.0  | 52.7<br>7.7<br>7.7<br>7.7  | 0 w w 80<br>8 v v v 0  | 4.65.8<br>9.0<br>0.0                                      | 0.00   |
| Sm. Disadv.               | 322<br>775<br>687<br>8  | 364<br>72<br>224<br>1,516<br>15   | 1,796<br>2,174<br>10  | 2,360   | 5,654<br>4,063<br>658   | 2,412<br>2,412<br>94<br>2,375   | 552<br>771<br>123<br>101<br>3,222  | 19<br>14<br>185<br>6,435   | 103<br>362<br>107<br>2,173                                | 3,259<br>32<br>3<br>0<br>7   |
| Business<br>PCT           | 53.8<br>38.0<br>55.3<br>81.7  | 53.5<br>76.0<br>76.0<br>75.2  | 82.7<br>36.0<br>9.9<br>41.0<br>76.0   | 76.1<br>37.9<br>0.7<br>6.8<br>58.6  | 35.7<br>37.2<br>55.0<br>65.3  | 40.7<br>52.6<br>10.0<br>64.8  | 59.2<br>85.9<br>64.8<br>99.1   | 6.9<br>74.5<br>90.5<br>51.8<br>43.9  | 92.0<br>80.8<br>57.7<br>55.1                              | 46.4<br>73.6<br>75.8   |
| Small B                   | 7,571   | 4,311<br>140<br>764<br>25,764   | 3,118<br>9,730<br>7,448<br>5,075<br>195   | 4,983<br>976<br>202<br>21,061   | 259<br>76,707<br>27,304<br>6,100  | 14,483<br>16,860<br>371<br>798<br>18,966  | 6,284<br>12,031<br>2,579<br>4,556  | 157<br>262<br>4,808<br>18,194<br>57  | 2,770<br>1,476<br>938<br>30,599<br>50                     | 16,769<br>627<br>392<br>1,991  |
| Total                     | 14,064<br>18,442<br>20,161<br>302<br>7,341  | 8,061<br>315<br>839<br>33,887<br>930  | 3,771<br>27,007<br>4,532<br>12,377<br>257   | 6,549<br>2,576<br>429<br>2,954<br>35,909  | 730<br>1,954<br>206,339<br>49,626<br>9,343  | 35,556<br>32,067<br>1,884<br>7,989<br>29,274  | 20,519<br>20,569<br>3,004<br>1,309<br>5,114                              | 2,283<br>351<br>5,313<br>35,150<br>131   | 3,011<br>1,827<br>1,627<br>55,501<br>290                  | 36,173<br>698<br>532<br>0<br>2,628   |
|                           |   | ~~~~~   | 22>22   | 88888   | ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~   | MMG G G   | ~~~~   | <b>₽</b> № ₩ ₽   | o o m d m   | <b>800000</b>  |
|                           |   | <b>&amp; T &amp; T &amp;</b>  |   |   | 55255   |   |  | 55555  | 22222   | M G G T O  |
| City                      | ANNANDALE<br>SANTA ANA<br>NORTH BILLERICA<br>FAIRFIELD<br>PHILLIPSBURG  | ALEXANDRIA<br>PENSACOLA<br>ARLINGTON<br>DELAND<br>RICHMOND  | GARLAND<br>HUNTSVILLE<br>CAMBRIDGE<br>WARMINSTER<br>SOUTH WINDSOR                             | TORRANCE<br>BRANFORD<br>GLENDALE<br>SACRAMENTO<br>ANAHEIM   | SANTA CLARA<br>VALENCIA<br>FORT WAYNE<br>ROANOKE<br>VAN NUYS  | CLIFTON<br>COLORADO SPRINGS<br>ST. PETERSBURG<br>METAIRIE<br>PASADENA                               | SAN DIEGO<br>BRUNSWICK<br>GRAND RAPIDS<br>HOLLOMAN AFB<br>CAPE CANAVERAL | NEW PHILADELPH<br>SAN LEANDRO<br>IRVINE<br>SAN JOSE<br>COLCHESTER  | CARLSBAD<br>VAN NUYS<br>ANN ARBOR<br>BLOOMFIELD<br>HUDSON | COLORADO SPGS<br>BLOOMFIELD<br>A GRANGE<br>LAGRANGE<br>MUSKEGON  |
| Company                   | INFORMATION SPECTRUM INC<br>INFORCE DEVELOPMENT, INC.<br>INFRAMETRICS INC<br>INGERSOLL DRESSER PUMP COMPANY<br>INGERSOLL-DRESSER PUMP COMPANY | INSTITUTE FOR DEF ANALYSES INSTRUMENT CONTROL SERVICE INTEGRATED SYSTEMS ANALYSTS, I INTELLITEC A DIVISION OF INTERBAKE FOODS INC | INTERCONTINENTAL MEG CO INC<br>INTERGRAPH CORPORATION<br>INTERMETRICS INC<br>INTERMETRICS INC | INTERNATIONAL TECHNOLOGY CORP-<br>INTERSPIRO INC<br>INTERSTATE BRANDS CORPORATION<br>INTERSTATE BRANDS CORPORATION<br>INTERSTATE ELECTRONICS CORP | INTEVAC INC./ADVANCED TECHNOLO ITT AEROSPACE CONTROLS ITT AEROSPACECOMMUNCATIONS DIV ITT CORP/ELECTRO-OPTICAL PRODU | PORATION DERAL SERVICES CORP HEALTHCARE CORPORATION RUTTER REX MFG. CO., INC ENGINEERING GROUP INC. | ш  | JOY TECHNOLOGIES INC KAISER AERO & ELEC INC/KAISER |   | S KAMAN SCIENCES CORPORATION  4 KAMANICS CORPORATION  5 KAYDON CORPORATION  7 KAYDON CORPORATION  7 KAYDON CORPORATION |
| CODE                      | 003213<br>004396<br>006665<br>005560<br>005561  | 006547<br>006752<br>003442<br>000184<br>006527  | 000560<br>006753<br>006666<br>002870<br>007152  | 006905<br>007502<br>004975<br>007320<br>000564  | 001294<br>005674<br>000545<br>000550<br>000553  | 005559<br>001614<br>002998<br>002987<br>004320  | 006516<br>006421<br>000577<br>006437<br>006867                           | 006830*<br>004033<br>004038<br>001579<br>007572  | 004031<br>004546<br>003939<br>007164<br>006667            | 000595<br>007512<br>006424<br>003277<br>001677   |

Companies Participating in the DoD Subcontracting Program: Table III-4.

Defense Logistics Agency Listing

| PCT             | 00000  | 00000  | 00000   | 00000  | 00000  | 00000   | 00000   | 00000  | 00000  | 00000   |
|-----------------|--|--|---|--|--|---|---|--|--|---|
| HBCU/MI *       | 00000  | 00000  | 00000   | 00000  | 00000  | 00000   | 00000   | 00000  | 00000  | 00000   |
| ned Bus.        | 32.5<br>32.6<br>32.8   | 7.1.0<br>5.5<br>5.5<br>5.5   | 10019<br>2442   | 000-0<br>000-0   |  |   |   | 82.20<br>20.20<br>20.20  | 00023  | 7.57.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2  |
| Women-Owned Bus | 22.0 23.0 13 | 273<br>367<br>195<br>170<br>15   | 33<br>18<br>21<br>209   | 20<br>13<br>13<br>0  | 686<br>469<br>246<br>1,683   | 201<br>796<br>14<br>13,280<br>174   | 1,349<br>256<br>367   | 354<br>134<br>2,976<br>1,679   | 13,345<br>199<br>68<br>109   | 244<br>44<br>6, 111<br>12,366<br>1,258  |
| isadv. Bus.     | 00-20  | 584.7.8  | 11.6<br>18.0<br>2.2<br>2.2<br>2.2   | 63.5   | 13723  | 0.0<br>4.1<br>1.1<br>0.8  | 00000<br>000000<br>0000000  | -804E  | 2000<br>4.00<br>2.00<br>2.00<br>2.00   | 4.7.98  |
| Sm. Disa        | 140<br>124<br>29<br>0  | 46<br>365<br>496<br>252<br>316   | 34<br>1,027<br>346<br>212   | 111<br>143<br>13<br>35   | 111<br>264<br>245<br>1,465   | 116<br>813<br>21<br>19,537<br>48  | 893<br>52<br>345<br>626   | 3,728<br>3,728<br>1,974<br>2,228   | 11,597<br>1,514<br>206<br>347<br>166   | 114<br>173<br>7,210<br>21,957<br>2,609  |
| Business        | 78.9<br>90.1<br>30.0<br>87.8<br>100.0  | 44.0<br>74.6<br>68.6<br>24.0   | 45.9<br>56.1<br>33.4<br>61.2  | 67.7<br>29.2<br>84.5<br>84.5   | 59.7<br>33.6<br>81.8<br>37.3<br>80.0   | 84.3<br>36.8<br>36.8<br>63.6  | 34.2<br>36.0<br>36.0<br>72.9  | 56.9<br>69.1<br>74.6   | 51.3<br>38.9<br>31.9<br>9.3  | 34.655.57<br>33.5.59<br>34.59   |
| Small B         | 20,257<br>3,606<br>503<br>404  | 1,120<br>9,246<br>7,854<br>2,121<br>1,518  | 2,547<br>3,185<br>5,126<br>5,942  | 1,588<br>1,476<br>1,085  | 3,655<br>3,075<br>15,780<br>1,029  | 7,568<br>9,084<br>175,224<br>3,984  | 2,297<br>8,798<br>814<br>5,122<br>7,279   | 15,139<br>7,841<br>49,257<br>23,632<br>14,034  | 109,058<br>4,168<br>3,349<br>12,791<br>5,414   | 1,228<br>2,100<br>78,773<br>209,789<br>19,691   |
| Total<br>\$AMT  | 3,666<br>22,479<br>12,003<br>12,003<br>404   | 2,543<br>22,108<br>10,529<br>3,091<br>6,323  | 288<br>5,529<br>5,682<br>6,363<br>9,715   | 2,346<br>2,215<br>1,162<br>1,148<br>55   | 6,118<br>9,158<br>3,396<br>42,238<br>1,286   | 12,594<br>10,773<br>513<br>475,694<br>6,265   | 3,445<br>25,728<br>2,260<br>6,353<br>9,985  | 26,609<br>14,156<br>71,311<br>40,509<br>18,806   | 213,374<br>6,051<br>8,789<br>40,103<br>58,251  | 1,460<br>3,528<br>119,624<br>432,659<br>58,917  |
| ∝≅×α!<br>⊢≻⊄mi  | 2222>  | ~~~~~  | ~ x x x x 0   | NT B T B   | ~~ZZ>  | ~~~~~   | >0xxx<br>@@@@@@   | >××××  | 2222>  | ZZZ>>   |
| ls!             | SEZEZ  | LENARS   | X G R I I   | 71118  | 88788  | NI IN   | PIVOR   | CAZAR  | SAYGO  | PEZZZA  |
| City            | SUMTER<br>CINCINNATI<br>WAYNE<br>EL CAJON<br>GLOUCESTER CITY   | WICHITA<br>NORTHAMPTON<br>MERRIMACK<br>SEATTLE<br>NORTHFIELD   | SAN ANTONIO<br>JOPLIN<br>HUNTSVILLE<br>SAUKVILLE<br>KINGSFORD   | POMPANO BEACH<br>LANSING<br>O FALLON<br>O'FALLON<br>WRIGHTSVILLE B   | KENNESAW<br>DAYTON<br>ARLINGTON<br>SANTA MONICA<br>ELYRIA  | OKLAHOMA CITY<br>DEPEW<br>INDIANAPOLIS<br>INDIANAPOLIS<br>LINCOLN   | CAMBRIDGE<br>GRANTS PASS<br>ROANOKE<br>DAVENPORT  | APOPKA<br>COLLEGE PARK<br>WOODLAND HILLS<br>TEMPE<br>SAN CARLOS  | WOODLAND HILLS<br>SANTA CLARA<br>SYOSSET<br>BALTIMORE<br>GREENVILLE  | JOHNSTOWN<br>LAS CRUCES<br>ST PAUL<br>MOORESTOWN<br>PHILADELPHIA  |
| Company         | KAYDON CORPORATION KDI PRECISION PRODUCTS INC KEARFOTT GDNCE NAVIGATION CORP KETEMA, INC./KETEMA AERO & ELE KOCH REFINING COMPANY  | KOCH REFINING COMPANY INC<br>KOLLMORGEN CORPORATION<br>KOLLSMAN, INC.<br>KORRY ELECTRONICS CO.<br>KRAFT FOODS, INC | KRUG LIFE SCIENCES INC./SAN AN<br>LA BARGE ELECTRONICS<br>LABARGE, INC.<br>LAIDLAW ENVIRONMENTAL SERVICES<br>LAKE SHORE INC | LAMBDA NOVATRONICS INC<br>LAND O'FROST INC<br>LAND-O-SUN DAIRIES INC<br>LAND-O-SUN DAIRIES INC<br>LAQUE CENTER FOR CORROSION | LAW ENVIRONMENTAL, INC. LAWRENCE ASSOCIATES INC. LCOKHEED MARTIN LOGISTICS MANA LEAR ASTRONICS CORP. | LEAR SIEGLER MANAGEMENT SERVIC<br>LEICA INC<br>LILLY ELI AND COMPANY<br>LILLY ELI AND COMPANY<br>LINCOLN COMPOSITES | * LITTLE, ARTHUR D INC<br>LITTON APPLIED TECHNOLOGY<br>LITTON INDUSTRIES, INC<br>LITTON SYSTEMS INC<br>LITTON SYSTEMS INC | LITTON SYSTEMS INC., LASER SYS<br>LITTON SYSTEMS INC/AMECOM DIVI<br>LITTON SYSTEMS INC/DATA SYSTEM<br>LITTON SYSTEMS INC/ELECTRON DE<br>LITTON SYSTEMS INC/ELECTRON DE | LITTON SYSTEMS INC/GUIDANCE & LITTON SYSTEMS INC/SOLID STATE LOCHHEED MARTIN FAIRCHILD SYST LOCKEED MARTIN CORPORATION LOCKHEED AEROMOD CENTER INC | LOCKHEED AEROPARTS, INC.<br>LOCKHEED ENGRG & SCIENCES CO<br>LOCKHEED MARTIN<br>LOCKHEED MARTIN<br>LOCKHEED MARTIN |
| CODE            | 007576<br>007416<br>005562<br>000060*<br>000727  | 003847<br>007150<br>006668<br>006869<br>006565   | 002665<br>004234<br>006754<br>004109<br>003510  | 003013<br>004120<br>007474<br>005345*<br>006434  | 006464<br>006910<br>007429<br>000627<br>006832*  | 000631<br>007224<br>007371<br>007372<br>000182  | 006669*<br>000566<br>006085<br>005301<br>006640   | 001353<br>000646<br>000648<br>000650<br>000652   | 000653<br>001207<br>000365<br>001897<br>006393*  | 003751<br>006466<br>000946<br>005669<br>005667  |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-4.

| HBCU/MI'S<br>SAMT PCT |   | 00000   |  |   | 00000   | 0 0.0<br>0 0.0<br>0 0.0<br>256 0.7   |   |  | 00000  | 00000  |
|-----------------------|---|---|--|---|---|--|---|--|--|--|
| Women-Owned Bus.      | 68833226  |   | wwww   |   |   | -  |   |  | -  | 0.033.1  |
| Women<br>\$AM         | 11, 192<br>11, 192<br>563<br>318<br>318<br>15, 926  | 2,085<br>134<br>8,796<br>1,184  | 9,545<br>490<br>2,491<br>6,611<br>78   | 7,298<br>236<br>465<br>12,793<br>1,135  | 3,634<br>1,775<br>2,069<br>220<br>3,702   | 4,940<br>2,138<br>14,053<br>3,378<br>176   | 769<br>898<br>137<br>3,234  | 163<br>176<br>437<br>1,701<br>1,814  | 1,367<br>1,775<br>7,647<br>381   | 97<br>97<br>111<br>0   |
| adv. Bus.             | 30.5<br>30.5<br>1.5   | 2.4.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2   | 5.4<br>4.5<br>0.7<br>0.7   | - 0.2.5<br>- 0.1.5<br>- 0.1.5   | 23.0<br>2.0<br>2.0<br>2.0<br>2.0  | 8.0<br>22.6<br>3.3<br>6.0  | 22.5<br>8.5<br>8.5<br>8.5   | 40.4v.v.   | 20.2   | 9.2<br>2.0<br>15.9<br>0.0  |
| Sm. Disadv.           | 23,690<br>1,746<br>23,512   |   | 18,211<br>502<br>3,472<br>11,440   | 17,050<br>1,537<br>148<br>33,351<br>4,788   | 15,909<br>2,023<br>1,350<br>1,262<br>8,623  | 6,973<br>3,326<br>21,570<br>2,056<br>590   | 1,472<br>1,241<br>5,190<br>29   | 297<br>182<br>657<br>2,072<br>1,790  | 235<br>6,817<br>2,296<br>15,241<br>474   | 148<br>285<br>7<br>155<br>0  |
| Business<br>PCT       | 246.5<br>31.7<br>12.8<br>16.5   | 18.6<br>64.9<br>71.0<br>31.8  | 38.2<br>15.4<br>28.1<br>37.7<br>63.5   | 32.1<br>55.9<br>29.1<br>29.1  | 56.6<br>59.9<br>51.7<br>21.5  | 51.2<br>57.7<br>60.4<br>88.2   | 14.2<br>68.2<br>84.6<br>46.3  | 56.6<br>36.3<br>36.8<br>36.0<br>36.0   | 31.4<br>26.0<br>32.9<br>28.0<br>67.5   | 0.6<br>88.7<br>65.8<br>63.1<br>92.9  |
| Small<br>\$AMT        | 637<br>11,606<br>11,334<br>123,303  | 5,340<br>10,852<br>110,109<br>12,306<br>2,521   | 120,786<br>3,595<br>21,330<br>91,618   | 89,327<br>6,305<br>3,830<br>136,584<br>22,478   | 39,013<br>14,426<br>19,759<br>24,959<br>92,355  | 44,601<br>7,671<br>183,464<br>20,635<br>4,040  | 5,467<br>8,346<br>2,399<br>32,307<br>819  | 5,693<br>3,194<br>4,475<br>17,015<br>20,344  | 1,315<br>41,649<br>34,671<br>69,736<br>1,598   | 2,737<br>2,737<br>227<br>617   |
| Total<br>\$AMT        | 1,372<br>591,890<br>58,561<br>104,066<br>746,556  | 28,635<br>16,715<br>17,327<br>7,917   | 316,275<br>23,371<br>75,993<br>242,821<br>1,230  | 278,087<br>9,647<br>6,972<br>900,176  | 68,975<br>39,002<br>33,002<br>48,296<br>429,869   | 87, 083<br>14, 684<br>662, 933<br>34, 152<br>4, 580  | 38,405<br>12,231<br>2,835<br>69,824<br>1,006  | 8,815<br>5,688<br>12,159<br>28,281<br>56,544   | 4, 188<br>159, 965<br>105, 287<br>248, 802<br>2, 367   | 25,416<br>3,087<br>3,345<br>978  |
|                       | *****   | ~ x z z z z   | 22222<br>00000   | ~ Z Z Z Z   | 88888<br>84484  | 2272Z  | 2222Z   | 2222>  | 22222<br>00000   | ZZ>ZO  |
| ISI                   | SCAR  |   | TOBX   | SCAME   | ZAAAX   | PRESS  | ACCCA   | 88888  | PAZAYA   | SASAS  |
| City                  | SARASOTA<br>MARIETTA<br>RANCHO SANTA MAR<br>GREENVILLE<br>DENVER                                  | COLORADO SPRINGS<br>CAMDEN<br>UTICA<br>POMONANA<br>YONKERS                                  | ORLANDO<br>BOULDER<br>GAITHERSBURG<br>MANASSAS<br>WOBURN   | ORLANDO,<br>LEXINGTON<br>WARMINSTER<br>SUNNYVALE<br>PRINCETON                               | CHERRY HILL<br>ONTARIO<br>HORSHAM<br>GREAT NECK<br>GRAND PRAIRIE                            | SALT LAKE CITY<br>SUNNYVALE<br>FORT WORTH<br>ARLINGTON   | SAN PEDRO<br>LOS ANGELES<br>LOS ANGELES<br>SUNNYVALE<br>LITCHFIELD PARK   | ARCHBALD<br>GLENDALE<br>MENLO PARK<br>AKRON<br>AKRON                                   | YONKERS<br>DALLAS<br>SAN JOSE<br>OWEGO<br>ERIE   | ATLANTA<br>JAMESTOWN<br>AURORA<br>UTICA<br>FREMONT   |
|                       | IN ADVANCED RECOR<br>IN AERONAUTICAL S<br>IN AERONUTRONIC<br>IN AIRCRAFT CENTE<br>IN ASTRONAUTICS | IN COMMAND & CONT<br>IN CORPORATION<br>IN CORPORATION<br>IN ELECTRO OPTICA                  | IN ELECTRONICS & IN FEDERAL SYSTEM IN FEDERAL SYSTEM IN FEDERAL SYSTEM IN FEDERAL SYSTEM IN HYCOR, INC | IN INFORMATION SYS IN IR IMAGING SYS IN MICROCOM IN MISSILES & SPA IN MISSILES & SPA        | IN SERVICES GROUP IN SKUNK WORKS ON IN SYSTEMS SUPPOR IN TACTICAL DEFEN IN VOUGHT SYSTEM    | LOCKHEED TACHTICAL SYSTEMS LOCKHEED TECHNICAL OPPRATIONS LOCKHEED/FORT WORTH CO LOGICAN EAGLE TECHNOLOGY INC LOGICON INC., TACTICAL SYSTEM | LOGICON INFORMATION TECHNOLOGY<br>LOGICON R & D ASSOCIATES<br>LOGICON TECHNICAL SERVICES, IN<br>LORAL AEROSPACE CORP/LORAL SPA<br>LORAL DEFENSE SYSTEMS-ARIZONA | FAIRCHILD CORP. LIBRASCOPE CORP. RANDTRON SYSTEMS INC. SYSTEMS COMPANY SYSTEMS COMPANY | MANUFACTURING CO<br>IYSTEMS<br>DEV LABS<br>SYSTEMS DIV.<br>ON  | S DREYFUS ENERGY CORP<br>S AEROSPACE<br>S ARROSPACE POWER EQP CORP<br>S AROSPC PUR TRANSM CORP<br>S NOVASENSOR |
| Company               | LOCKHEED MARTIN<br>LOCKHEED MARTIN<br>LOCKHEED MARTIN<br>LOCKHEED MARTIN<br>LOCKHEED MARTIN       | LOCKHEED MARTIN<br>LOCKHEED MARTIN<br>LOCKHEED MARTIN<br>LOCKHEED MARTIN<br>LOCKHEED MARTIN | LOCKHEED MARTIN<br>LOCKHEED MARTIN<br>LOCKHEED MARTIN<br>LOCKHEED MARTIN<br>LOCKHEED MARTIN            | LOCKHEED MARTIN<br>LOCKHEED MARTIN<br>LOCKHEED MARTIN<br>LOCKHEED MARTIN<br>LOCKHEED MARTIN | LOCKHEED MARTIN<br>LOCKHEED MARTIN<br>LOCKHEED MARTIN<br>LOCKHEED MARTIN<br>LOCKHEED MARTIN | LOCKHEED TACH<br>LOCKHEED TECH<br>LOCKHEED/FORT<br>LOGICAN EAGLE<br>LOGICON INC.   | LOGICON INFORI<br>LOGICON R & D<br>LOGICON TECHNI<br>LORAL AEROSPA(<br>LORAL DEFENSE  | LORAL<br>LORAL<br>LORAL<br>LORAL<br>LORAL  | LORAL SYSTEMS MANUFACTURING<br>LORAL WIGHT SYSTEMS<br>LORAL WISTERN DEV LABS<br>LORAL/FEDERAL SYSTEMS DIV.<br>LORD CORPORATION | LUCA   |
| CODE                  | 001741<br>007207<br>000375<br>006395<br>002830  | 001244<br>005666*<br>007227<br>002020<br>006475   | 000696<br>005993<br>006510<br>005483<br>006674   | 001186<br>006678<br>006551<br>000661<br>005790  | 005668<br>000657<br>000376<br>000945<br>007430  | 003854<br>003854<br>000407<br>003608<br>007554   | 002145<br>002146<br>006304<br>003451<br>003633  | 006642<br>000920<br>003227<br>006838<br>006835   | 006485<br>003586*<br>000378<br>000561<br>006842  | 006721*<br>001134<br>006844<br>007286<br>005452  |

Companies Participating in the DoD Subcontracting Program: Table III-4.

Period Covered: Oct 1995 - Sep 1996

| Listing   |
|-----------|
| Agency    |
| Logistics |
| Defense   |

| PCT PCT         | 00000  | 00000   | 00000  | 00000  | 00000  | 00000   | 00000  | 00000   | 00000   | 00000  |
|-----------------|--|---|--|--|--|---|--|---|---|--|
| HBCU/MI'S       | 00000  | 00000   | 00000  | 00000  | 00000  | 00000   | 245<br>0<br>0  | 00000   | 00,-00  | 00000  |
| ned Bus.        | 0.4<br>12.4<br>14.0<br>0.0   | 10.7  | 3.6<br>37.1<br>55.8<br>16.8  | 3.00.00  | 500.0  | 14.0<br>4.2<br>4.8<br>0.0   | 3.000  | 7.7   | 7.0.01  | 0.0<br>8.1<br>3.3  |
| Women-Owned Bus | 184<br>140<br>0  | 179<br>85<br>55<br>1,019  | 2,298<br>2,298<br>523<br>280<br>17   | 52<br>1,085<br>2   | 3,875<br>0<br>0<br>7<br>15   | 222<br>20<br>20<br>123<br>0   | 8,360<br>45,631<br>35<br>63  | 372<br>372<br>1,175   | 172<br>1<br>39<br>0   | 41<br>0<br>85<br>0<br>196  |
| idv. Bus.       | 4.3<br>0.9<br>0.6<br>0.6   | 6.1<br>7.0<br>7.1<br>7.1<br>7.1   | 1.1<br>7.0<br>13.0<br>0.0  | 6.4<br>0.0<br>0.0<br>0.0   | 5.0<br>50.0<br>12.6<br>35.4  | 10.6<br>3.1<br>3.5<br>5.5   | 74.0<br>2.0<br>33.2<br>1.0   | 0.00<br>4.00<br>4.00<br>4.00<br>4.00  | 0.0<br>0.3<br>0.0<br>0.0  | 8.00.8<br>0.00.0<br>1.45.  |
| Sm. Disadv.     | 19<br>13<br>30<br>20<br>2  | 45<br>50<br>36<br>861<br>168  | 165<br>4,256<br>184<br>60<br>0   | 837<br>2,854<br>13   | 3,379<br>0<br>0<br>28<br>85  | 779<br>173<br>15<br>12<br>84  | 1,465<br>18,210<br>119,689<br>19,  | 113<br>6,237<br>473<br>475  | 229<br>0<br>6<br>16   | 50<br>0<br>85<br>17  |
| Business<br>PCT | 67.1<br>81.7<br>80.8<br>19.0   | 68.5<br>74.2<br>70.5<br>78.6  | 70.1<br>60.5<br>78.3<br>94.6<br>51.4   | 70.7<br>50.0<br>63.2<br>52.9<br>78.7   | 100.0<br>50.0<br>42.0<br>78.4  | 58.7<br>78.9<br>77.9<br>12.3  | 53.9<br>11.8<br>25.0<br>35.2<br>50.6   | 95.7<br>82.8<br>63.7<br>29.5<br>73.3  | 62.9<br>86.8<br>36.8<br>58.5<br>67.0  | 50.8<br>36.0<br>83.9<br>14.9   |
| Small E         | 304<br>189<br>1,199<br>189<br>285  | 545<br>564<br>3,052<br>3,052  | 10,579<br>36,898<br>1,105<br>1,474<br>52   | 9,240<br>14,119<br>14,105<br>57  | 45,031<br>0<br>92<br>189   | 1,253<br>1,253<br>376<br>315<br>400   | 5,654<br>109,923<br>568,430<br>633<br>950  | 1,043<br>195<br>30,121<br>1,492<br>17,050   | 6,455<br>1,879<br>928<br>206<br>329   | 3,305<br>16<br>881<br>2,330  |
| Total<br>\$AMT  | 453<br>231<br>1,484<br>285   | 8,713<br>823<br>513<br>27,348<br>3,884  | 15, 101<br>61, 028<br>1,411<br>102   | 13,078<br>23,237<br>1,668<br>1,668   | 67,047<br>1<br>1<br>220<br>220<br>241  | 749<br>1,589<br>483<br>2,559<br>2,389   | 10,497<br>929,824<br>2,270,799<br>1,797<br>1,878   | 1,090<br>236<br>47,253<br>5,056<br>23,256   | 10, 266<br>2, 164<br>2,522<br>352<br>491  | 6,510<br>44<br>1,050<br>112<br>5,988   |
| E ¥ S I         |  | ~××××   | >ZZZZZ   | Z>ZZ>  | ~~~~~  | ~~~~~   | ~~~~~  | X   | MTMNT   | 2222>  |
| SI              | ××××××   | MAXXED<br>BAXXED  | FANDER   | TOPEN  | COLER  | SEVERS  | N CAN  | Z¥X¥L   | SXCX&   | PEZZE  |
| City            | UTICA<br>LUFKIN<br>PLANO<br>NORFOLK<br>KEENE   | LEBANON<br>OWENSBORO<br>OWENSBORO<br>BURLINGTON<br>HUNT VALLEY                                      | AMESBURY<br>LOWELL<br>CALVERTON<br>CALVERTON<br>KENOSHA  | MAHWAH<br>RESEARCH TRI. PK<br>FAIRFAX<br>ROCKVILLE<br>MARTIN   | MOORESTOWN AMERICUS STATE ROUTE 5K RAVENNA SAN FRANCISCO   | SAN DIEGO<br>ALBUQUEQUE<br>SAN DIEGO<br>ROCHESTER<br>DELRAN   | NEW YORK<br>LONG BEACH<br>ST. LOUIS<br>KENNEDY SPACE CT<br>NEW LONDON  | RESEARCH TRIANGL<br>LATHAM<br>EULESS<br>WAKEFIELD<br>FORT WALTON BE   | LITTLETON<br>AUSTIN<br>BOISE<br>HAUPPAUGE<br>CHELMSFORD   | MIDDLETON<br>KANSAS CITY<br>FAIRFIELD<br>KANSAS CITY<br>SALEM  |
| Company         | LUCAS WESTERN POWER TRANSMISSI<br>LUFKIN INDUSTRIES INC<br>LUMINATOR AIRCRAFT PRODUCTS<br>M M M DESIGN GROUP PC<br>M P B CORPORATION | M P B CORPORATION M P D INC M P D INC M/A COM, INC. SEMICONDUCTOR DI M/A-COM GOVERNMENT PRODUCTS IN | M/A-COM INC<br>M/A-COM INC<br>MACRO INTERNATIONAL, INC<br>MACRO INTERNATIONAL, INC<br>MACWHYTE CO/SPECIALTY PRODUCTS | MAGNAVOX ELECTRONIC SYSTEMS CO<br>MANTECH GEO-CENTERS JOINT VENT<br>MANTECH INTERNATIONAL CORP<br>MAR, INCORPORATED<br>MARTIN MANUFACTURING CO INC | MARTIN MARIETTA CORP<br>MASTIN MARIETTA TECHNOLOGIES,<br>MASON & HANGER-SILAS MASON CO.<br>MASON & HANGER-SILAS MASON CO.<br>MATSON NAVIGATION CO., INC. | MAXWELL LABORATORIES INC./S-CU<br>MAXWELL LABORATORIES INC/ALBUQ<br>MAXWELL LABORATORIES INC/BALBO<br>MAYO FOUNDATION<br>MC GRAW-HILL SCHOOL PUBLISHING | MC MULLEN, JOHN J ASSOCIATES MCDONNELL DOUGLAS CORP/C-17 MCDONNELL DOUGLAS CORPORATION MCDONNELL DOUGLAS SPACE & DEFE MCLAUGHLIN RESEARCH CORP | MCNC<br>MECHANICAL TECHNOLOGY INC<br>MENASCO AEROSYSTEMS DIVISION<br>METCALF & EDDY INC<br>METRIC SYSTEMS CORPORATION | METRUM, INC<br>MICROELECTRONICS & COMPUTER CO<br>MICRON SEMICONDUCTOR INC<br>MICROWAVE POWER DEVICES, INC.<br>MICROWAVE RADIO CORPORATION | MIDDLETON AEROSPACE CORP<br>MIDLAND BRAKE, INC.<br>MIDSCO, INC<br>MIDWEST RESEARCH INSTITUTE<br>MILLER-HOLZWARTH INC |
| CODE            | 000132*<br>005179<br>005433<br>006740<br>006684  | 006709<br>007412<br>006890*<br>006680<br>004575   | 006679<br>006681<br>006677*<br>006617<br>004235  | 000685<br>002751<br>006556<br>006943<br>007536   | 001362*<br>006454*<br>006863*<br>005153  | 002624*<br>003975<br>002707*<br>001865<br>006486  | 006484<br>000717<br>003514<br>007423<br>007154   | 006432<br>007148<br>005604<br>006682<br>006755  | 007311<br>003363<br>004681<br>001933<br>006851  | 006683<br>003850<br>007410<br>003065<br>006826   |

Companies Participating in the DoD Subcontracting Program: Table III-4.

Defense Logistics Agency Listing

| AL'S<br>PCT                   | 00000   | 00000  | 00000   | 00000   | 00000   | 00-00  | 00000  | 00000   | 00000   | 00000  |
|-------------------------------|---|--|---|---|---|--|--|---|---|--|
| HBCU/MI SAMI                  | 00000   | 00000  | 00000   | 00000   | 00000   | 1,445<br>0<br>0  | 51<br>0<br>0<br>0  | 00000   | 00000   | 00000  |
| Women-Owned Bus.<br>\$AMT PCT | 0.65.0  | 41.8<br>0.4<br>18.0<br>0.0   | 3.7<br>0.0<br>7.2<br>7.2  | #0.0<br>0.0<br>0.0<br>0.0   | 0.000.0   | 20.0   | 2.52790  | 34.3<br>0.0<br>0.0<br>8.6   | 0.0<br>2.0<br>3.0<br>3.0  | 16.7<br>14.6<br>14.8<br>10.5   |
| Women-0                       | 105<br>316<br>986<br>374<br>0   | 20<br>1,587<br>126   | 215<br>510<br>0<br>0<br>6,773   | 202<br>0<br>0<br>291  | 23<br>0<br>0<br>55<br>13  | 2,175<br>2,175<br>40   | 37,670<br>844<br>28<br>6,958<br>1,446  | 7,307<br>0<br>0<br>1,228  | 135<br>135<br>47  | 2,721<br>30<br>921<br>885<br>17,784  |
| dv. Bus.                      | -01-0<br>5858   | 0.00<br>0.00<br>0.00<br>0.00<br>0.00<br>0.00   | 13.7<br>2.4<br>5.3<br>5.3   | 0.377   | 10.2<br>10.7<br>24.2<br>3.7   | 00000  | 0.5.1<br>0.1.8<br>1.4.   | 2.00<br>0.00<br>0.00<br>2.2   | 23.8<br>1.7<br>11.4<br>0.5  | 11.1<br>0.0<br>7.7<br>14.6   |
| Sm. Disadv.                   | 126<br>26<br>663<br>437<br>10   | 0<br>481<br>8<br>48<br>5   | 1,133<br>771<br>10<br>97<br>97  | 417<br>90<br>134<br>358<br>28   | 1,263<br>1<br>129<br>429<br>84  | 3,263<br>25<br>25  | 75,603<br>4,918<br>24,122<br>4,320   | 1,415   | 290<br>197<br>747   | 1,812<br>362<br>2,701<br>23,847  |
| Business                      | 53.6<br>95.2<br>48.7<br>9.5   | 81.1<br>36.1<br>50.4<br>63.7<br>83.8   | 48.1<br>73.8<br>75.1<br>45.1  | 57.8<br>64.9<br>33.6<br>8.8   | 98.4<br>62.4<br>86.4<br>100.0<br>55.0   | 6.9<br>34.5<br>100.0<br>94.8   | 25.4<br>43.4<br>35.5<br>79.4   | 54.2<br>83.4<br>100.0<br>0.0<br>59.2  | 68.1<br>48.5<br>74.2  | 55.7<br>58.7<br>58.7<br>56.8<br>56.9   |
| Small<br>\$AMT                | 5,450<br>3,309<br>2,945<br>11,648   | 1,646<br>36,736<br>443<br>144  | 3,981<br>10,151<br>18<br>206<br>115,924   | 6,496<br>1,558<br>3,218<br>7,84<br>716  | 12,189<br>874<br>10<br>1,776<br>1,242   | 216<br>2,612<br>34,960<br>1,509  | 322,344<br>41,666<br>3,006<br>206,835<br>46,179  | 12,440<br>17,781<br>8<br>0<br>8,474   | 830<br>5,513<br>4,805<br>1,002  | 12,624<br>1,188<br>3,696<br>11,655<br>96,128   |
| Total<br>\$AMT                | 10, 174<br>3,474<br>5,947<br>23,901<br>1,181  | 4,561<br>72,940<br>696<br>172  | 8,278<br>13,759<br>697<br>4,065<br>255,207  | 11,234<br>2,401<br>9,580<br>8,721<br>8,965  | 12,387<br>1,401<br>1,776<br>2,259   | 3,735<br>101,416<br>1,591  | 1,267,372<br>95,944<br>95,844<br>582,801<br>58,140   | 22,939<br>21,325<br>8<br>14,318   | 11,218<br>11,360<br>6,579<br>1,350  | 16,247<br>2,147<br>6,301<br>18,547<br>168,847  |
| 도도보이<br>누누라메                  | ZZZZ>   | ~~~~~  | ~~~~~   | *****   | 22>ZZ   | ×××××  | 88884<br>2222>   | Z>ZZZ   |   | ZZZZZ  |
| SI                            | VANABA  | ¥889₹  | AVA VA  | AR ₩ A  | KS<br>PA<br>CA  | MAAL   | 유민들은   | ₽9₽₽₹   | <b>52666</b>  | 88888  |
| City                          | HOPE HULL<br>MURRYSVILLE<br>ST PAUL<br>MC LEAN<br>FAIRFAX   | HAUPPAUGE<br>DAYTON<br>GREELEY<br>WALNUT CREEK   | WALNUT CREEK<br>EAST AURORA<br>TAMAQUA<br>NORFOLK<br>SCOTTSDALE   | JAMESTOWN EDEN PRAIRIE WYNNE OAKLAND  | LIBERAL<br>PITTSBURGH<br>GREENVILLE<br>IRVINE<br>SANTA CLARA  | ASHEVILLE<br>FARMINGTON,<br>HUNTSVILLE<br>BEVERLY<br>WOBURN  | EL SEGUNDO<br>ROLLING MDWS<br>BETHPAGE<br>GLEN BURNIE<br>CLEVELAND   | NORWALK<br>LAWTON<br>EAST GRANBY<br>EAST GRANBY<br>GREENBELT  | EAST SYRACUSE,<br>SYRACUSE<br>UPPER MARLBORO<br>UPPER MARLBORO  | FAIRFIELD<br>FAIRFAX<br>FAIRFAX<br>FINDLAY<br>FINDLAY  |
| Company                       | MILTOPE CORPORATION MINE SAFETY APPLIANCES COMPANY MINNESOTA MINING AND MANUFACTU MITRE CORPORATION MOBIL OIL CORPORATION | * MOBILE SATELLITE CORPORATION<br>MODERN TECHNOLOGIES CORP<br>MONFORT FOOD DISTRIBUTION CO<br>MONTGOMERY WATSON AMERICAS,<br>MONTGOMERY WATSON AMERICAS, | MONTGOMERY WATSON, INC<br>MODG INC/AEROSPACE DIVISION<br>MORGAN, J E , KNITTING MILLS<br>MORRISON KNUSEN CORPORATION<br>MOTOROLA, INC | MRC BEARINGS DIVISION<br>MIS SYSTEMS CORPORATION<br>MUNRO & COMPANY INC<br>NATIONAL AIRMOTIVE CORPORATION<br>NATIONAL APPAREL INC | NATIONAL BEEF PACKING NATIONAL DRAEGER INC NATIONAL ELECTRICAL CARBON PRO NATIONAL FORGE COMPANY NATIONAL SEMICONDUCTOR CORP. | NCI, INC<br>NEW ENGLAND AIRFOIL PRODUCTS,<br>NICHOLS RESEARCH CORPORATION<br>NORTHEAST PETROLEUM<br>NORTHERN RESEARCH & ENGRG CORP | NORTHROP CORP/AIRCRAFT DIV. NORTHROP GRUMMAN NORTHROP GRUMMAN CORP NORTHROP GRUMMAN CORPORATION NORTHROP GRUMMAN CORPORATION | NORTHROP GRUMMAN NORDEN SYSTEM NORTHROP WORLDWIDE AIRCRAFT SV NORTON ADVANCED CERAMICS NORTON ADVANCED CERAMICS OAO CORPORATION | OBG TECHNICAL SERVICES, INC. OBRIEN & GERE ENGINEERS, INC OCEANEERING INTERNATIONAL INC OCEANEERING INTERNATIONAL, OCEANEERING INTERNATIONAL, | OEA AEROSPACE INC<br>OGDEN PROFESSIONAL SVCS CORP<br>OGDEN PROFESSIONAL SVCS CORP<br>OHM CORPORATION<br>OHM REMEDIATION SERVICES CORP. |
| CODE                          | 006756<br>000736<br>002550<br>006735<br>006521*   | 005553*<br>006904<br>007708<br>004871<br>007507  | 006445<br>000747<br>006539<br>006523<br>006476  | 002858<br>002155<br>006878<br>001652*   | 006762<br>006762<br>007578<br>004593<br>002782  | 005540<br>007042<br>006768<br>007460<br>006685   | 004317<br>005149<br>006385<br>006675<br>006861   | 006611<br>004342<br>007026<br>007044*<br>003032   | 004858*<br>004049<br>004590*<br>006618<br>007686  | 005977<br>006528*<br>006571*<br>006689*  |

Companies Participating in the DoD Subcontracting Program: Table III-4.

Defense Logistics Agency Listing

| . to                | 00000   | 00000  | 00000   | 00000   | 00000  | 00000  | 00000   | 00000  | 00000  | 00000  |
|---------------------|---|--|---|---|--|--|---|--|--|--|
| HBCU/MI'S           |   |  |   | 00000   |  | 00000  | 00000   | 00000  | 00000  | 00000  |
| HBC<br>\$AMT        | 00000   | 00000  | 00000   | 00000   | 00000  | 00000  | 00000   | 00000  | 00000  | 00000  |
| <u>.</u>            |   |  |   |   |  |  |   |  |  |  |
| ned Bu              | 40880   | 0.01-20  | 18.0<br>1.3<br>1.4<br>1.4   | 9.12.0  | 25.000   | 202.2  | 0.442.0   | 3.00   | 8-00.9   | 400.00   |
| Women-Owned Bus     | 735<br>477<br>462<br>20   | 129<br>339<br>57<br>0  | 345<br>515<br>83<br>17<br>216   | 179<br>600<br>374<br>374  | 853<br>97<br>1,319<br>861  | 2, 74<br>2, 196<br>50<br>7   | 839<br>52<br>146<br>127   | 244<br>244<br>360<br>345   | 1,800<br>43<br>0<br>201  | 315<br>0<br>4,246<br>20  |
| Sm. Disadv. Bus.    | 55.26<br>55.36<br>55.36   | 0.040<br>0.070<br>0.070  | 1.6<br>4.4<br>30.08<br>9.08   | 84-4-00<br>0.04-4-00  | 7.7.2.4<br>7.7.2.4   | พ.พ.อั.พ.<br>ต.ห.อ.พ.  | 0.11.8  | -901-R   | 4.0<br>9.9<br>0.0<br>5.0   | 400000   |
| Sm. Dise            | 1,049<br>490<br>138<br>308<br>3,158   | 85.78<br>0   | 309<br>22,998<br>276<br>276<br>363  | 325<br>635<br>212<br>0  | 1,086<br>1,086<br>1,336<br>1,593   | 100<br>561<br>60<br>3  | 571<br>339<br>25<br>25<br>4   | 769<br>1111<br>307   | 848<br>134<br>6<br>0<br>305  | 347<br>12,022<br>0<br>33   |
| Business<br>PCT     | 72.9<br>72.9<br>77.7<br>57.6  | 28.5<br>49.8<br>68.4<br>75.7<br>0.0  | 19.3<br>16.2<br>70.2<br>70.2  | 68.7<br>43.4<br>23.1<br>78.1  | 62.2<br>76.3<br>84.1<br>66.6   | 85.1<br>85.1<br>86.9<br>93.6   | 12.4<br>34.0<br>88.3<br>82.6  | 92.4<br>70.7<br>100.0<br>12.3<br>70.0  | 26.2<br>100.0<br>69.3<br>60.9  | 54.7<br>52.9<br>36.7<br>69.0<br>47.4   |
| Small<br>\$AMT      | 11,503<br>9,060<br>3,925<br>9,380<br>3,289  | 2,917<br>2,418<br>1,641  | 3,752<br>59,253<br>1,035<br>3,224<br>824  | 2,677<br>21,697<br>25<br>16,436   | 1,627<br>17,810<br>1,391<br>12,301<br>21,671   | 1,733<br>9,244<br>946<br>926<br>1,158  | 9,858<br>735<br>1,709<br>1,691  | 5,670<br>1,123<br>4,023  | 11,928<br>3,763<br>155<br>4,193<br>1,768   | 3,882<br>378<br>84,230<br>238  |
| Total<br>\$AMI      | 17,547<br>67,185<br>57,383<br>11,764<br>5,712   | 2,790<br>3,854<br>2,168<br>0,168   | 19,400<br>159,999<br>6,368<br>7,647<br>1,175  | 3,894<br>49,992<br>106<br>21,049  | 2,616<br>23,336<br>2,509<br>14,631<br>32,561   | 2,662<br>10,857<br>1,362<br>1,237  | 38<br>2,794<br>2,163<br>2,502<br>836  | 8,020<br>139<br>9,148<br>5,745   | 21,237<br>3,971<br>6,051<br>2,905  | 7,102<br>714<br>229,608<br>502   |
| K ¥ X WI<br>⊢≻ ⊄ MI | 22222<br>202000   | 22222<br>@@@@@@  | 22222<br>20000  | 222>2   | ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~  | 88888<br>2×××z   | 22222   | ~ m ~ m œ  | NGGGB  | 22222<br>22200   |
| ST                  | AL SIL  | FCCCA  | AZ<br>MAD<br>CA   | AP A A  | CCCAN  | 86868  | A S C S X   | CAXA   | SESSION  | MAAAM  |
| City                | REDMOND<br>ST. PETERSBURG<br>DOWNEY<br>MARION<br>GUAYNABO   | MINNEAPOLIS<br>SANTA ROSA<br>PETALUMA<br>POMONA<br>KIRKLAND  | CHANDLER<br>OSHKOSH<br>SAVAGE<br>BILERÍCA<br>SANTA BARBARA  | CHANDLER<br>IRVINE<br>NEW YORK<br>NEW PORT RICHY<br>WALTHAM   | NEW HARTFORD<br>KALAMAZOO<br>IRVINE<br>IRVINE  | SMITHTOWN<br>ANDOVER<br>AVON<br>ELYRIA<br>FOREST   | AUSTIN<br>PASADENA<br>PASADENA<br>BIRMINGHAM<br>LEEDS   | DOTHAN<br>HUNTSVILLE<br>HOUSTON,<br>RESTON<br>SAN LEANDRO  | GARDEN GROVE<br>SOUTH WINDSOR<br>SAN FRANCISCO<br>ELMMOOD PARK<br>ANAHEIM  | HUNTSVILLE<br>VIENNA<br>MC LEAN<br>YORK<br>SEATTLE   |
| Company             | OLIN AEROSPACE COMPANY<br>OLIN CORP.<br>OLIN CORPORATION<br>OLIN CORPORATION<br>OLYMPIC MILLS CORPORATION | ONAN CORPORATION OPTICAL COATING LABORATORY INC OPTOELECTRONICS/TEXTRON ORBITAL SCIENCES CORP OSBORNE CONSTRUCTION COMPANY | OSC-LSG<br>OSHKOSH TRUCK CORP<br>OWENS & MINOR INC<br>PACER INFOTEC, INC.<br>PACIFIC SCIENTIFIC/ELECTRO KIN | PACIFIC SCIENTIFIC/ENERGY DYNA<br>PACKARD-HUGHES INTERCONNECT<br>PALISADES INST FOR RES SVCS<br>PALL AEROPOWER CORPORATION<br>PANAMETRICS INC | PAR GOVERNMENT SYSTEMS CORP. PARKER ABEX AEROSPACE DIVISION PARKER HANNIFIN CORP./CSMD PARKER HANNIFIN CORP/AIR AND S PARKER HANNIFIN CORP/CONTROL S | PARKER HANNIFIN CORP/GULL ELEC<br>PARKER HANNIFIN CORPORATION<br>PARKER HANNIFIN CORPORATION<br>PARKER HANNIFIN CORPORATION<br>PARKER HANNIFIN CORPORATION | PARKER KINETIC DESIGNS, INC. PARSONS ENGINEERING-SCIENCE IN PARSONS INFRASTRUCTURE & TECH PEMCO AEROPLEX INC PEMCO AEROPLEX INC | PEMCO WORLD AIR SERVICES PENTASTAR ELECTRONICS INC PHIBRO ENERGY USA, INC. PHP FAMILY HEALTHCARE CORP PHYSICS INTERNATIONAL CO | PILKINGTON AEROSPACE INC.<br>PIONEER AEROSPACE CORPORATION<br>PMB SYSTEMS ENGINEERING INC<br>POWER CONVERSION INC<br>POWER SYSTEMS, INC./GROUP | PPG INDUSTRIES, INC PRC ENVIRONMENTAL MANAGEMENT PRC INC. PRECISION COMPONENTS CORP PRO-WEST, A PROFESSIONAL |
| 3000<br>1000        | 003239<br>002733<br>000026<br>001327<br>006021  | 000787<br>001691<br>005743<br>000811<br>006572   | 006829<br>002141<br>005194<br>006687<br>002636  | 001078<br>005060<br>006469<br>002350<br>006688  | 002172<br>000821<br>005994<br>001747<br>000800   | 002982<br>006847<br>006848<br>006846<br>006897*  | 004048<br>004478<br>000804<br>006769<br>006730  | 006751<br>006770<br>005347<br>006533<br>000816   | 004663<br>007096<br>004885<br>005563<br>004211   | 006771<br>007634<br>006625<br>007663<br>007463   |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-4.

| /MI's<br>PCT    | 00000   | 00000  | 00000  | 00000  | 00000  | 00000   | 00000  | 00000  | 0.0000  | 00000   |  |
|-----------------|---|--|--|--|--|---|--|--|---|---|--|
| SAMT BANT       | 00000   | 00000  | 00000  | 00000  | 0000   | 00000   | 00000  | 00000  | 474<br>55<br>0<br>0   | 00000   |  |
| ed Bus.         | 26.3<br>13.9<br>0.6   | 7.3.7<br>7.00.0<br>1.8   | 50.4<br>13.0<br>6.5<br>3.2   | 7.0<br>7.3<br>0.7  | 0.00   | 3.73.08<br>5.73.08  | 61.1.0   | 4-4-6<br>4-7-6<br>5-7-6-6  | 3.5<br>15.3<br>6.7<br>23.0  | 0.0<br>0.0<br>0.0<br>0.0  |  |
| Women-Owned Bus | 342<br>342<br>57<br>140   | 232<br>224<br>36<br>0<br>209   | 375<br>2,099<br>3,204<br>3,204   | 140<br>33<br>12<br>4,270<br>4,303  | 2,660<br>12,958<br>37<br>0   | 69<br>00<br>81<br>705   | 11<br>141<br>57<br>4,218   | 4,205<br>884<br>1,381<br>9,795<br>1,652  | 1,701<br>188<br>1,439<br>303<br>130   | 584<br>69<br>34<br>14   |  |
| dv. Bus.        | 240.2<br>240.3<br>5.5<br>5.5<br>5.5   | 4-0-4-<br>4-6-0-4-4-4-4-4-4-4-4-4-4-4-4-4-4-4-4-4-   | 45.3<br>7.2<br>2.2<br>2.3  | 22.2<br>21.7<br>12.3<br>9.8  | 8.5.0<br>0.8.5.0<br>0.0  | 7.00<br>7.00<br>5.68  | 0.0<br>6.4<br>6.3<br>9.9   | 33.0<br>9.2<br>1.5   | 205.7<br>20.1<br>6.8  | 3.4<br>0.8<br>0.7<br>0.0<br>0.4   |  |
| Sm. Disadv. Bus | 110<br>135<br>135<br>100<br>1,507   | 644<br>23<br>1,275<br>403  | 1,881<br>273<br>3,568<br>421   | 784<br>707<br>707,199  | 2,667<br>54,742<br>6,135<br>6,135  | 68<br>103<br>1,143  | 0<br>1,333<br>146<br>8,657   | 4,858<br>270<br>3,135<br>13,418  | 2,693<br>479<br>1,885<br>410<br>39  | 481<br>220<br>7<br>529<br>6   |  |
| Business<br>PCT | 42.1<br>97.2<br>80.8<br>77.3  | 48.2<br>739.2<br>443.8<br>46.3   | 60.7<br>96.4<br>53.0<br>61.1<br>82.9   | 72.5<br>55.8<br>53.4<br>36.2   | 655.3<br>621.4<br>592.2<br>6.7   | 80.2<br>13.3<br>47.0<br>69.2<br>41.6  | 34.7<br>32.5<br>53.5<br>53.8   | 32.2<br>12.9<br>59.2<br>47.8<br>57.4   | 52.0<br>71.1<br>68.6<br>45.4<br>81.8  | 56.9<br>27.5<br>56.9<br>83.7  |  |
| \$AMT           | 181<br>8,697<br>1,053<br>1,318<br>9,223   | 2,991<br>1,130<br>32,753<br>5,488  | 9,302<br>4,002<br>1,682<br>30,215<br>2,824   | 2,563<br>266<br>815<br>31,338<br>16,238  | 45,302<br>476,451<br>59,003<br>2,114<br>49   | 3,138<br>313<br>530<br>3,398<br>8,458   | 666<br>132<br>4,154<br>2,810<br>79,369   | 27,740<br>8,140<br>5,615<br>69,612<br>28,528   | 24,972<br>5,092<br>6,438<br>2,041<br>463  | 8,091<br>7,507<br>2,767<br>2,265  |  |
| Total           | 431<br>8,948<br>1,303<br>412<br>23,045  | 6,209<br>1,427<br>64,281<br>11,860   | 15,325<br>4,152<br>3,173<br>49,431<br>3,407  | 3,535<br>478<br>1,209<br>58,447<br>44,896  | 69,390<br>776,515<br>94,307<br>3,572<br>733  | 3,913<br>2,359<br>1,128<br>4,911<br>20,323  | 1,919<br>12,786<br>43,142<br>147,512   | 86,057<br>62,943<br>9,493<br>145,702<br>49,718   | 48,039<br>7,158<br>9,390<br>4,497<br>567  | 14, 221<br>27, 325<br>954<br>3, 306<br>1, 634   |  |
|                 | ~~~~~   | ~~~~<br>~~~~~  | ~~~~<br>~~~~   | 000<br>ZZZ5.8  | 20000  | 000000<br>000000  | _ m _ v m  | ~ m m ~ m  | 22222   | 2277  |  |
| SI              |   |  | CASCOT   | SET  | TI WAAS  | VAVE  | A Z Z Z A  | \$\$\$\$\$   | ZSS≅S<br>Z  | M > O A Z   |  |
| City            | PLAISTOW<br>MAYAGUEZ<br>NEWBURY PARK<br>CLEVELAND<br>ATLANTA  | VIRGINIA BEACH<br>SAN DIEGO<br>FALLS CHURCH<br>FALLS CHURCH<br>ROCKVILLE                                 | AUSTIN<br>WESTLAKE<br>SANTA MONICA<br>BURLINGTON<br>CALABASAS  | LOS OSOS<br>SIOUX FALLS<br>MADISON<br>ST PETERSBURG<br>WICHITA   | MADISON<br>ANDOVER<br>BURLINGTON<br>BARRINGTON<br>NASHVILLE  | TAMPA<br>ARLINGTON<br>HATFIELD<br>RESEARCH TRIAN<br>VIENNA  | SAN DIEGO<br>NEW YORK<br>NASHVILLE<br>CLINTON<br>CEDAR RAPIDS  | DULUTH<br>ANAHEIM<br>DOWNEY<br>ANAHEIM<br>RICHARDSON   | SEAL BEACH<br>ALBUQUERQUEB<br>THOUSAND OAKS<br>CHULA VISTA<br>NEW HARTFORD  | BURNSVILLE<br>NEW YORK<br>AURORA<br>WEST CHESTER<br>EAST HANOVER,   |  |
| Company         | PROCESS ENGINEERING<br>PROPER INTERNATIONAL, INC.<br>PTI TECHNOLOGIES INC.<br>PURE INDUSTRIES INC/TRIBON DIV<br>PYA/MONARCH INC | Q E D SYSTEMS INC<br>QUALCOMM INCORPORATED<br>QUESTECH INC<br>QUESTECH, INC.<br>RACAL COMMUNICATIONS INC | RADIAN CORPORATION<br>RALSTON PURINA INTERNATIONAL,<br>RAND CORPORATION THE<br>RANGE SYSTEMS ENGINEERING CO<br>RANTEC MICROWAVE & ELEC/M-W | RANTEC MICROWAVE & ELEC/P-SY<br>RAVEN INDUSTRIES INC<br>RAYOVAC CORPORATION<br>RAYTHEON - E-SYSTEMS<br>RAYTHEON AIRCRAFT COMPANY | RAYTHEON ARSPC SPPORT SVCS CO<br>RAYTHEON ELECTRONIC SYSTEMS<br>RAYTHEON SERVICE COMPANY<br>RECON/OPTICAL INC<br>RED KAP INDUSTRIES INC. | REFLECTONE, INC. RELIABILITY SERVICES GROUP REPUBLIC ENVMTL SYSTEMS PA RESTARCH TRIANGLE INSTITUTE RESOURCE CONSULTANTS INC | RF MICROSYSTEMS, INC<br>RIVERSIDE RESEARCH INSTITUTE<br>ROBERT ORR/SYSCO FOOD SERCICES<br>ROCKBESTOS-SUPRENANT CABLE COR<br>ROCKWELL INTERNATIONAL | ROCKWELL INTERNATIONAL CORP<br>ROCKWELL INTERNATIONAL CORP/NA<br>ROCKWELL INTERNATIONAL CORP/SS<br>ROCKWELL INTL CORP/AMSD<br>ROCKWELL INTL CORP/CMD AND CTR | ROCKWELL INTL CORP/NAAD ROCKWELL INTL CORP/ROCKWELL PO ROCKWELL INTL CORP/SCIENCE CEN ROHR INC. ROME RESEARCH CORPORATION | ROSEMOUNT AEROSPACE, INC. ROSENBLATT, M & SON INC ROTEK INCORPORATED ROY F. WESTON, INC. ROYAL LUBRICANTS COMPANY INC |  |
| CODE            | 006691 P<br>003973 P<br>001847 P<br>001061 P  | 006512 0<br>005847 0<br>006623 0<br>006622 0   | 002821 R<br>006819* R<br>002043 R<br>007462 R  | 004463 R<br>003569 R<br>000319 R<br>000321 R<br>000122 R   | 006692 R<br>006692 R<br>006693 R<br>000842 R   | 003810 R<br>004331 R<br>006066 R<br>006481 R<br>006549 R  | 006502 R<br>006470 R<br>007115 R<br>006712 R   | 006455 R<br>006436 R<br>005995 R<br>003174 R<br>001534 R   | 003587 R<br>003172 R<br>001676 R<br>000865 R<br>003645 R  | 000869 Rt<br>006489 Rt<br>006854 Rt<br>005665 Rt  |  |
|                 |   |  |  |  |  |   |  |  |   |   |  |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-4.

|         | PCT             | 00000   | 00000  | 00000   | 00000   | 00000  | 00000   | 0.0000   | 00000  | 00000  | 00000  |
|---------|-----------------|---|--|---|---|--|---|--|--|--|--|
|         | HBCU/MI<br>SAMT | 00000   | 0<br>0<br>8<br>466<br>0  | 00000   | 00000   | 00000  | 00000   | 309  | 00000  | 00000  | 00000  |
|         | med Bus.        | 411.7<br>2.4<br>2.4   | 07.00.0  | 2.02<br>2.0<br>1.9<br>0.1.9   | 38.7<br>0.0<br>1.0  | 8.0.00<br>8.0.08   | 3.5<br>3.2<br>3.2   | 32.7<br>32.7<br>0.0  | 0.22.0   | 2.00<br>2.00<br>2.00                                     | 83.208   |
|         | Women-Owned Bus | 319<br>319<br>69<br>2<br>69<br>25   | 21<br>58<br>0<br>5,860   | 15,709<br>19<br>635<br>2  | 9,944<br>1111<br>0<br>35  | 47<br>0<br>3<br>41<br>986  | 274<br>19<br>13<br>13   | 5,641<br>60<br>67<br>0   | 45<br>167<br>578<br>76<br>67                   | 33<br>13<br>302<br>0<br>693                              | 124<br>6,464<br>0<br>22<br>276   |
|         | W. Bus.         | 5.7<br>0.00<br>3.8<br>8.8   | 22005  | 4:06<br>4:05<br>5:25<br>5:00  | 84.5<br>0.0<br>4.3  | 21.0000  | 13.1<br>22.8<br>62.3<br>0.0   | 0.000.00   | 3,455<br>4,45<br>8,8                           | 4.4<br>0.0<br>3.2<br>3.2                                 | 87083  |
| )       | Sm. Disadv. Bus | 74<br>456<br>0<br>0<br>39   | 33<br>184<br>15,119  | 13,617<br>49<br>436<br>7  | 20,350<br>242<br>0<br>0<br>153  | 50<br>2<br>2<br>13<br>549  | 2,800<br>33<br>21<br>861<br>0   | 35<br>21,909<br>143<br>0   | 376<br>291<br>935<br>568<br>326                | 82<br>3<br>506<br>1,110                                  | 384<br>19,894<br>51<br>51<br>280   |
| ı       | Business<br>PCI | 49.6<br>78.9<br>63.3<br>58.1  | 74.7<br>49.1<br>41.0<br>51.8<br>53.5   | 60.0<br>96.7<br>42.3<br>34.3<br>46.1  | 42.9<br>98.7<br>0.0<br>43.8   | 54.5<br>0.0<br>86.1<br>26.8  | 260.5<br>26.0<br>65.0<br>16.5   | 49.6<br>100.0<br>28.1<br>0.0   | 59.1<br>32.9<br>43.7<br>27.2                   | 33.0<br>40.6<br>11.5<br>63.2                             | 24.5<br>24.5<br>24.9<br>73.5   |
| •       | Small B         | 5,399<br>106<br>105<br>592  | 389<br>1,689<br>2,404<br>156,007<br>3,120  | 19,929<br>19,929<br>11,227<br>625   | 152,941<br>283<br>0<br>0<br>1,577   | 3,356<br>0<br>151<br>641<br>5,380  | 41,426<br>86<br>192<br>898<br>13  | 291<br>55,703<br>725<br>0  | 4, 133<br>8, 315<br>9, 249<br>4, 302<br>2, 313 | 608<br>248<br>3,737<br>22,239                            | 9,097<br>56,318<br>173<br>2,515  |
| •       | Total<br>\$AMT  | 1,457<br>6,844<br>155<br>166<br>1,019   | 522<br>3,443<br>5,865<br>301,381<br>5,837  | 20,614<br>20,614<br>32,727<br>1,356   | 356,842<br>287<br>0<br>3,600  | 6,156<br>0<br>176<br>1,371<br>20,382   | 68,500<br>248<br>738<br>1,382   | 586<br>114,634<br>2,580<br>0   | 7,000<br>25,294<br>21,177<br>4,581<br>8,512    | 1,841<br>6,724<br>838<br>35,196                          | 10,930<br>230,043<br>114<br>693<br>3,422                                   |
| ۲-<br>ا | EXΩI<br>≻⊄mi    | ~~~~<br>~~~~~   | ~~~~<br>~~~~~  | 80000<br>>2222  | ~~~~  | 22222<br>22222   | 2222Z   |  | 2×22×  | ~~~~~  | 22>02<br>886<br>886<br>886<br>886<br>886<br>886<br>886<br>886<br>886<br>88 |
|         | SI              | <b>BC≷</b> ∰S   | NAMACA   | <b>EASSAS</b>   | SEEES   | ZZGZQ  | ¥18¥ <b>≩</b>   | FAFES  | STEPS  | MS A T   | X S S S S  |
|         |                 |   |  |   |   |  |   |  |  | -4012  |  |
|         | City            | GREENVILLE<br>SACO<br>SPARKS<br>MIDDLETOWN<br>COCKEYSVILLE  | VALDOSTA<br>VALDESE<br>NORTHBOROUGH<br>NASHUA<br>HAUPPAUGE   | CHELMSFORD<br>ARLINGTON<br>FLORHAM PARK<br>HUNTSVILLE<br>PRINCETON  | SAN DIEGO<br>CARLSBAD<br>CARLSBAD<br>CARLSBAD<br>SAN DIEGO  | ATLANTA<br>LANCASTER<br>INDUSTRY<br>MOORESTOWN<br>MOUNT LAUREL   | GREENVILLE<br>WHEELING<br>COMMERCE CITY<br>HOUSTON<br>BRIDGEPORT  | CHARLESTON<br>CARSON<br>EXETER<br>TROY<br>PORTSMOUTH   | FLORHAM PARK CLEARWATER GRAND RAPIDS WATERFORD | HOUSTON<br>BIRMINGHAM<br>TUSTIN<br>OLATHE<br>SAINT LOUIS | SAN ANTONIO<br>REDONDO BEACH<br>VIENNA<br>PALO ALTO<br>CHATSWORTH          |
|         | Company         | RUST ENVMT & INFRASTRUCTURE GREENVILLE SACO DEFENSE, INC SAFETY DIRECT INC SPARKS SAFEMAY PRODUCTS INC MIDDLETOWN SAFT AMERICA INC COCKEYSVILLE | 006422 SAFT AMERICAN LITHIUM BATTERIE VALDESE<br>006686 SAINT-GOBAIN/NORTON INDUSTRIAL NORTHBOROUGH<br>006670 SANDERS, A LOCKHEED MARTIN COM<br>005500* SATELLITE TRANSMISSION SYSTEMS HAUPPAUGE | 006695 SCHAFER, W J ASSOCIATES INC CHELMSFORD 004399 SCHEDULED AIRLINES TRAFFIC OFF ARLINGTON 006937 SCHEIN PHARMACEUTICAL INC. FLORHAM PARK 006776 SCI SYSTEMS INC HUNTSVILLE 005664 SCI TEC INC | 000898 SCIENCE APPLICATIONS INTL CORP SAN DIEGO 006428* SCIENTIFIC ECOLOGY GROUP INC CARLSBAD 006429* SCIENTIFIC ECOLOGY GROUP INC CARLSBAD 006425* SCIENTIFIC ECOLOGY GROUP INC CARLSBAD 006501 SCIENTIFIC-ATLANTA INC | 006559 SCIENTIFIC-ATLANTA INC ATLANTA 006513* SCOTT AVIATION LANCASTER 004586 SCREWCORP, FAIRCHILD AEROSPACE INDUSTRY 005802 SEACOR MOORESTOWN 005698 SEMCOR INC | 001407* SERV-AIR, INC. 005436 SET ENVIRONMENTAL INC 006541 SHAMROCK FOODS COMPANY COMMERCE CITY 000908 SHELL OIL COMPANY HOUSTON 004479 SHORT BROS INC./CLS DIV. BRIDGEPORT | SIEBE NORTH INC CHARLESTON SIG-W SIGARMS INC EXETER SIKCRSKY SUPPORT SERVICES INC PORTSMOUTH | NOT  |  | СН   |

Companies Participating in the DoD Subcontracting Program: Table III-4.

Defense Logistics Agency Listing

|      | /MI's<br>PCT                  | 00000  | 00000  | 00000  | 00000   | 00000   | 00000   | 00000  | 00000   | 00000  |  |
|------|-------------------------------|--|--|--|---|---|---|--|---|--|--|
|      | HBCU/MI SAMI                  | 00000  | 00000  | 00000  | 000-0   | 00000   | 00000   | 00000  | 00000   | 00000  | 00000  |
|      | Women-Owned Bus.<br>\$AMI PCT | 1 - 4 4 0 0  | ক্টিলমক<br>ক্ষেত্ৰ   | 809-0  | 71.2<br>6.6<br>0.0<br>32.4  | 0.0<br>14.7<br>0.6<br>0.9<br>3.3  | 5.900   | 2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.   | 00000   | -00WW  | 3.56   |
|      | Women-O                       | 58<br>644<br>108<br>94   | 416<br>26<br>3<br>580<br>580   | 408EE  | 53<br>555<br>326<br>2,459   | 791<br>162<br>162<br>194  | 4, 131<br>0<br>30<br>43   | 14<br>21<br>4,376<br>466   | 100<br>123<br>82<br>3,322   | 41<br>40<br>45<br>390  | 80<br>227<br>411<br>652  |
|      | dv. Bus.                      | 4.00<br>4.00<br>6.00<br>7.00<br>7.00<br>9.00   | 7.00<br>7.00<br>7.00<br>7.00<br>7.00<br>7.00<br>9.00<br>9.00   | wowr<br>wowoo  | 21.2<br>16.0<br>20.0<br>32.9  | 75.7<br>8.28<br>7.2   | 28.32.0   | 0.04   | 0.00<br>6.84<br>6.84  | 7.2.2.2<br>7.2.2.2.2   | 2.0<br>2.8<br>8.8<br>8.8   |
| 5117 | Sm. Disadv.                   | 159<br>98<br>77<br>255   | 2,940<br>726   | 53<br>477<br>417<br>292  | 1,341<br>1,341<br>9<br>465<br>2,497   | 227<br>47<br>1,450  | 2,871<br>31<br>42<br>105  | 2,211<br>2,273<br>14   | 0<br>65<br>84<br>637<br>7,337   | 10<br>237<br>219<br>31<br>519  | 63<br>0<br>631<br>1,004<br>472   |
| 701  | Business<br>PCT               | 82.7<br>46.0<br>47.9<br>50.7<br>89.5   | 53.4<br>99.2<br>58.1<br>53.2   | 48.8<br>71.3<br>66.1<br>81.1   | 80.7<br>44.0<br>32.9<br>53.8  | 22.6<br>58.3<br>68.6<br>27.6<br>5.2   | 48.3<br>31.6<br>80.7<br>76.0<br>21.8  | 3.0<br>55.3<br>55.8<br>55.8  | 91.0<br>70.6<br>30.1<br>67.8<br>60.5  | 34.3<br>65.7<br>62.1<br>71.6   | 76.3<br>84.9<br>63.6<br>79.0<br>56.6   |
|      | Small B                       | 2,987<br>6,445<br>356<br>8,315   | 3,369<br>171<br>147<br>11,079<br>6,403   | 794<br>10, 181<br>5, 488<br>1, 705   | 3,690<br>5,746<br>4,082   | 3,131<br>678<br>4,889<br>30   | 45,771<br>651<br>388<br>985   | 18<br>30,648<br>3,957<br>1,222   | 20<br>1,399<br>1,813<br>6,350<br>67,124   | 465<br>9,457<br>1,311<br>7,162   | 1,183<br>1,041<br>14,802<br>9,038<br>9,501   |
|      | Total                         | 3,611<br>14,018<br>16,401<br>1,073   | 6,306<br>172<br>147<br>19,076<br>12,026  | 1,627<br>14,306<br>8,297<br>2,103  | 470<br>8,388<br>17,489<br>7,585   | 369<br>5,370<br>988<br>17,700<br>582  | 36<br>144,718<br>806<br>511<br>4,521  | 595<br>161<br>7,091<br>2,316   | 22<br>1,983<br>6,020<br>9,366<br>111,008  | 1,356<br>14,400<br>1,951<br>1,525<br>9,998   | 1,551<br>1,225<br>23,266<br>11,437<br>16,773   |
|      | ⊢≻a.шl                        | 22272  | 22222<br>20000   | ~~~~<br>~~~~~  | 00000   | 00000   |   | 0 0 m 0 m  | <del>с</del> -  | _ m m m m  | o o e o e  |
|      |                               | X S II H   | SX # \$ 8  | #SZZ Z Z   | CATAO   | NNE NN  | ANNNY   | NA LIN   | YA NA WA  | N N N N N N N N N N N N N N N N N N N  | NA WAY   |
|      | City                          | GARLAND<br>LAGUNA HILLS<br>JACKSON<br>DELEON SPRINGS<br>SPRINGFIELD  | CHARLOTTESVILL CORPUS CHRISTI PORTSMOUTH ARLINGTON MENLO PARK  | DAYTON<br>NEWPORT BEACH<br>FORT WALTON BE<br>CHANDLER<br>SUNNYVALE   | CLEVELAND<br>BURBANK<br>WINDSOR<br>SUNNYVALE<br>COLORADO SPRINGS  | RESTON<br>AURORA<br>KENNEWICK<br>SOUTH BELLEVUE<br>NEW YORK   | HOUSTON<br>SEALY<br>CHICAGO<br>TROY<br>BOSTON   | FAIRFIELD<br>POITSTOWN<br>ROCKFORD<br>HAUPPAUGE<br>DAYTON  | MIAMI<br>SYRACUSE<br>OCOEE<br>ARLINGTON<br>ST LOUIS   | CAMARILLO<br>DAYTON<br>CONCORD<br>OXNARD<br>MESA   | ROLLING MDWS<br>E FARMINGDALE<br>E FALDING<br>CLEVELAND<br>MARION                                      |
|      | Company                       | SPACE/A DIV OF TIC UNITED COR<br>SPARTA INC<br>SPARTON CORPORATION/DEFENSE EL<br>SPARTON ELECTRONICS,<br>SPECO CORPORATION | SPERRY MARINE INC<br>SPOHN INVESTMENT CORP/SPOHN HO<br>SPRAGUE ENERGY CORP<br>SRA CORP.<br>SRI INTERNATIONAL | SRL RESEARCH & ENGINEERING<br>SRS TECHNOLOGIES<br>ST KELTEC CORPORATION<br>ST MICROWAVE - ARIZONA OPERATI<br>ST MICROWAVE CORP | STACKPOLE CORPORATION STAINLESS STEEL PRODUCTS, INC. STAMADYNE AUTOMOTIVE CORP STANFORD TELECOMMUNICATIONS STANFORD TELECOMMUNICATIONS IN | STANFORD TELECOMMUNICATIONS, STANLEY AVIATION CORPORATION STAVELY INSTRUMENTS INC STERLING SOFTWARE (US) INC. STERLING WINTHROP INC | STEWART & STEVENSON SERVICES,<br>STEWART & STEWENSON SVCS, INC/<br>STEWART WARNER CORPORATION<br>STEWART-WARNER CORPORATION<br>STONE & WEBSTER ENGRG CORP | STRATEGIC PROCUREMENT SERVICES<br>STV GROUP, INC.<br>SUNDSTRAND CORPORATION<br>SUPPORT SYSTEMS ASSOCIATES, IN<br>SVERDRUP TECHNOLOGY, INC. | SYNCROLIFT, INC<br>SYRACUSE RESEARCH CORPORATION<br>SYSCO FOOD SERVICES OF CENTRAL<br>SYSTEM PLANNING CORPORATION<br>SYSTEMS & ELECTRONICS INC. | SYSTEMS ENGINEERING DIVISION<br>SYSTEMS RESEARCH LABORATORIES<br>SYSTRON DONNER INERTIAL DIV<br>TALLEY CORPORATION<br>TALLEY DEFENSE SYSTEMS | TALLEY INDUSTRIES TARGET ROCK CORPORATION TASC INC TECHNAUTICS CORPORATION TECHNICAL PRODUCT GROUP INC |
|      |                               | SPACE/A DIV OF T<br>SPARTA INC<br>SPARTON CORPORATION<br>SPARTON ELECTRONIC<br>SPECO CORPORATION                           | SPERRY MAR<br>SPOHN INVE<br>SPRAGUE EN<br>SRA CORP.  | SRL RESEAK<br>SRS TECHNC<br>ST KELTEC<br>ST MICROWA<br>ST MICROWA  |   | STANFORD T<br>STANLEY AV<br>STAVELEY I<br>STERLING S<br>STERLING W  | STEWART &<br>STEWART &<br>STEWART WA<br>STEWART-WA<br>STONE & WE  | STRATEGIC<br>STV GROUP,<br>SUNDSTRAND<br>SUPPORT SY:<br>SVERDRUP TI  | SYNCROLIFT<br>SYRACUSE RI<br>SYSCO FOOD<br>SYSTEM PLAI<br>SYSTEMS & LAI   | SYSTEMS EN<br>SYSTEMS RE:<br>SYSTRON DOI<br>TALLEY CORI  | TALLEY INDI<br>TARGET ROCI<br>TASC INC<br>TECHNAUTICS<br>TECHNICAL F                                   |
|      | CODE                          | 000934<br>004934<br>000935<br>002095<br>006892*  | 006535<br>004579<br>006710<br>003642<br>000878   | 006894<br>005336<br>006777<br>002979<br>006496   | 006859*<br>003093<br>007144<br>006446<br>004437   | 006739*<br>005298<br>005299<br>002079<br>006731   | 000960*<br>004406<br>000962*<br>000963  | 002747<br>002767<br>000970<br>003702<br>006895   |   | 003184<br>006893<br>006447<br>004972<br>000987   | 001786<br>000989<br>006713<br>006855<br>006548   |

Companies Participating in the DoD Subcontracting Program: Table III-4.

Oct 1995 - Sep 1996 Period Covered:

Defense Logistics Agency Listing

| HBCU/MI'S<br>\$AMI | 00000   |  | 00000   | 151 0.0<br>0 0.0<br>0 0.0<br>0 0.0  |   | 00000  |   |   | 100000  | 00000   |
|--------------------|---|--|---|---|---|--|---|---|---|---|
| ·                  | 2002<br>2002<br>2002<br>2009  |  | 177 0.3<br>1 1.3<br>10.0<br>13.1  |   |   | 28374-1-8<br>103-1-138   | 000   | 851-70  | 50000000000000000000000000000000000000  |   |
|                    | 512   | N  | 607   |   |   | 2, 123<br>2, 123<br>122  |   |   | <b>.</b>  | 659   |
| sadv               | 7.7308  | 25.50<br>6.00<br>6.41<br>7.00  |   | 2.77.70.7   |   | หรอพพ<br>หลังเก๋ร  |   | 7.97.7  | -00-0   |   |
| Sm. Dis            | 118<br>28<br>51<br>311<br>660   | 1,089<br>2,711<br>4,376<br>190<br>280  | 699<br>3,090<br>11  | 136<br>504<br>60,237<br>152<br>158  | 4,299<br>1,015<br>1,015   | 84<br>319<br>154<br>347  | 1,083<br>1,083<br>2,547   | 270<br>448<br>84<br>2,245<br>149  | 73<br>15<br>15<br>18<br>48  | 40<br>0<br>1,567<br>104   |
| Business<br>PCT    | 55.6<br>81.3<br>65.0<br>60.4  | 78.1<br>80.1<br>27.9<br>47.3<br>91.4   | 97.1<br>56.6<br>75.7<br>75.9  | 23.1<br>75.2<br>40.3<br>59.0<br>61.9  | 68.3<br>68.3<br>59.2<br>51.3  | 78.1<br>42.1<br>31.2<br>48.3   | 25.8<br>50.6<br>88.1<br>25.7<br>26.0  | 57.5<br>46.5<br>64.8<br>77.4  | 81.5<br>13.9<br>27.4<br>36.2<br>23.7  | 4.6<br>0.0<br>54.2<br>80.0<br>100.0   |
| Small<br>\$AMT     | 820<br>1,147<br>1,192<br>2,560<br>5,560   | 15,088<br>16,816<br>42,589<br>6,432<br>6,210   | 10,736<br>10,736<br>10,761  | 1,970<br>5,762<br>340,286<br>1,920<br>4,894   | 41,270<br>7,093<br>1,447<br>143<br>237  | 28,957<br>1,362<br>4,942   | 19,954<br>4,934<br>5,934<br>15,958  | 1,252<br>5,075<br>18,536<br>6,293   | 4,469<br>7,650<br>8,951<br>8,951<br>2,970   | 46<br>0<br>420<br>9,743<br>9,743  |
| Total<br>\$AMI     | 1,474<br>5,227<br>1,466<br>3,940<br>9,198   | 19,313<br>21,006<br>152,484<br>13,588<br>6,793   | 288<br>18,959<br>14,324<br>176  | 8,524<br>7,659<br>844,454<br>7,902  | 86,925<br>11,468<br>2,120<br>242<br>386   | 1,835<br>68,864<br>4,364<br>10,236   | 77,257<br>9,746<br>651<br>62,167<br>699   | 2,179<br>8,156<br>8,66<br>28,583<br>8,127   | 5,484<br>55,149<br>32,665<br>12,548   | 1,008<br>0<br>775<br>12,179<br>696  |
|                    | XXXXX   |  | ZZZZ>   | ~~~~~   | >2222<br>@00000   | ~~~~~  | ZZZZ>   | ×××××   |   | ~ Z Z Z Z   |
| SI                 | \$ <b>5</b> 555   | 848F8  | N K B K C   | \$\$ <b>*</b> * <b>\$</b>   | MHPRA   | * A P D P A  | <b>F888</b> 4   | SESEE   | 도돗돗중운   | *NGGA   |
| City               | SANTA MONICA<br>DAYTON<br>CHATSWORTH<br>AUSTIN<br>LOS ANGELES                                     | MOUNTAIN VIEW<br>HUNTSVILLE<br>SAN DIEGO<br>LEWISBURG<br>TOLEDO  | SPANISH FORK<br>HUNTINGTON<br>LINCOLN<br>ASHBURN<br>COMMACK   | PASADENA<br>SAN JOSE<br>DALLAS<br>GRAND PRAIRIE<br>LOWELL   | WILMINGTON<br>NEW ORLEANS<br>KING OF PRUSSI<br>HONOLULU<br>FRANKLIN   | WALTHAM<br>SAN DIEGO<br>BRIGHAM CITY<br>ELKTON<br>NEW YORK   | LEWISVILLE<br>SAN DIEGO<br>DUBLIN<br>SAN DIEGO<br>QUINCY  | NORTHRIDGE<br>AUSTIN<br>LILLINGTON<br>AUSTIN<br>AUSTIN  | FORT WALTON BE<br>AUSTIN<br>AUSTIN<br>ROCKVILLE<br>KANSAS CITY  | PELL CITY<br>SOUTH WINDSOR<br>SOUTH WINDSOR<br>UNION<br>BROOKLYN  |
| Company            | TECHNOLOGY SERVICE CORP<br>TECHNOLOGY/SCIENTIFIC SERVICES<br>TECOM INDUSTRIES, INC.<br>TECOM, INC | NE ELECTRONIC TECHNOLOGI<br>NE INDUSTRIES INC<br>NE INDUSTRIES INC<br>NE INDUSTRIES INC<br>NE INDUSTRIES INC | TELEFLEX DEFENSE SYSTEMS TELEPHONICS CORPORATION TELEX COMMUNICATIONS INC TELOS CORPORATION (CALIFORNIA) TEMPO INSTRUMENT INC./DEF ELEC | TETRA TECH INC/ENGINEERING SER<br>TEXAS INSTRUMENTS<br>TEXAS INSTRUMENTS INCORPORATED<br>TEXSTAR INC./TEXSTAR PLASTIC D | TEXTRON INC TEXTRON MARINE & LAND SYSTEMS THE M & I COMPANY THE QUEEN'S HEALTH CARE PLAN I THERMO JARRELL ASH CORPORATION | THERMO POWER CORPORATION THERMOTREX CORPORATION THIOKOL CORP/STRATEGIC OPERATI THIOKOL CORPORATION THOMPSON J WALTER COMPANY | II MARTIN/JAVELIN JOIN VENTURE<br>TITAN CORP./SAN DIEGO<br>TITAN CORPORATION<br>TITAN CORPORATION | TRA MCCORMICK SELPH ELECTRONIC<br>TRACOR AEROSPACE INC.<br>TRACOR AEROSPACE, INC<br>TRACOR APPLIED SCIENCES INC.<br>TRACOR FLIGHT SYSTEMS INC | TRACOR FLIGHT SYSTEMS, INC. TRACOR INC TRACOR INC TRACOR TECHNOLOGY RESOURCES, TRANS WORLD AIRLINES, INC. | TRANS-CYCLE INDUSTRIES INC<br>TRANSTEC LASER INC<br>TRANSTEC LASER INC<br>TRANSTECHNOLOGY CO./BREEZE EAS<br>TRATAROS CONSTRUCTION INC |
|                    | TECHNO<br>TECHNO<br>TECOM<br>TECOM  | TELEDYNE<br>TELEDYNE<br>TELEDYNE<br>TELEDYNE<br>TELEDYNE   | 005294* TELEFI<br>006419 TELEPH<br>001655* TELEX<br>006738 TELOS<br>003193 TEMPO  | TETRA<br>TEXAS<br>TEXAS<br>TEXSTA   | TEXTR<br>TEXTR<br>THE O   | THERM<br>THIOK<br>THIOK<br>THOMP   | TI MAR<br>TITAN<br>TITAN<br>TITAN   | TRACO<br>TRACO<br>TRACO   | 006781 TRACOR<br>006386* TRACOR<br>006387 TRACOR<br>006741 TRACOR<br>006152 TRANS V                       | 007174 TRANS<br>007514 TRANS<br>007537 TRANS<br>002586 TRANS<br>006487 TRATA  |

Companies Participating in the DoD Subcontracting Program: Table III-4.

Defense Logistics Agency Listing

| HBCU/MI's<br>\$AMT PCT     | 00000   | 00000  | 00000  |   |   | 00000  | 00000  |   |  | 00000  |
|----------------------------|---|--|--|---|---|--|--|---|--|--|
|                            |   | 400000   |  |   | 2.9   | 1.6<br>11.4<br>0.0<br>0.0  | นบบก.<br>บกับพ่อ   | 3.0<br>27.5<br>0.0<br>0.0   | 0.083.0<br>7.1.4<br>.6   | 12.8<br>3.1<br>10.9  |
| Women-Owned Bus            | 294<br>30<br>65<br>65   | 5,225<br>4,75<br>2,583<br>2,229<br>41  | 238<br>738<br>1  | 236<br>219<br>90<br>37  | 65<br>7<br>7<br>0<br>1,983  | 337<br>1,949<br>17,747<br>0  | 5,747<br>1,919<br>8,161<br>2,352<br>4,549  | 1,483<br>9,906<br>608<br>0  | 2,792<br>52<br>52<br>34<br>62  | 839<br>137<br>995<br>31<br>416   |
| Sm. Disadv. Bus.           | 0.0<br>4.4<br>6.0<br>6.0  | 8.1.0.0.<br>6.0.0.0.   | 0.1<br>4.2<br>8.1<br>7.6<br>3.0  | 0.0<br>3.9<br>3.9<br>30.9   | 26.4<br>0.0<br>0.2<br>5.8   | 23.3<br>13.4<br>0.1<br>37.5  | 7.7.7.<br>7.1.88.0.  | 26.9<br>0.0<br>0.3  | 25.5<br>22.2<br>0.7<br>1.5   | 8.1.0<br>8.1.0<br>8.1.0  |
| Sm. Dis                    | 426<br>426<br>222<br>111  | 13,032<br>1,127<br>8,405<br>3,786<br>4,1   | 844<br>879<br>8  | 312<br>294<br>171   | 6,372<br>2<br>2<br>3,913  | 313<br>11,314<br>20,965<br>248   | 8,845<br>23,279<br>2,584<br>6,497  | 2,077<br>8,209<br>594<br>594<br>6   | 22,962<br>34<br>12<br>12<br>59   | 609<br>72<br>1,707,1<br>9  |
| Business                   | 52.4<br>69.8<br>16.1<br>72.5<br>51.9  | 30.7<br>14.5<br>55.7<br>46.9   | 3.6<br>14.6<br>58.2<br>76.0<br>38.3  | 87.1<br>38.5<br>29.6<br>50.4<br>40.1  | 77.9<br>43.9<br>72.5<br>58.4  | 76.3<br>90.7<br>57.1<br>89.2<br>99.6   | 48.4<br>44.2<br>37.9<br>65.1   | 48.0<br>55.0<br>88.3<br>100.0   | 2.8<br>76.4<br>82.8<br>72.3  | 68.3<br>65.0<br>52.8<br>74.9   |
| Small<br>\$AMT             | 6,702<br>229<br>1,280<br>1,94   | 46,649<br>10,830<br>24,629<br>32,596<br>32,596   | 35<br>230<br>6,316<br>24<br>95   | 215<br>121<br>2,385<br>2,320<br>222   | 10, 618<br>738<br>865<br>39, 405  | 16,090<br>44,125<br>89,101<br>961<br>659   | 90,947<br>37,815<br>124,187<br>28,934<br>63,449  | 24, 032<br>55, 739<br>1, 949<br>64<br>282   | 139<br>68,839<br>1,021<br>1,380<br>2,812   | 4,490<br>3,580<br>13,241<br>73<br>2,847  |
| Total<br>\$AMI             | 20<br>9,602<br>1,417<br>1,766   | 151,966<br>74,670<br>44,240<br>69,427<br>4,057   | 980<br>1,992<br>10,855<br>32<br>249  | 247<br>315<br>8,051<br>4,605<br>553   | 24, 166<br>929<br>1, 194<br>67, 427   | 21,094<br>48,636<br>155,919<br>1,078<br>661  | 187,954<br>85,641<br>327,907<br>44,446<br>92,491   | 50,051<br>101,344<br>2,208<br>2,331   | 4,991<br>90,075<br>1,562<br>1,667<br>3,891   | 6,573<br>5,505<br>25,075<br>985<br>3,802   |
| <b>₹</b> Σ ¥ Ω <br>⊢ ≻ σ ш | ~~~~~<br>~~~~~  | 222ZZ  |  | ~~~~~   | ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~   | ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~  |  | 2>2>2   | 0.0.00<br>22277  | 80 C 80 C 80   |
| Ы                          | PANNA   | <b>B</b> S\$88   | 22443  | SZESS   | ¥898¥   | AL CTA   | 55555  | CA<br>AZ<br>HI<br>MO  | ¥\$8**   | MICAMI   |
| City                       | WINDSOR<br>TERRE HAUTE<br>CHATTANOOGA<br>EASTON<br>NORTH WALES  | REDONDO BEACH<br>SAN DIEGO<br>FAIRFAX<br>SUNNYVALE<br>ROCKVILLE  | NEWINGTON<br>NEWINGTON<br>STUART<br>MIAMI LAKES,<br>RACINE   | SANTA ANA<br>MILLVILLE<br>MUSKEGON<br>NORFOLK<br>SPRINGFIELD  | BOWLING GREEN<br>MC LEAN<br>FOREST<br>AUDUBON<br>MINNEAPOLIS  | ANNISTON<br>CHAMBERSBURG<br>YORK<br>NEWINGTON<br>HUNTSVILLE  | EAST HARTFORD<br>EAST HARTFORD<br>STRATFORD<br>WINDSOR LOCKS<br>WINDSOR LOCKS  | SAN JOSE<br>WEST PALM BEACH<br>PHOENIX<br>HONOLULU<br>KANSAS CITY   | SAN ANTONIO<br>SAN DIEGO<br>PALO ALTO<br>GARLAND<br>GARLAND  | GARLAND<br>ANN ARBOR<br>ALEXANDRIA<br>DES PLAINES<br>GRAND RAPIDS  |
| Company                    | * TRC-ENVIRONMENTAL CORPORATION<br>TRI INDUSTRIES<br>TRI-STATE GOVERNMENT SERVICES,<br>TRITON SERVICES INC<br>TRIUMP CONTROLS, INC. | TRW EMPLYEES CHRIBLE ORGNZTION TRW INC TRW INC/SYSTEMS INTEGRATION GR TRW INCORPORATED TTS JOINT VENTURE | TURBINE ENG COMPONENTS/TEXTRON TURBINE ENG COMPONENTS/TEXTRON TURBOCOMBUSTOR TECHNOLOGY, INC TURBOPOWER INC. | U S DIVERS CO, INC<br>UNC AIRWORK CORPOPATION<br>UNC JOHNSON IECHNOLOGY<br>UNIDYNE CORPORATION<br>UNIFIED INDUSTRIES INC. | UNION UNDERWEAR COMPANY, INC<br>UNISYS CORPORATION<br>UNITED AIRCRAFT PRODUCTS INC<br>UNITED AMMUNITION CONTAINER<br>UNITED DEFENSE LP ARMAMENT SYS | UNITED DEFENSE, LP UNITED DEFENSE, LP UNITED DEFENSE, LP UNITED DOMINION INDUSTRIES UNITED TECHNOLOGIES CORP | UNITED TECHNOLOGIES CORP<br>UNITED TECHNOLOGIES CORP<br>UNITED TECHNOLOGIES CORP<br>UNITED TECHNOLOGIES CORP<br>UNITED TECHNOLOGIES CORP | UNITED TECHNOLOGIES CORP/CHEM<br>UNITED TECHNOLOGIES CORP/PRATT<br>UNIVERSAL PROPULSION COMPANY I<br>UNIVERSITY OF HAMAII<br>UTILICORP ENERGY SERVICES, | VALERO NATURAL GAS PARTNERS LP<br>VAN CAMP SEAFOOD CO INC<br>VARIAN ASSCIATES INC<br>VARO INC/NI-TEC DIVISION<br>VARO INC/OPTICAL SYSTEMS DIV. | VARO INC/SYSTEMS DIV<br>VECTOR RESEARCH INCORPORATED<br>VEDA INC<br>VELSICOL CHEMICAL CORPORATION<br>VICKERS INC |
| CODE                       | 007024*<br>003424<br>007581<br>006637<br>001013   | 006561*<br>006011<br>000982<br>005724<br>007685  | 006957*<br>006956<br>001727<br>007424<br>007424  | 007363<br>003301<br>002775*<br>006529<br>003298   | 001364<br>006530<br>007417<br>006553<br>001964  | 006885<br>007127<br>006646<br>007146<br>006899   | 006964<br>007009*<br>006615<br>007029*<br>006979   | 001095<br>001098<br>001106<br>007323<br>006151  | 006696<br>007421<br>005566<br>004343<br>004662   | 001118<br>006874<br>002871<br>007641<br>005123   |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-4.

|   | 1's<br>PCT      | 00000  | 00000   | 00000   | 00000   | 00000  | 00000   | 00000   | 00000   | 00000   | 00000   |
|---|-----------------|--|---|---|---|--|---|---|---|---|---|
|   | HBCU/MI<br>SAMT | 00000  | 04000   | 00000   | 00000   | 00000  | 00000   | 00000   | 00000   | 00000   | 00000   |
|   | Š               |  |   |   |   |  |   |   |   |   |   |
|   | wned Bu         | 400-0  | 0.004-  | 1006.3  | 10.0<br>10.1<br>4.7<br>5.4  | 0.0<br>7.7.<br>8.3.3.5.7.0   | 34.<br>5.33.0<br>5.4.7.   | 26.6<br>0.5<br>5.15<br>12.2   | 2.4.00<br>2.4.1.0.0   | 0.01<br>2.5<br>8.7<br>8.1   | 0.00<br>0.00<br>0.00<br>7.00                                    |
|   | Women-Owned Bus | 1,186<br>1,186<br>191<br>2,826   | 101<br>101  | 2,805<br>2,036<br>15  | 240<br>31<br>3,503<br>498   | 430<br>430<br>43<br>43<br>695  | 9,534<br>4,583<br>2,023   | 1,048<br>1,048<br>10<br>643   | 630<br>23<br>23<br>15<br>102  | 143<br>485<br>208<br>56   | 429<br>20<br>75<br>55   |
|   | PCT PCT         | 12.0<br>6.8<br>7.4<br>9.5  | 26.1<br>1.5<br>2.0<br>27.4<br>1.8   | 76.2<br>0.0<br>1.9  | 90.2<br>0.5<br>7.3<br>4.3   | 0.0<br>0.0<br>1.5<br>5.7   | 2.01.5  | 4.9<br>0.0<br>0.8<br>1.0<br>7.7   | 24.04.0<br>44.04.0  | 222.4<br>4.1<br>5.2   | 0.6<br>2.0<br>3.3<br>12.7                                       |
| ) | Sm. Disadv. Bus | 2,107<br>1,613<br>267<br>12<br>4,536   | 20<br>22<br>152<br>686<br>9   | 5,205<br>3,652<br>0<br>0  | 636<br>13<br>20<br>20<br>4,239<br>4,02  | 3,573<br>20<br>608   | 263<br>1,820<br>736<br>69<br>1,091  | 32<br>165<br>2<br>406   | 641<br>13<br>35<br>66<br>99   | 269<br>761<br>89<br>157   | 502<br>385<br>87<br>87<br>51                                    |
| 1 | Business<br>PCI | 82.1<br>67.8<br>70.9<br>32.4<br>62.0   | 71.3<br>87.0<br>52.2<br>70.0<br>4.9   | 53.3<br>59.5<br>94.3<br>19.2  | 90.2<br>53.9<br>96.5<br>30.9  | 0.0<br>36.7<br>12.3<br>67.9  | 98.7<br>14.0<br>18.5<br>50.0<br>42.5  | 64.1<br>12.6<br>60.0<br>15.9<br>84.2  | 56.7<br>47.9<br>23.4<br>17.3<br>46.9  | 100.0<br>86.6<br>35.7<br>62.2<br>45.5   | 21.7<br>7.0<br>28.5<br>36.2<br>17.1                             |
| ) | Sma{   B        | 14,451<br>15,974<br>2,567<br>29,440  | 1,234<br>3,921<br>1,752<br>1,752  | 44,892<br>19,055<br>127<br>172  | 1,276<br>1,276<br>735<br>54,904<br>2,871  | 1,341<br>3,573<br>3,573<br>7,175   | 325<br>22,453<br>27,387<br>3,126<br>15,898  | 411<br>132<br>12,350<br>4,431   | 6,708<br>175<br>258<br>24<br>9,826  | 54<br>1,040<br>6,639<br>1,669<br>1,374  | 18,867<br>1,345<br>756<br>272<br>2,103                          |
| ) | Total<br>\$AMT  | 17,592<br>23,550<br>3,622<br>325<br>47,496   | 78<br>1,419<br>7,517<br>2,505<br>476  | 84, 298<br>32, 043<br>4, 098<br>135<br>896  | 2,369<br>762<br>80,475<br>9,283   | 3,654<br>29,137<br>10,638  | 329<br>160,227<br>148,377<br>6,251<br>37,390  | 1,044<br>20,566<br>219<br>5,262   | 11,827<br>365<br>1,103<br>140<br>20,942   | 1,200<br>18,603<br>2,682<br>3,022   | 87,096<br>19,325<br>2,650<br>753<br>12,305                      |
|   | 도보이<br>누르메      | 22722  | 2222X   | 22222<br>88668  | ZZZZ>   | 22222<br>22208   | 22222<br>22202  | 22222<br>00000  | XXXXX   | 22222<br>20222  | NNTTE   |
|   | SI              | ACPAC  | 돌리라고장   | ZY AZ   | <b>RCAB</b> A   | \$3255   | SPACA   | SETES   | 5588£   | 8225  | ₹×888   |
|   |                 | 10   | B<br>BEACH  |   |   |  |   | 8   |   |   |   |
|   | City            | LOS ANGELES<br>JACKSON<br>GLENOLDEN<br>RICHMOND<br>ROCKVILLE   | HOLLOMAN AFF<br>FORT WALTON<br>FT. WALTON<br>EATONTOWN<br>ANAHEIM   | DALLAS<br>ALEXANDRIA<br>CAMARILLO<br>DECATUR<br>CHANDLER  | NEW YORK<br>WARREN<br>HUNTSVILLE<br>PALO ALTO<br>WAYNESVILLE  | LYNN<br>BRIDGEPORT<br>TOPEKA<br>LYNWOOD<br>IRVINE  | CARLSBAD<br>SCHENECTADY<br>WEST MIFFLIN<br>CHESWICK<br>SUNNYVALE  | PITTSBURGH<br>MONROEVILLE<br>ROUND ROCK<br>READING<br>NORTH HOLLYWOOD   | SIMI VALLEY<br>CONCORD<br>KANSAS CITY<br>TULSA<br>WALLED LAKE   | NEWBURY PARK<br>MADISON<br>ROCKFORD<br>LOVES PARK<br>EL SEGUNDO   | NORTH GRAFTON<br>HOUSTON<br>PALO ALTO<br>PASADENA<br>CINCINNATI |
|   | Company         | VICKERS, INC.  LOS ANGELES VICKERS, INCORPORATED JACKSON VICKERS, INCORPORATED GLENOLDEN VIRGINA HEALTH QUALITY CTR RICHMOND VITRO CORPORATION | 007358 VITRO SERVICES CORPODE HOLLOMAN AF O06779* VITRO SERVICES CORPORATION FT. WALTON 006877 VITRO SERVICES CORPORATION FT. WALTON 004476 VITRONICS INC. EATONTOWN 005185 VOLT ALPHANUMERIC PUBLICATION ANAHEIM | VOUGHT AIRCRAFT CO. DALLAS VSE CORPORATION VSE/VITRO & ASSOCIATES JOINT V CAMARILLO WAGNER CASTINGS COMPANY DECATUR WALBAR INC./ARIZONA DIV. CHANDLER | WALTER DORWIN TEAGUE ASSOC NEW YORK WARREN PUMPS INC WATERJET SYSTEMS, INC WATKINS-JOHNSON COMPANY PALO ALTO WELLCO ENTERPRISES INC | WEST LYNN CREAMERY, INC WEST VIRGINIA AEROSPACE, INC. BRIDGEPORT WESTAR GAS MARKETING, INC. TOPEKA WESTECH GEAR CORP. LYNWOOD WESTERN DESIGN HOWDEN IRVINE | WESTINGHOUSE ELECTRIC CORP CARLSBAD WESTINGHOUSE ELECTRIC CORP SCHENECTADY WESTINGHOUSE ELECTRIC CORP/BET WEST MIFFLIN WESTINGHOUSE ELECTRIC CORP/ELE CHESWICK WESTINGHOUSE ELECTRIC CORP/MAR SUNNYVALE | WESTINGHOUSE ELECTRIC CORP/R & PITTSBURGH WESTINGHOUSE ELECTRIC CORPORAT MONROEVILLE WESTINGHOUSE MOTOR COMPANY ROUND ROCK WGM SAFETY CORP WHITTAKER CONTROLS, INC./DIV. NORTH HOLLYWOO | WHITTAKER CORP./WHITTAKER ELEC SIMI VALLEY WHITTAKER SYSTRON-DONNER/SAFET CONCORD WILCOX ELECTRIC INC WILLBROS BUTLER ENGINEERS, INC TULSA WILLIAMS INTERNATIONAL CORPORA WALLED LAKE | 004686* WIRELESS COMMUNICATIONS DIVISI NEWBURY PARK 002853 WISCONSIN PHYSICIANS SVC INSUR MADISON 004637 WOLVERINE WORLD WIDE INC ROCKFORD 006554 WOODWARD GOVERNOR COMPANY LOVES PARK 002708 WYLE LABORATORIES/WESTERN OPER EL SEGUNDO | lane.   |

Companies Participating in the DoD Subcontracting Program: Table III-4.

### Defense Logistics Agency Listing

|                   | II 's<br>PCT      | 000   | 0.0                    |                   | 0.0        |
|-------------------|-------------------|---|------------------------|-------------------|------------|
|                   | SAMT PCT          | 000   | 00                     |                   | 5,419      |
|                   | aned Bus.         | 242 2.1<br>365 3.0<br>709 1.2   | 21.2                   |                   | 3.0        |
|                   | Women-Ov<br>\$AMT | 242<br>365<br>709   | 238                    |                   | 1,080,226  |
|                   | dv. Bus.          | 537 2.9<br>406 3.4<br>4,637 8.0   | 3.9                    |                   | 5.8        |
|                   | Sm. Disa          | 337<br>406<br>4,637   | 3,982                  |                   | 2,084,482  |
|                   | usiness<br>PCT    | 43.0<br>57.2<br>14.4  | 26.3                   |                   | 0.04       |
|                   |                   | 4,940<br>6,866<br>8,385   |                        |                   | 14,264,711 |
|                   | Total<br>\$AMT    | 11,484<br>12,003<br>58,283  | 1,123<br>102,092       |                   | 35,656,752 |
| - ≻<br>¥ <b>∑</b> | ж wl              | ZZZ:  | ν <b>ω</b>             |                   |            |
|                   | SI                | N PC  | ME                     | Total<br>Reported | 996        |
|                   | City              | VAN NUYS<br>YORK<br>NEW YORK  | RACINE<br>SAINT JOSEPH | Total             | 1,055      |
|                   | Ompany Company    | 004684 XONTECH INC<br>006645 YORK INTERNATIONAL CORPORATION<br>006488 YOUNG & RUBICAM INC |                        |                   |            |
|                   | CODE              | 9000  | 000                    |                   |            |

#### Section 5

Commercial Product Companies Participating in the DoD Subcontracting Program: Defense Logistics Agency Detail Listing

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-5.

| I 's<br>PCT     | 00000  | 00000   | 00000   | 00000   | 00000   | 00000  | 00000   | 00000  | 00000  | 00000  |
|-----------------|--|---|---|---|---|--|---|--|--|--|
| HBCU/MI *       | 00000  | 00000   | 00000   | 00000   | 00000   | 000-0  | 00000   | 00000  | 00000  | 00000  |
| ned Bus.        | 3.5<br>0.5<br>0.5<br>0.5   | 5.0<br>7.1<br>7.4<br>0.7  | 03250   | 0.00<br>0.00<br>0.55<br>0.55  | 0.0<br>1.8<br>7.2<br>7.2  | 7.082.<br>7.0.4.0.9  | 98.5.5.5.   | 0.000.5  | 0.25.0<br>0.80<br>0.80<br>0.80<br>0.80   | 0.72<br>7.77<br>1.50   |
| Women-Owned Bus | 212<br>89<br>5<br>2  | 197<br>157<br>76<br>22  | 823<br>20<br>320<br>42<br>2   | 6<br>0<br>25<br>2,448<br>34   | 120<br>13<br>28<br>23<br>23   | 29<br>831<br>163<br>2,331  | 331<br>1,052<br>14<br>10<br>23  | 2,313<br>2,313<br>124<br>124   | 13<br>508<br>4,780<br>773<br>35  | 5,<br>2,<br>2,<br>2,<br>2,<br>2,<br>2,<br>2,<br>2,<br>2,<br>2,<br>2,<br>2,<br>2,             |
| dv. Bus.        | 0.10   | 4.2.5<br>2.2.2<br>2.4.3<br>0.0  | 2.003.<br>1.00.4.0<br>1.00.50   | 0.00  | 0.0<br>0.2<br>1.2<br>10.7   | 1.001.7  | 22.350  | 10.2<br>3.3<br>1.0<br>0.1  | 2.7<br>2.6<br>0.9<br>0.9   | 3175.06  |
| Sm. Disadv.     | 416<br>193<br>2<br>2<br>2  | 15<br>256<br>260<br>260<br>65   | 872<br>15<br>370<br>59<br>3   | 4,857   | 111<br>53<br>353  | 305<br>3,306<br>3,306  | 115<br>73<br>14<br>20<br>32   | 210<br>3,867<br>3<br>159   | 711<br>711<br>1,073<br>1,77  | 147<br>33<br>120<br>120<br>8<br>396  |
| Business<br>PCT | 80.2<br>21.8<br>81.9<br>36.2<br>10.6   | 57.4<br>67.2<br>41.2<br>46.2  | 61.9<br>14.8<br>19.0<br>32.7<br>64.8  | 10.1<br>2.6<br>0.8<br>54.5<br>27.7  | 22.7<br>59.7<br>59.8<br>54.8  | 33.8<br>55.1<br>60.6<br>29.1<br>65.2   | 71.8<br>30.0<br>30.3<br>31.8  | 31.4<br>52.0<br>27.0<br>34.5<br>98.3   | 41.0<br>28.0<br>24.0<br>21.4<br>46.2   | 14.1<br>9.5<br>30.7<br>62.0<br>85.2  |
| Small E         | 4,907<br>3,241<br>519<br>38<br>68  | 2,282<br>285<br>3,099<br>1,951<br>1,497   | 17,655<br>502<br>2,395<br>2,428<br>191  | 90<br>39<br>516<br>42,191<br>1,751  | 1,552<br>1,552<br>1,505<br>1,505  | 15,955<br>1,169<br>21,105<br>1,551   | 2,683<br>70,114<br>279<br>474<br>463  | 40,400<br>19,717<br>21<br>5,545<br>1,687   | 293<br>2,844<br>40,972<br>26,926<br>5,858  | 571<br>343<br>1,144<br>355<br>9,871  |
| Pct<br>Comm.    | 36.70<br>3.80<br>1.64<br>0.04  | 7.00<br>2.30<br>16.50<br>5.00   | 51.20<br>1.20<br>0.00<br>0.40<br>0.10   | 24.60<br>0.90<br>0.95   | 2.30<br>1.00<br>95.00<br>7.20   | 0.00<br>0.01<br>0.00<br>71.70  | 2.00<br>5.20<br>5.20<br>5.20  | 29.00<br>5.10<br>15.00<br>14.00  | 0.00<br>5.00<br>7.34<br>5.00<br>46.20  | 0.07<br>9.50<br>0.10<br>3.14   |
| Total<br>\$AMT  | 6, 121<br>14,866<br>634<br>106<br>640  | 3,977<br>7,528<br>5,395<br>3,238  | 28,526<br>3,383<br>12,600<br>1,312<br>295   | 892<br>1,493<br>68,448<br>77,355<br>6,328   | 17,335<br>6,846<br>6,846<br>2,59<br>2,517<br>322  | 2,421<br>28,957<br>1,930<br>72,618<br>2,378  | 3,735<br>233,343<br>923<br>850<br>1,470   | 128,553<br>37,916<br>78<br>16,067<br>1,715   | 10, 157<br>170, 715<br>125, 726<br>125, 726  | 4,058<br>3,606<br>3,724<br>5,72<br>11,590  |
| ⊢≻⊄mi           | ~~~~~  | ~ m ~ m ~   | 2222>   | 27727   | Z>>ZZ   |  | ~ ~ ~ ~ ~ ~   | ~~~~~  | ZZZZZ  | ~~××××   |
| SI -            |  | 45524   | ₩C17X   | I CLC N   | CANUTX  | 3188X  | MAMKCI  | RTAXX  | MAMI<br>PA   | KI NA PE   |
| City            | ABBOTT PARK<br>MIAMI<br>GARDEN GROVE<br>OLATHE<br>MORRISTOWN   | FT LAUDERDALE<br>MONROE<br>OAKLAND<br>REDWOOD CITY<br>OPELIKA   | SIDNEY<br>DALLAS<br>DEERFIELD<br>BERKELEY<br>WILMINGTON   | WEST NYACK<br>MIDDLETOWN<br>SHELBY<br>RIDGEFIELD<br>INDIANAPOLIS  | AUSTIN<br>NASHVILLE<br>EVANSVILLE<br>LANCASTER<br>CHATSWORTH  | RACINE<br>PEORIA<br>BELTSVILLE<br>SAN FRANCISCO<br>MIDWEST CITY  | STAMFORD<br>LEXINGTON<br>BEDFORD<br>SWIFTWATER<br>ARDEN HILLS   | CHIPPEWA FALLS<br>JACKSONVILLE<br>ROCHESTER<br>DALLAS<br>SEATILE   | MOLINE<br>DETROIT<br>MAYNARD<br>MIDLAND<br>HORSHAM   | WILMINGTON<br>MONTGOMERY<br>ROCHESTER<br>WESTMONT  |
| Сопрату         | ABBOTT LABORATORIES AEROTHRUST CORPORATION AIR INDUSTRIES CORPORATION ALLIED SIGNAL AVIONICS, INC. ALLIED SIGNAL INC | ALLIED-SIGNAL INC. ALLVAC AMERICAN PRESIDENT LINES LTD AMPEX CORPORATION AMPEX RECORDING MEDIA CORPORAT | AMPHENOL CORP/BENDIX CONNECTOR<br>AVIALL SERVICES, INC<br>BAXTER HEALTHCARE CORPORATION<br>BAYER CORPORATION<br>BAYER CORPORATION | BICC CABLES CORPORATION BINDLEY WESTERN DRUG COMPANY BINDLEY WESTERN DRUG/KENDALL D BOEHRINGER INGELHEIM SHARED SV BOEHRINGER MANNHEIM CORP | BORDEN INC<br>BRIDGESTONE/FIRESTONE INC<br>BRISTOL-MYERS SQUIBB CO/US PHA<br>BURLE INDUSTRIES, INC.<br>CANOGA PERKINS CORPORATION | CASE CORPORATION CATERPILLAR TRACTOR COMPANY CENTRAL DELIVERY SVC OF WASH CHEVRON USA INC CHROMALLOY AMERICAN CORP/CHROM | CIRCON CORPORATION CLARK MATERIAL HANDLING CO COMPUTERVISION CORPORATION CONNAUGHT LABORATORIES INC CONTROL DATA SYSTEMS, INC | CRAY RESEARCH, INC. CROWLEY AMERICAN TRANSPORT INC CURTICE BURNS FOODS INC DALLAS AIRMOTIVE, INC. DARIGOLD INC | DEERE & COMPANY DETROIT DIESEL CORPORATION DIGITAL EQUIPMENT CORPORATION DOW CORNING CORPORATION DREXEL INDUSTRIES INC | DUPONT COMPANY DURR MEDICAL CORPORATION EASTMAN KODAK COMPANY EVERPURE INC EXCEL CORPORATION |
| CODE            | 002885<br>006225<br>007262<br>003636<br>006246   | 001257<br>007575<br>006135<br>006136<br>006301  | 000134<br>006264<br>001060<br>002521<br>007696  | 007559<br>007517<br>007341<br>007256<br>007521  | 007383<br>006913<br>003105<br>002604<br>007360  | 002516<br>002518<br>006550<br>006138<br>000227   | 007350<br>007472<br>007697<br>007664<br>007551  | 002614<br>002836<br>005434<br>006265<br>006143   | 002523<br>003995<br>007698<br>003154   | 007476<br>007520<br>007222<br>004881<br>004778   |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-5.

| Listing   |
|-----------|
| Agency    |
| Logistics |
| Oefense   |

| HBCU/MI'S<br>SAMT PCT                  | 00000  |   |  |  |  |   |  |   |   |   |
|--|--|---|--|--|--|---|--|---|---|---|
| ************************************** |  |   | 0.000  | 00000  | 00000  | 00000   | 00000  | 00000   | 00000   | 00000   |
| Jomen-Owned Bus.                       | 7.00<br>7.00<br>7.00<br>7.00<br>0.00   | 0.4   |  | -4001<br>  | 0.0000   | 9%0%0<br>9%%80  | 2<br>2   | 4.0004<br>2.0004<br>8.0008  | 4.3<br>2.0<br>1.7<br>0.2  | 0.9<br>0.9<br>0.9   |
| Women-C                                | 2,139<br>0<br>115<br>115   | 44<br>414<br>150<br>163   | 6,299<br>6,299<br>5,368  | 510v5  | 39.70<br>39.25<br>25.6   | 129<br>38<br>484<br>57<br>0   | 281<br>121<br>121<br>121<br>121<br>121<br>121<br>121<br>121<br>121   | 135<br>952<br>184<br>132<br>1,414   | 58<br>102<br>17   | 352<br>295<br>443<br>6,079<br>78  |
| Sm. Disadv. Bus.                       | 800-0<br>80-0<br>0.0<br>0.0  | VOWWO<br>O'N'W'N  | 7.0<br>14.4<br>38.3<br>4.8   | 29.3<br>00.1<br>4.3  | 00.3<br>0.3  | ~-0~0<br>0.000  | 2.0<br>0.3<br>2.2<br>2.2   | 3.2<br>1.7<br>10.5<br>3.4   | 7.1.7<br>2.0<br>0.5<br>0.0  | 22.42.<br>22.42.2   |
| Sm. Dis                                | 1,394<br>0<br>0<br>55<br>10  | 102<br>79<br>450<br>475   | 18,458<br>31<br>1,043<br>2,523   | 57<br>0<br>0<br>0<br>0   | 954<br>145<br>4<br>25<br>26  | 97<br>17<br>93<br>101   | 18<br>10<br>27<br>478  | 100<br>314<br>227<br>7,400<br>1,005   | 124<br>23<br>15<br>0  | 239<br>594<br>26<br>12,881<br>124   |
| Business<br>PCT                        | 38.4<br>47.2<br>28.8<br>56.3   | 30.0<br>64.0<br>17.3<br>30.4<br>18.5  | 56.6<br>61.4<br>42.1<br>56.7<br>58.6   | 33.4<br>1.8<br>35.0<br>15.8  | 38.6<br>22.8<br>25.5<br>76.0   | 65.3<br>33.5<br>72.6<br>72.6  | 46.5<br>35.0<br>34.0<br>32.0   | 37.1<br>26.6<br>36.0<br>98.3<br>32.7  | 43.4<br>30.3<br>52.6<br>57.3<br>12.7  | 71.7<br>40.0<br>82.0<br>39.4<br>43.9  |
| Small<br>\$AMT                         | 6,453<br>80<br>316<br>2,456<br>231   | 436<br>10,950<br>2,370<br>4,122<br>50   | 221<br>79,000<br>7,660<br>1,544<br>31,077  | 165<br>87<br>214<br>149  | 9,689<br>805<br>1,814<br>792<br>2,949  | 1,279<br>381<br>7,068<br>1,311  | 146<br>794<br>356<br>3,170<br>12,666   | 1,172<br>4,838<br>7,487<br>69,012<br>9,578  | 1,854<br>2,666<br>5,73<br>106   | 7,792<br>5,489<br>5,341<br>226,165<br>3,682   |
| Pct<br>Comm.                           | 12.00<br>2.60<br>1.20<br>4.75<br>0.50  | 2.40<br>0.00<br>4.00<br>0.50  | 2.80<br>10.60<br>0.00  | 0.02<br>0.63<br>0.00<br>0.01   | 4.88<br>1.40<br>3.20<br>0.00<br>36.00  | 9.70<br>0.10<br>10.00<br>0.10   | 23.00<br>0.17<br>0.89  | 5.30<br>3.90<br>4.53<br>1.70  | 25.00<br>3.85<br>0.00<br>3.10   | 0.00<br>6.06<br>3.90<br>4.00<br>1.30  |
| Total<br>\$AMT                         | 16,810<br>1,095<br>4,363<br>28,386   | 17,154<br>17,105<br>13,680<br>13,559<br>269   | 128,591<br>18,209<br>2,725<br>53,014   | 932<br>261<br>95<br>612<br>945   | 25,101<br>3,525<br>7,121<br>1,522<br>3,880   | 1,960<br>1,139<br>192,338<br>2,002<br>21  | 34, 796<br>1,019<br>9,329<br>39,554  | 3, 161<br>18, 194<br>20, 796<br>70, 184<br>29, 278  | 189<br>6,113<br>5,071<br>899<br>835   | 10,871<br>13,718<br>6,514<br>574,251<br>8,392   |
| ∝≅⊼໙i<br>⊢≻⊄ጠi                         | ≻××××<br>• • • • • • • • • • • • • • • • • • •   | ~~~~  | 22222<br>000000  | 22222<br>80000   | ×××××<br>•••••   |   | 2×2×2  | XXXXX<br>880000   | ****  | ZZZZZ<br>G G G G G  |
| ISI                                    | SANAX  | PGMEE   | ZERS.  | RIBIS  | PAAA   | 22250   | MASCCR   | T W W A I   | SCITTE  | <b>₩</b>  |
| city                                   | RALEIGH<br>LAWTON<br>ANOKA<br>EVERETT<br>CARROLLTON  | SEATTLE<br>MILWAUKEE<br>WARREN<br>SAVANNAH<br>HANOVER   | OAK CREEK<br>PALO ALTO<br>AUSTIN<br>HONOLULU   | HILLSBORO<br>HODGKINS<br>SPRINGFIELD<br>ELK GROVE VILL<br>SOMERSET   | BATTLE CREEK<br>MANSFIELD<br>SHADY GROVE<br>VERNON HILLS<br>SPRINGFIELD  | WOODLAND HILLS<br>HACKETTSTOWN<br>SAN FRANCISCO<br>ROCHESTER<br>BOISE   | WILSONVILLE<br>CHARLOTTE<br>GREENVILLE<br>BEDFORD<br>ST. PAUL  | SCHAUMBURG<br>MANSFIELD<br>GREENVILLE<br>LIBERAL<br>NASHVILLE   | EDISON<br>ST MARKS<br>EAST ALTON<br>WAUKEGAN<br>ORANGEBURG  | SHELTON<br>BARTLESVILLE<br>REDMOND<br>CLEVELAND<br>CAMBRIDGE  |
| Company                                | EXIDE ELECTRONICS GROUP, INC. FARM FESSH, INC. FEDERAL-HOFFMAN, INC. FLUKE CORPORATIÓN FOXMEYER DRUG COMPANY | GAIS SEATLE FRENCH BKG CO<br>GENERAL ELECTRIC CO/MEDICAL SY<br>GENERAL MOTORS CORPORATION<br>GULFSTREAM AEROSPACE CORP<br>HANOVER FOODS CORPORATION | HARNISCHFEGER CORPORATION HEWLETT-PACKARD COMPANY HORMEL, GEO A & COMPANY HOUSE FOODS HAWAII CORP INCO ALLOYS INTERNATIONAL, INC | INTEL CORPORATION INTERSTATE BRANDS CORPORATION INTERSTATE BRANDS CORPORATION JOHN B. SANFILIPPO & SON, INC. JOHNSON & JOHNSON | KELLOGG COMPANY<br>KENDALL COMPANY THE<br>KIDDE INDS INC/GROVE NO AM DIV<br>KOMATSU DRESSER CO/LIBERTYVILL<br>LITTON SYSTEMS INC | LITTON SYSTEMS INC/ AERO PRODU<br>MARS INCORPORATED<br>MC KESSON DRUG COMPANY<br>MDT BIOLOGIC COMPANY<br>MEADOW GOLD DAIRIES, INC | MENTOR GRAPHICS CORPORATION MICHELIN AIRCRAFT TIRE CORP. MICHELIN NORTH AMERICA MILLIPORE CORPORATION MINNESOTA MINING & MANUFACTURI | MOTOROLA INC/COMMUNICATIONS SE<br>MOTOROLA, INC.<br>NACCO MATERIALS HANDLING GROUP<br>NATIONAL BEEF PACKING CO LP<br>NORTEL | NPR, INCORPORATED OLIN CORPORATION OLIN CORPORATION OUTBOARD MARINE CORPORATION PALMETTO BAKING COMPANY | PHILIPS ELECTRONICS NORTH AMER<br>PHILLIPS 66 COMPANY<br>PHYSIO-CONTROL CORPORATION<br>PICKER INTERNATIONAL INC<br>POLAROID CORPORATION |
|  | 003706<br>007541<br>006195<br>007226<br>006214   | 007340 G<br>002535 G<br>004554 G<br>006322 G<br>007518 H  |  |  |  |   |  |   |   | 007258 PH<br>001504 PH<br>006146 PH<br>006853 PI<br>007702 PO   |

Companies Participating in the DoD Subcontracting Program: Period Covered: Oct 1995 - Sep 1996 Table III-5.

| II's<br>PCT           | 00000   | 00000   | 00000  | 00000   | 00000   | 00000   | 0000  | 0.0                      |
|-----------------------|---|---|--|---|---|---|---|--------------------------|
| HBCU/MI'S<br>SAMT PCI | 00000   | 00000   | 00000  | 00000   | 00000   | 00000   | 0000  | 147                      |
| ined Bus.             | 1.5<br>0.0<br>7.0<br>7.0  | 28.0<br>5.3<br>6.3<br>6.8   | 0.00   | 2.08.0.1<br>4.0.06.01   | 2.20  | 0.00<br>1.10<br>1.4   | 3.5<br>0.0<br>0.0   | 2.3                      |
| Women-Owned Bus       | 111<br>0<br>857<br>1,057  | 14,800<br>154<br>154<br>19  | 117<br>206<br>85<br>6,576<br>182   | 88<br>0<br>17,412<br>10<br>42   | 2, 148<br>2, 738<br>192   | 10<br>0<br>1<br>4<br>831  | 813<br>985<br>186<br>0  | 93,492                   |
| Sm. Disadv. Bus.      | 22.88.03  | 12.3<br>6.3<br>7.4<br>3.8   | 2007-1<br>8.200-1-1  | 1.8<br>1.0<br>10.7  | 4.8<br>0.0  | 0.5<br>16.8<br>5.2<br>6.4   | 0.0<br>2.8<br>0.0   | 2.6                      |
| Sm. Dise              | 1,452<br>1,452<br>2,189<br>2,189  | 6,500<br>208<br>208<br>10   | 453<br>562<br>54<br>4,868<br>244   | 128<br>85<br>6,498<br>110   | 174<br>5,758<br>5,558<br>0  | 26<br>26<br>3<br>168<br>2,768   | 214<br>420<br>296<br>0  | 107,266                  |
| Business<br>PCT       | 46.1<br>57.6<br>34.3<br>98.3  | 49.0<br>47.7<br>30.0<br>43.3<br>52.9  | 34.6<br>34.3<br>14.2<br>26.9   | 58.2<br>222.2<br>44.0<br>61.8   | 44.6<br>33.2<br>42.9<br>24.2  | 16.4<br>49.5<br>76.1<br>22.9  | 28.2<br>58.6<br>42.2<br>37.2  | 34.6                     |
| Small E               | 27,509<br>27,509<br>9,468<br>35,811<br>511  | 25,900<br>693<br>839<br>304<br>148  | 4, 122<br>11, 829<br>2, 120<br>51, 711<br>3, 744   | 1,649<br>1,028<br>265,374<br>220<br>636   | 203<br>2,954<br>31,341<br>4,980<br>56   | 138<br>1,924<br>12<br>1,038<br>13,672   | 6,540<br>6,472<br>4,788<br>4,655  | 1,418,277                |
| Pct<br>Comm.          | 25.00<br>5.84<br>12.20<br>3.00  | 5.00<br>0.00<br>3.00  | 99.90<br>0.01<br>7.60<br>1.70  | 2.36<br>0.00<br>0.00<br>0.00  | 0.20<br>7.00<br>3.00<br>0.12  | 7.70<br>0.00<br>3.00<br>4.00  | 23.00<br>0.00<br>1.68<br>49.30  |                          |
| Total<br>\$AMT        | 9,782<br>47,730<br>18,829<br>104,269  | 52,900<br>1,451<br>2,795<br>701<br>281  | 11,918<br>22,932<br>6,179<br>363,264<br>13,928   | 2,835<br>4,622<br>663,147<br>1,029  | 7,808<br>94,400<br>11,610<br>231  | 843<br>3,887<br>3,215<br>59,582   | 23,213<br>11,044<br>11,355<br>1,761   | 4,101,433                |
| & ¥ ¥ ♥ ♥ ■           | ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~   | XOXXX<br>WGGGG  | ~~~~   | ~~~~  | ZZZZZ   | ~~~~  | ZZZZ  | Total<br>Reported<br>134 |
| SI                    | N K C W C   | TABLE   | SCEPP  | CLCAM   | AM < CC   | APSTA   | LA<br>IL<br>DE  | To<br>Repo<br>134        |
| City                  | DANBURY<br>ANN ARBOR<br>MENLO PARK<br>WICHITA<br>MANCHESTER   | TROY<br>CHARLOTTE<br>SKOKIE<br>SAINT LOUIS<br>D/FW AIRPORT  | PHILADELPHIA<br>PHILADELPHIA<br>OCONOMOWOC<br>MOUNTAIN VIEW<br>BEAVERTON   | MINNEAPOLIS<br>BOSTON<br>CANTON<br>CHICAGO<br>IRVINE  | MODESTO<br>SUNNYVALE<br>MCLEAN<br>KALAMAZOO<br>KANSAS CITY  | ROCHESTER<br>STAMFORD<br>PALO ALTO<br>MIAMI<br>MCLEAN   | NEW ORLEANS<br>ROCKFORD<br>ST. DAVIDS<br>WILMINGTON   | Total<br>Count<br>134    |
| Company               | PRAXAIR INC<br>PRESTOLITE ELECTRIC INC.<br>RAYCHEM CORPORATION<br>RAYTHEON AIRCRAFT CORPORATION<br>RAYTHEON COMPANY | ROCKWELL INTL CORP/AUTOMOTIVE<br>SEA-LAND SERVICE, INC.<br>SEARLE<br>SHERWOOD MEDICAL COMPANY<br>SIMUFLITE TRAINING INTERNATION | SMITHKLINE BEECHAM CORPORATION<br>SPD TECHNOLOGIES INC<br>STOKELY USA/OCONOMOMOC CANNING<br>SUN MICROSYSTEMS, INC<br>TEKTRONIX INC | TENNANT CO<br>TERADYNE INC<br>TIMKEN COMPANY, THE<br>TOOTSIE ROLL INDUSTRIES INC<br>TOSHIBA AMER INFO SYSTEMS INC | TRI-VALLEY GROWERS TRIMBLE NAVIGATION LIMITED UNISYS CORPORATION UPJOHN COMPANY THE UTILICORP ENERGY SOLUTIONS, | VALLEY FRESH FOODS, INC VAN OMMEREN USA, INC VARIAN ASSOC ONCOLOGY SYSTEMS VELDA FARMS, INC. WANG FEDERAL, INC. FORMERLY HF | WATERMAN STEAMSHIP CORPORATION WOODWARD GOVERNOR COMPANY WYETH-AYERST INTERNATIONAL, ZENECA PHARMACEUTICALS |                          |
| CODE                  | 007501<br>001261<br>006172<br>003426<br>007704  | 000859<br>006724<br>004499<br>007432<br>003505  | 007478<br>007479<br>002855<br>007321<br>007212   | 002864<br>007703<br>006857<br>004501<br>007272  | 002568<br>007208<br>003149<br>002572<br>007309  | 006148<br>007260<br>006173<br>004551<br>003419  | 006852<br>001163<br>007480<br>007481  |                          |